

Policy Review and Development Panel

Grand Jury Room, Town Hall
28 February 2011 at 6.00pm

The Policy Review Panel deals with reviewing policies and issues at the request of the Cabinet or Portfolio Holder, or pro-actively identifying issues that may require review; dealing with those issues either directly or by establishing Task and Finish Groups, monitoring progress of these Groups and assessing their final reports.

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Terms of Reference

Policy Review and Development Panel

- To review strategies and policies at the request of the Cabinet either directly or by establishing Task and Finish Groups, and to make recommendations back to Cabinet for decision.
- To review issues at the request of a Portfolio Holder either directly or by establishing Task and Finish Groups and to make recommendations back to the Portfolio Holder for decision.
- To monitor progress of Task and Finish Groups and assess their final reports prior to their submission to either the Cabinet or the Portfolio Holder.
- To proactively identify issues that may require review and improvement and to seek Cabinet's agreement as to whether and how they should be examined.

**COLCHESTER BOROUGH COUNCIL
POLICY REVIEW AND DEVELOPMENT PANEL
28 February 2011 at 6:00pm**

Members

Chairman : Councillor Nigel Offen.
Deputy Chairman : Councillor Margaret Fisher.
Councillors Nigel Chapman, Michael Lilley, Mike Hardy,
Lesley Scott-Boutell and Jill Tod.

Substitute Members : All members of the Council who are not Cabinet members or members of this Panel.

Agenda - Part A

(open to the public including the media)

Members of the public may wish to note that Agenda items 1 to 6 are normally brief and the last Agenda Item is a standard one for which there may be no business to consider.

Pages

1. Welcome and Announcements

(a) The Chairman to welcome members of the public and Councillors and to remind all speakers of the requirement for microphones to be used at all times.

(b) At the Chairman's discretion, to announce information on:

- action in the event of an emergency;
- mobile phones switched off or to silent;
- location of toilets;
- introduction of members of the meeting.

2. Substitutions

Members may arrange for a substitute councillor to attend a meeting on their behalf, subject to prior notice being given. The attendance of substitute councillors must be recorded.

3. Urgent Items

To announce any items not on the agenda which the Chairman has agreed to consider because they are urgent and to give reasons for the urgency.

4. Declarations of Interest

The Chairman to invite Councillors to declare individually any personal interests they may have in the items on the agenda.

If the personal interest arises because of a Councillor's membership of or position of control or management on:

- any body to which the Councillor has been appointed or nominated by the Council; or
- another public body

then the interest need only be declared if the Councillor intends to speak on that item.

If a Councillor declares a personal interest they must also consider whether they have a prejudicial interest. If they have a prejudicial interest they must leave the room for that item.

If a Councillor wishes to make representations on an item on which they have a prejudicial interest they may do so if members of the public are allowed to make representations. In such circumstances a Councillor must leave the room immediately once they have finished speaking.

An interest is considered to be prejudicial if a member of the public with knowledge of the relevant facts would reasonably regard it as so significant that it is likely to prejudice the Councillor's judgement of the public interest.

Councillors should consult paragraph 7 of the Meetings General Procedure Rules for further guidance.

5. Have Your Say!

(a) The Chairman to invite members of the public to indicate if they wish to speak or present a petition at this meeting – either on an item on the agenda or on a general matter not on this agenda. You should indicate your wish to speak at this point if your name has not been noted by Council staff.

(b) The Chairman to invite contributions from members of the public who wish to Have Your Say! on a general matter not on this agenda.

6. Minutes

1 - 5

To confirm as a correct record the minutes of the meeting held on 10 January 2011.

7. Historic Town Centre Improvements

6 - 10

See report by the Head of Strategic Policy and Regeneration

8. Colchester Cycle Town Project

Paul Wilkinson, Transportation Policy Manager, will give a presentation on the Colchester Cycle Town Project.

The presentation will cover :

- Cycling, why and links to the strategic issues
- The history of Cycle Colchester Town
- The strategy, structure and partners
- What has been delivered
- The future

There will be an opportunity for questions and answers.

9. Work Programme 2010/2011

11 - 13

See report by the Head of Corporate Management

10. Exclusion of the public

In accordance with Section 100A(4) of the Local Government Act 1972 and in accordance with The Local Authorities (Executive Arrangements) (Access to Information) (England) Regulations 2000 (as amended) to exclude the public, including the press, from the meeting so that any items containing exempt information (for example confidential personal, financial or legal advice), in Part B of this agenda (printed on yellow paper) can be decided. (Exempt information is defined in Section 100I and Schedule 12A of the Local Government Act 1972).

POLICY REVIEW AND DEVELOPMENT PANEL

10 JANUARY 2011

- Present :-* Councillor Nigel Offen (Chairman)
Councillors Nigel Chapman, Margaret Fisher and Michael Lilley
- Substitute Members :-* Councillor Sue Lissimore for Councillor Mike Hardy
Councillor Colin Mudie for Councillor Lesley Scott-Boutell
- Also in Attendance :-* Councillor Tina Dopson

18. Minutes

The minutes of the meeting held on 8 November 2010 were confirmed as a correct record.

Councillor Sue Lissimore (in respect of her being a Borough Council allotment holder) declared a personal interest in the following item pursuant to the provisions of Meetings General Procedure Rule 7(3)

19. Allotment Strategy

The Panel considered a report by the Head of Life Opportunities inviting the Panel to review the draft Allotment Strategy and to note the consultation responses that had been received. The comments of the Panel would be used to inform the further development of the Strategy before formal adoption by the Portfolio Holder in February 2011.

Councillor Dopson, Portfolio Holder for Communities, attended the meeting and, with the consent of the Chairman, addressed the Panel. Councillor Dopson explained that there was no statutory requirement for an Allotment Strategy but there was a number of people on a waiting list for allotments and there was a need to manage their expectations in a viable and sustainable way.

Bob Penny, Parks and Recreation Manager and Claire Pick, Parks and Recreation Officer, presented to the Panel a background report explaining that there had previously been no formalised approach to the provision and management of allotments by the Council and there was a risk that the trends in demand, pressures on funding and the lack of an adopted approach to the management of the Council's sites could reduce the quality of the allotment provision.

The Allotment Strategy followed four key strands:

- Allotment provision and waiting list management;
- Site management and user involvement;

- Allotment infrastructure;
- Income and expenditure – financial strategy.

The Strategy had included responses obtained from recent surveys of allotment holders and those on the waiting lists for an allotment. Examples of good practice had also been gathered and guidance had been obtained by reference to the Local Government Association publication 'Growing in the Community'. The Strategy itself was also accompanied by a comprehensive Action Plan identifying target dates, partners and potential funding sources.

It was pointed out that under the current financial model there was a net loss in the allotment budget. However, as the demand for allotments was high and the survey results of allotment holders and those on the waiting lists confirmed that allotments were recognised as good value for money, the strategy proposed an approach whereby income exceeded expenditure to enable site improvements to be funded by allotment income. In addition some funding for allotment projects has been obtained from Section 106 agreements as well as external funding such as the Cory Environmental Trust grant scheme.

The Chairman welcomed Sally Young and Ron Grogott from Colchester Allotments Association to the meeting and invited them to address the Panel. Sally Young explained that the Association had been pleased to work with the Council and to be involved with the development of the Strategy. Suggestions made by them and their members had already been taken on board, such as the review of water tank provision which modified the Local Government Association recommendations to consider area of cultivation per tank rather than number of allotment plots.. Whilst the proposals to increase charges would not be popular, the Association understood the reasons behind these measures. In particular the division of plots into half plots was welcomed as it acknowledged the amount of work involved in managing an allotment and provided an opportunity for more people to participate in allotment gardening.

The Panel discussed the issues raised and gave particular consideration to the following issues:-

- The need for Parish Councils to consider adopting the principles contained in the Strategy;
- The potential to negotiate with the Commander of Colchester Garrison and the Vice Chancellor of the University of Essex with a view to securing the designation of land within their control for use as sites for additional allotments, particularly for use by army and university personnel and their families;
- The benefit of reciprocal arrangements between tenants and householders unable to maintain their own gardens and potential allotment holders currently on the waiting list;
- Advice from officers to such enquiries was to direct people to the website landshare.net – 'connecting growers to people with land to share';
- The need for more to be done to increase the amount of allotment land available to meet demand by such initiatives as reduced rents for land with poorer facilities or with only short term tenancies;
- Suggestions to increase awareness of the availability of grants and funding for

- individual allotment organisations;
- The potential issue for discussion within the Parish Clerks Forum for increased involvement in allotment holdings on the part of Parish Councils by means of an arrangement which would enable the Parish Councils to seek assistance from the Borough Council if demand for allotments was poor;
 - Welcoming the initiative for orchard growing and other similar projects on land not necessarily suitable for conventional allotment cultivation;
 - The need to address the current deficit in the allotment service, particularly if an expansion of the number of sites and/or plots was envisaged in the future and the associated impact of any accelerated increase in charges for many allotment holders.

RESOLVED that:-

- (i) The contents of the draft Allotments Strategy and the consultation responses be noted and the Portfolio Holder for Communities be recommended to adopt the Strategy on behalf of Colchester Borough Council, bearing in mind the issues identified by the Panel during the course of its consideration;
- (ii) In addition, steps be taken to encourage local Parish Councils to consider adopting the contents of the Allotments Strategy in respect of any allotment land managed by them.

Councillor Margaret Fisher (in respect of her membership of Essex County Council) declared a personal interest in the following item pursuant to the provisions of Meetings General Procedure Rule 7(3)

20. Integrated County Strategy

The Panel considered a report by Executive Director, Ian Vipond concerning the vision, strategic focus and priorities for Greater Essex (the area covered by Essex County, Southend, and Thurrock Councils) identified in the Integrated County Strategy (ICS) and the role of Colchester in driving the local economy.

It was explained that in 2009 work began to identify key issues that were affecting different parts of the County and what key pieces of investment might benefit the local and ultimately the national economy. In parallel with this work the County Council also started an Economic Assessment of the locality and in February 2010 it was agreed that, under the chairmanship of Colchester's Chief Executive, a process was launched, in tandem with all districts/boroughs County and unitary authorities across Greater Essex, to develop and agree an Integrated County Strategy (ICS).

The ICS was conceived as a way of better articulating the spatial and economic development aspirations of a wide area using a process which would support the quality of partnership working with local authorities and agencies across Greater Essex. In many ways this has been a forerunner of the Local Enterprise Partnership (LEP) arrangements that was now commencing.

The ICS aimed to provide the connection between national and local policy, identify strengths and potential, and considered how key assets could be used to improve the area for residents and make Greater Essex an even more attractive location for businesses. Moreover, within the context of public spending cuts and reduced public intervention, the ICS aimed to identify the key strategic projects which would provide the maximum return on investment and greatest benefits.

An initial collection of over 400 priorities suggested by partners had been tested against strategic impact and deliverability criteria from which a clear, concise and agreed set of priorities had been developed which would guide future investment in localities and the wider area.

The ICS summary document outlined the key outcomes of the ICS process, showing a strategic focus in three areas:

- Low carbon energy, including the important role of Essex University and Harwich port;
- Key towns, specifically including Colchester and;
- Thames Gateway South Essex

The partnership of authorities was seeking endorsement of the ICS by each of the Local Authorities and it had already been approved by Essex County Council's Cabinet. The document had been published and would potentially be launched to central government once agreed by all partners.

The Panel discussed the issues raised in the report and gave particular consideration to the following issues:-

- The importance of working in partnership in order to merge ideas and efforts in order to achieve greater outcomes;
- How this initiative would impact upon the sub-regional partnership work undertaken with partners in Suffolk and the Haven Gateway.

RESOLVED that the Portfolio Holder for Strategy recommends to Cabinet that it endorses the vision, strategic focus, and priorities for Greater Essex identified in the Integrated County Strategy (ICS), in so far as it relates to the Haven Gateway and Colchester.

21. Work Programme 2010 -11

The Panel considered a report from the Head of Corporate Management setting out the current situation regarding the Panel's work programme for 2010/11.

An update on the Cycle Paths and Cycle Town Initiative had been scheduled for the meeting in February 2011.

As it was some time since it had been possible to convene the Waste Prevention and

Recycling Options Appraisal Task and Finish Group as a consequence of the Street Services Fundamental Service Review, it was considered that it would be necessary to review the scope and membership of the Group prior to setting up another meeting. The members of the Panel were asked to invite their political groups to review their representations on the Task and Finish Group with a view to confirming their nominations at the meeting of the Panel in February 2011.

Energy Savings Trust this is still awaiting scheduling pending more information on future arrangements following the Cabinet Office's announcement of the abolition and reshuffling of a number of environmental quangos

RESOLVED that:-

- (i) The current situation regarding work programme for 2010/11 be noted;
- (ii) The political groups be invited to review their representations on the Waste Prevention and Recycling Options Appraisal Task and Finish Group for confirmation at the meeting of this Panel in February 2011.



Policy Review and Development Panel

Item

8

28 February 2011

Report of	Head of Strategic Policy and Regeneration	Author	Howard Davies
Title	Historic Town Centre Improvements		507885
Wards affected	Castle		

This report is intended to give an update on the Historic Town Centre Improvement Project which now forms part of the Better Town Centre programme

1. Decision(s) Required

- 1.1 To note significant progress with the Better Town Centre Programme.
- 1.2 To note feedback from the October/November 2010 Better Town Centre engagement event.

2. Background

- 2.1 The Better Town Centre programme was launched in March 2010 by way of a series of public and stakeholder events in the town centre.
- 2.2 The programme brings together a number of current and future projects under 9 key themes which fit together as one "jigsaw". The purpose of the jigsaw is to enable people to understand how town centre projects are interlinked and how improvements to one area can benefit another. The programme encourages closer working between the Council, its partners and stakeholders and sets out a common vision to preserve and enhance the town's unique identity along with an alternative offer for residents and visitors to the town.
- 2.3 The 9 themes are:
 - Improving Colchester for You and Your Family
 - Creating Quality Public Places and Spaces
 - Bringing New Buildings and Street Scenes
 - Supporting and Growing Business and Retailers
 - Getting around Colchester
 - Promoting Colchester
 - New Things to See, Do and Visit
 - Ensuring Clean, Safe Places and Spaces
 - Changing Colchester After Dark
- 2.4 These themes have significant cross over and following discussions across the Council's services and with Essex County Council a Steering Group was set up to monitor projects within the themes, monitor risks to the programme and ensure sufficient engagement opportunities with the public and key stakeholders were developed.

2.5 A number of key projects sit within the 9 themes such as development of a new Hotel and Creative Business Centre in the St Botolph's Quarter, the new Magistrates' Court, improving Town Station square, Greyfriars boutique hotel, successful implementation of Christmas lights, working with businesses around more reasonable parking charges, improved access works to the Priory, improved public realm works in Lion Walk, new working arrangements for town centre street cleaning and waste collection, task and finish group for the town centre evening economy, the round Britain cycle race, creative kiosks in the bus station waiting room, work on improving the night time economy through the purple Flag status and the town centre traffic and transport improvements

2.6 Engagement/Consultation process

Following successful engagement events in March 2010, it was decided to provide an update on progress in October 2010 by way of another series of public and stakeholder events. These provided updates on a number of key projects such as landscaping work at the Priory and in the St. Botolph's Quarter, plans for Greyfriars conversion to a boutique hotel, information on the Christmas Campaign being jointly run by Colchester Borough Council and retailers and the detailed proposals of Phase 1 of the traffic and transport changes for which some specific consultation was carried out.

The month long engagement period included the following:

- A stakeholder event launched a week long exhibition
 - Councillors, access groups, interest groups and other interested parties were invited to the launch event where officers were available to talk the projects through and answer any questions.
- There was considerable press coverage and press releases were issued advising the public of the location and times of the exhibition
- The exhibition in the town centre was held at a retail unit in 9 Red Lion Yard
 - Over 530 people dropped into this location through the course of the week.
- Details were available on the Better Town Centre website and an online questionnaire was launched.
 - 193 questionnaires including hard copies and entries were completed online
 - There were also 90 additional emails.
- In addition in respect of the detailed traffic and transport work the following groups have been consulted:
 - Bus operators
 - Hackney Carriage Association
 - CoRBA
 - various Access groups
 - Age Concern
 - Lion Walk Retail
 - Culver Square Retail
 - Federation of Small Businesses
 - Individual small business operators
 - Hotel operators'
 - Residents from areas such as the Dutch Quarter, Roman Road and Priory Street

Dialogue with these groups continues as work to refine the town centre scheme continues.

The detailed Phase 1 work has been produced in partnership with ECC using consultants Mouchel and focuses on works to reduce unnecessary traffic in the town centre, improve reliability of public transport, enhance pedestrian priority and improve cycle access.

The scheme proposes the following:

- A bus gate at the bottom of North Hill, operating all day every day only allowing buses, taxis, motorcycles and cycles to travel north to south along its entire length.
- No right turn into the High Street from Head Street between 10am and 6pm, other than for buses, taxis, motorcycles and cycles
- A bus gate at the eastern end of the High Street into Queen Street only allowing buses, taxis, motorcycles and cycles to improve late night pedestrian safety and prevent a rat run circuit in the evenings and mobile parking during the day.
- No entry at any time into the Dutch Quarter from the High Street, access will be from St. Peter's Street
- Relocation of existing accessible parking from the High Street to other locations. A range of potential locations were outlined in the engagement, including; part of the Town Hall car park, the eastern end of High Street, additional provision on North Hill and an increased amount of accessible parking bays in existing town centre car parks
- Current High Street taxi rank reduced in size to enable a wider pedestrian space.
- A larger all day taxi rank in Head Street allowing provision to be shared around the town centre
- Improved High Street Bus Stops. The improvements will enable buses to manoeuvre in and out without the need to protrude into the highway.
- An improved and larger bus stop in Queen Street as part of the hotel development.
- A longer term vision for a new bus facility in the Stanwell Street/Osborne Street area was indicated on the plan.

2.7 Feedback from the engagement/consultation

Feedback on the proposed traffic and transport plans was positive with over 77% of people expecting a positive impact or no change.

From the comments and feedback section of the questionnaire two key issues emerged: Changes to the accessible parking in the High Street and changes to business delivery times caused concern.

The Council has continued to work with key groups and individuals to find solutions to these concerns.

Accessible Car Parking :- The options that were originally provided to the public in respect of alternative accessible car parking were; Town Hall car park, more spaces in Priory Street, more spaces in St Johns, more spaces in St Marys, additional spaces on North Hill and towards east end of High Street

Of these options the Town Hall and Priory street were rated the most acceptable but further investigation of the Town Hall car park has shown that it does not meet all accessible groups requirements. However, both these options will offer parking for some people within the access groups.

In response to these concerns two other options are being looked at which would provide additional spaces for users in close proximity to the town centre. These include, working with NCP to develop opportunities at Nunns Road car park and increasing the number of spaces in Vineyard Street car park which will involve improvements to the existing lift.

Both new options have been discussed with the access groups in the town.

The existing accessible parking in Castle Bailey is to be retained

Business Deliveries

There was some initial concern from retailers regarding the proposed changes to the delivery times which means that deliveries must be before 10am or after 6pm. A restriction on delivery times is common in town centres and is accommodated by national and regional chain retailers. However, it has been recognised that a small number of businesses, in the High Street, do have valid concerns and officers have and will continue to discuss these concerns. Discussions are ongoing with CoRBA and individual businesses.

3. Next Steps

- 3.1 In respect of the Traffic and Transport proposals a draft set of Transport Regulation Orders are being prepared by ECC, whilst continued dialogue takes place with key groups and individuals in respect of the issues above.
- 3.2 It is proposed that implementation of the improvements to High Street bus stops will take this spring and the changes to traffic flows and vehicle access will take place in the summer.
- 3.3 In respect of the wider Better Town Centre programme, work on key projects continues with a further public engagement event planned for later in the year. It is likely that this could focus on the proposals to gain Purple Flag Status in Colchester (an accreditation linked to improvements in the night time economy). This work follows on from the actions identified in the Night Time Economy Task and Finish Group Report and is important in order to promote the town as a safe, vibrant environment accessible to all day and night.

4. Alternative Options

- 4.1 Not to continue with the Better Town Centre programme and associated engagement activities. However strong evidence is emerging that working in collaboration across services and with key stakeholders and private and public sector partners is bringing about successful project delivery e.g. the Christmas in Colchester Campaign which delivered a successful marketing campaign funded by a wide range of partners.
- 4.2 To delay or halt the traffic and transport project within the Better Town Centre. This would compound the air quality issues existing in the Town Centre. A large amount of work has already gone into this project both within the ECC and CBC partnership, but also with the public and key groups. Change in the town centre is needed to encourage more pedestrian and cycle priority, improving the public realm, increase use of public transport and supporting a sustainable town centre in the future. The funding which currently exists for Phase 1 will be reallocated by the Haven Gateway Partnership if this project is delayed or halted.

5. Supporting Information

- 5.1 Transport for Colchester, adopted by Colchester Borough Council in November 2003, highlighted key priorities for the Historic Core Zone;
 - 1 Make the town centre accessible for all people who live in, work in or visit the town
 - 2 Make the town centre a place where people want to be – a pleasant and safe environment with low traffic volumes and speeds

- 3 Priority will be given to those on foot, closely followed by bike and bus access. Deliveries and access for residents and Accessible will be planned for, but non essential traffic will be discouraged

5.2 These themes have been included within the Local development Framework Core Strategy covered by transportation and public realm policies. The wider Better Town Centre programme forms part of a wider piece of work to develop an Area Action Plan for Colchester.

6. Strategic Plan References

6.1 Realise Colchester's potential as a preferred destination for visitors, businesses, location and investment.

6.2 One of the key aims to delivering quality services is better co-ordination of our and our partners' resources to meet business needs.

7. Consultation and Publicity Considerations

7.1 See above.

8. Financial Implications

8.1 The Haven Gateway has allocated £550,000, from Growth Point monies for the Traffic and Transport element of the Better Town Centre programme. This money must be spent in 2011 and covers the costs of implementing Phase 1. Further funding is required for latter Phases and opportunities such as the Sustainable Transport Fund, private sector delivery and European Sources are being considered at present.

8.2 All projects within the Better Town Centre programme have specific funding requirements which are taken into consideration as part of individual project delivery. Some projects are being delivered and funded by external partners.

9. Equality, Diversity and Human Rights implications

9.1 Each project will have an accompanying EIA as part of its proposal

10. Community Safety Implications

10.1 The Council's Community Safety are represented on the Steering Group

11. Health and Safety Implications

11.1 N/A

12. Risk Management Implications

12.1 A risk register exists for the Better Town Centre programme which is monitored at the Steering Group

28 February 2011

Report of	Head of Corporate Management	Author	Amanda Chidgey
Title	Work Programme 2010/11		☎ 282227
Wards affected	Not applicable		

This report sets out the current Work Programme 2010/2011 for the Policy Review and Development Panel.

1. Decision Required

- 1.1 The Policy Review and Development Panel is asked to note the current situation regarding the Panel's work programme for 2010/11.

2. Alternative options

- 2.1 This function forms part of the Panel's Terms of Reference and, as such, no alternative options are presented.

3. Introduction

- 3.1 At each meeting of the Panel, the opportunity is taken for the work programme to be reviewed and, if necessary, amended according to current circumstances.

4. Current Situation

- 4.1 The Work Programme has been updated since the meeting of the Panel held on 10 January 2011 to reflect the current circumstances as follows:

- **Waste Prevention and Recycling Options Appraisal // Update** will now need to be scheduled for the next municipal year. As a consequence of the Street Services Fundamental Service Review and the period of time since the Task and Finish Group last met, the political groups were invited to review their representations on the Task and Finish Group for confirmation at the meeting of this Panel. These have now been reviewed as follows:

Liberal Democrats: Councillors Cope and Offen;

Conservative: Councillors Arnold and Chillingworth (tbc);

Labour: Councillor J Young (tbc);

Highwoods Ind: Councillor P Oxford (tbc).

5. Standard References

- 5.1 There are no particular references to the Strategic Plan; publicity or consultation considerations; or financial; equality, diversity and human rights; community safety; health and safety or risk management implications.

Policy Review and Development Panel
WORK PROGRAMME 2010/11

	<u>14 June 2010</u>	<u>1 September 2010</u>	<u>20 September 2010</u>
Policy Initiatives			
Review of Corporate Policies		Economic Development Strategy 2010 - 2015	
Task and Finish Groups		20 mph speed limit // Engagement Plan Night Time Economy // Final report	Town Centre Improvements // Joint Presentation with Essex County Council

	<u>8 November 2010</u>	<u>10 January 2011</u>	<u>28 February 2011</u>
Policy Initiatives			
Review of Corporate Policies	Accommodation for Older People Single Equality Scheme	Integrated County Strategy / The State of Essex Allotments Strategy	Colchester Cycle Town Project
Task and Finish Groups			Historic Town Centre Improvements Waste Prevention and Recycling Options Appraisal // Update

Task and Finish Groups	Membership 2010-11
Night Time Economy	Councillors Barlow, Davies, Naish and B. Oxford
20 mph speed limit	Councillors Ford, Hardy and Offen, G. Oxford and Parish Councillor Gili-Ross
Waste Prevention and Recycling Options Appraisal	Councillors Arnold, Barlow, Chillingworth, P. Oxford, Smith and J. Young

