

# Strategic Overview and Scrutiny Panel

Old Library, Town Hall  
11 July 2012 at 6.00pm

The Strategic Overview and Scrutiny Panel look at policies and strategies from a borough-wide perspective and ensure the actions of the Cabinet accord with the policies and budget of the Council. The Panel reviews corporate strategies within the Council's Strategic Plan, overviews Council partnerships, considers the Council's budgetary guidelines for the forthcoming year, and scrutinises Cabinet decisions or Cabinet Member decisions (with delegated power) which have been called in.

# Information for Members of the Public

## Access to information and meetings

You have the right to attend all meetings of the Council, its Committees and Cabinet. You also have the right to see the agenda, which is usually published 5 working days before the meeting, and minutes once they are published. Dates of the meetings are available at [www.colchester.gov.uk](http://www.colchester.gov.uk) or from Democratic Services.

## Have Your Say!

The Council values contributions from members of the public. Under the Council's Have Your Say! policy you can ask questions or express a view to meetings, with the exception of Standards Committee meetings. If you wish to speak at a meeting or wish to find out more, please refer to Attending Meetings and "Have Your Say" at [www.colchester.gov.uk](http://www.colchester.gov.uk)

## Private Sessions

Occasionally meetings will need to discuss issues in private. This can only happen on a limited range of issues, which are set by law. When a committee does so, you will be asked to leave the meeting.

## Mobile phones, pagers, cameras, audio recorders

Please ensure that all mobile phones and pagers are turned off or switched to silent before the meeting begins and note that photography or audio recording is not permitted.

## Access

There is wheelchair access to the Town Hall from St Runwald Street. There is an induction loop in all the meeting rooms. If you need help with reading or understanding this document please take it to Angel Court Council offices, High Street, Colchester or telephone (01206) 282222 or textphone 18001 followed by the full number that you wish to call and we will try to provide a reading service, translation or other formats you may need.

## Facilities

Toilets with lift access, if required, are located on each floor of the Town Hall. A vending machine selling hot and cold drinks is located on the ground floor.

## Evacuation Procedures

Evacuate the building using the nearest available exit. Make your way to the assembly area in the car park in St Runwald Street behind the Town Hall. Do not re-enter the building until the Town Hall staff advise you that it is safe to do so.

Colchester Borough Council, Angel Court, High Street, Colchester  
telephone (01206) 282222 or textphone 18001 followed by the full number you wish  
to call

e-mail: [democratic.services@colchester.gov.uk](mailto:democratic.services@colchester.gov.uk)

[www.colchester.gov.uk](http://www.colchester.gov.uk)

### **Terms of Reference (but not limited to)**

To review corporate strategies and strategic partnerships to ensure the actions of the Cabinet and Portfolio Holders accord with the policies and budget of the Council.

To monitor and scrutinise the financial performance of the Council, and make recommendations to the Cabinet particularly in relation to annual revenue and capital guidelines, bids and submissions.

To link the Council's spending proposals to the policy priorities and review progress towards achieving those priorities against the Strategic / Action Plans.

To scrutinise executive decisions made by Cabinet or a Cabinet Member, the Colchester and Ipswich Joint Museums Committee and the North Essex Parking Partnership (decisions relating to off-street parking only) which have been made but not implemented, and referred to the Panel through call-in.

To monitor the Council's operational performance in relation to the Strategic Plan and Performance Indicators, and the Cabinet's performance in relation to the Forward Plan.

The panel will be the appropriate route for any member to refer a 'local government matter' in the context of Councillor Call for Action.

### **Process for Councillor Call for Action**

Councillors have the ability to call for debate and discussion a topic of neighbourhood concern, limited to issues affecting a single ward, in an attempt to bring about specific solutions for local problems, without going through the Council's executive decision making process.

Members may not call for debate matters relating to a planning or licensing decision, an individual complaint or where a right of recourse to a review or right of appeal is already provided for in law. Examples of where a member can bring an action to the panel's attention are poor service performance or increased anti-social behaviour.

The panel may reject a request as not within the guidance or where they consider the usual channels have not been exhausted, or accept that an investigation is the appropriate action.

The panel may conduct an investigation in the usual scrutiny manner and a report with recommendations will be compiled and brought to the Council or partners attention, with the Council or partners having a duty to respond. The panel will consider and publish the responses to their recommendations and feed back this information to the Councillor requesting the action.

**COLCHESTER BOROUGH COUNCIL**  
**STRATEGIC OVERVIEW AND SCRUTINY PANEL**  
**11 July 2012 at 6:00pm**

**Members**

Chairman : Councillor Kevin Bentley.  
Deputy Chairman : Councillor Beverly Davies.  
Councillors Kim Naish, Nigel Offen, Gerard Oxford,  
Helen Chuah, Bill Frame, Pauline Hazell, Peter Higgins and  
Terry Sutton.

**Substitute Members** : All members of the Council who are not Cabinet members or members of this Panel.

**Agenda - Part A**

(open to the public including the media)

Members of the public may wish to note that agenda items 1 to 5 are normally brief and agenda items 6 to 9 are standard items for which there may be no business to consider.

**Pages**

**1. Welcome and Announcements**

(a) The Chairman to welcome members of the public and Councillors and to remind all speakers of the requirement for microphones to be used at all times.

(b) At the Chairman's discretion, to announce information on:

- action in the event of an emergency;
- mobile phones switched off or to silent;
- location of toilets;
- introduction of members of the meeting.

**2. Substitutions**

Members may arrange for a substitute councillor to attend a meeting on their behalf, subject to prior notice being given. The attendance of substitute councillors must be recorded.

**3. Urgent Items**

To announce any items not on the agenda which the Chairman has agreed to consider because they are urgent and to give reasons for the urgency.

**4. Declarations of Interest**

The Chairman to invite Councillors to declare any interests they may have in the items on the agenda.

## **5. Minutes**

No minutes to confirm.

## **6. Have Your Say!**

(a) The Chairman to invite members of the public to indicate if they wish to speak or present a petition at this meeting – either on an item on the agenda or on a general matter not on this agenda. You should indicate your wish to speak at this point if your name has not been noted by Council staff.

(b) The Chairman to invite contributions from members of the public who wish to Have Your Say! on a general matter not on this agenda.

## **7. Items requested by members of the Panel and other Members**

(a) To evaluate requests by members of the Panel for an item relevant to the Panel's functions to be considered.

(b) To evaluate requests by other members of the Council for an item relevant to the Panel's functions to be considered.

***Members of the panel may use agenda item 'a' (all other members will use agenda item 'b') as the appropriate route for referring a 'local government matter' in the context of the Councillor Call for Action to the panel. Please refer to the panel's terms of reference for further procedural arrangements.***

## **8. Referred items under the Call in Procedure**

**1 - 15**

To consider the decision STR-001-12 Hythe Forward funding contribution.

## **9. Decisions taken under special urgency provisions**

To consider any Portfolio Holder decisions taken under the special urgency provisions.

## **10. Exclusion of the public**

In accordance with Section 100A(4) of the Local Government Act 1972 and in accordance with The Local Authorities (Executive

Arrangements) (Access to Information) (England) Regulations 2000 (as amended) to exclude the public, including the press, from the meeting so that any items containing exempt information (for example confidential personal, financial or legal advice), in Part B of this agenda (printed on yellow paper) can be decided. (Exempt information is defined in Section 100I and Schedule 12A of the Local Government Act 1972).



## Strategic Overview and Scrutiny Panel

Item

8

<b>Report of</b>	<b>Head of Corporate Management</b>	<b>Author</b>	<b>Robert Judd Tel. 282274</b>
<b>Title</b>	<b>Call-in of Executive Decisions</b> <b>STR-001-12 – Hythe Forward funding contribution</b>		
<b>Wards affected</b>	None		

**This is a report setting out the protocol for the review of the aforementioned decision.**

### **1. Action required**

- 1.1 The Panel is asked to consider the decision STR-001-12 “Hythe Forward” funding contribution.

### **2. Reason for action(s).**

- 2.1 The Constitution states the Strategic Overview and Scrutiny Panel will consider decisions taken by a Cabinet Member with delegated authority for taking a strategic decision, that are subject to a call-in review.

### **3. Purpose of the review**

#### **Decision**

- 3.1 This decision has been called-in because Councillors have evidence which suggests that the Decision Taker, in this case, Councillor Hunt, Deputy Leader of the Council, did not take the decision in accordance with the Principles of decision making set out in Article 13.02.
- 3.2 The decision has been called-in by Councillor Quince, supported by four other councillors.
- 3.3 The report, together with the call-in and signatories to the call-in are attached for information.

### **4. Protocol**

#### **Have Your Say – Members of the Public**

- 4.1 Members of the public may address the Panel on the matter of the call-in for a period not exceeding three minutes.

The speaker may respond to one question asked by a Member of the Panel

With absolute discretion, the Chairman may disallow or terminate any public participation which is considered scurrilous, vexatious, improper, irrelevant or otherwise objectionable.

### **Have Your Say – Councillors**

- 4.2 Councillors may address the Panel on the matter of the call-in. There is not a limit on the time each Councillor can address the Panel, but Councillors are asked not to deviate from the reasons why the decision was called-in, and in the case of more than one speaker, not to repeat statements already made.

### **Presenting the Case**

- 4.3 **The Chairman of the Panel shall remind speakers that the debate is confined to the reasons stated on the call-in form.**
- 4.4 Councillor Quince will attend the meeting and present the case, expanding on the reasons for the call-in, but not deviating from the reasons given on the call-in form.
- 4.5 Councillor Hunt, Deputy Leader of the Council will respond to the points made by Councillor .
- 4.6 The Chairman shall afford Councillors Quince and Hunt the opportunity to confer with the Panel before inviting them to make closing remarks prior to the Panel formally voting on the matter.

### **Resolution**

- 4.7 The Panel may:
- i) confirm the decision, which may then be implemented immediately, or
  - ii) refer the decision back to the decision taker for further consideration setting out in writing the nature of its concerns, or
  - iii) refer the matter to full Council in the event that the panel considers the decision to be contrary to the Policy Framework of the Council or contrary to, or not wholly in accordance with the Budget.
- 4.8 If the decision is referred back to the Deputy Leader of the Council to reconsider the decision, and he agrees with the views of the Panel then the decision may be implemented immediately.
- 4.9 If the Portfolio Holder does not agree with the views expressed then the matter will be referred to the Cabinet who will determine the matter.
- 4.10 The decision will not be called-in where the decision taker has previously referred a decision to a Scrutiny Panel for pre-decision scrutiny and the relevant Panel has already made recommendations to the decision taker and those recommendations have been accepted by the decision taker either in whole or without significant addition or modification.



## **5. Standard and Strategic Plan References**

- 5.1 The Council's governance arrangements forms parts of the Council's commitment to customer excellence which underpins the Council's Strategic Plan vision.
- 5.2 There is no publicity, equality and diversity, human rights, community safety, health and safety, risk management or financial implications in this matter.
- 5.3 Scrutiny is a key function to ensure decisions have been subject to full appraisal and that they are in line with the aims of the strategic plan. The role of scrutiny is also an important part of the Council's risk management process, helping to check that risks are identified and challenged.

# COLCHESTER BOROUGH COUNCIL

## REQUEST FOR CALL IN OF DECISIONS TAKEN BY THE CABINET OR UNDER DELEGATED POWERS

### Explanatory Note

This form may be used to request a call in of any decision (except urgent decisions) taken by the Cabinet or by a Cabinet Member acting under delegated powers or a Key Decision taken by an Officer under delegated powers.

This form must be signed by at least five Councillors (or by one Councillor and supported by four other Councillors via e-mail) and must be delivered to the Proper Officer within five working days of publication of the decision.

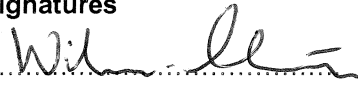




We, the undersigned, request that the following decision be scrutinised by the Strategic Overview and Scrutiny Panel or Finance and Audit Scrutiny Panel as appropriate for the reasons set out below:-

The decision of Cabinet on \_\_\_\_\_ date \_\_\_\_\_ Item, or  
The decision contained in the Record of Decisions Taken Under Delegated Powers, Reference No. **STR-001-12**  
**Proposals for the Council to support Colne Housing in the establishment of "Hythe Forward" with a £30,000 funding contribution.**

Reason(s) for call in:

- consideration of all options available;  
The decision does not clarify whether the choice of Colne Housing was made after competitive tendering, or consideration of other potential suppliers of this service.
- having regard to due consultation;  
It is not clear from the decision whether other potential suppliers were consulted.
- consideration of professional advice from officers;  
The decision proposes to let a contract of £30k to "Colne Housing". We understand that the professional advice of officers was that the contract should be let to Colne Housing Society Limited (20799R). It is unacceptable that such ambiguity should be introduced by the portfolio holder in regard to the decision to pay of £30k of public funds.
- clarity of aims and desired outcomes;  
The decision leaves unclear whether this is an Investment (para 5.1) or a Loan (para 5.2)
- presumption for openness;  
The Portfolio Holder's decision has failed to disclose the relationship between Colne Housing Society Limited (20799R) and a member of the Colchester Borough Council Cabinet who has been appointed chairman of that Company/Mutual, but not yet taken up the post. If indeed there has been no open competition for the award of this contract, which is to let a company/mutual that has recently appointed a member of the cabinet to a senior remunerated post, then the Council's policy and requirements for transparency as a part of good governance have not been met.

End of reasons

	Signatures	Names in Capital Letters	
1.		WILLIAM QUINCE	<input checked="" type="checkbox"/>
2.		JACKIE MACLEAN	<input type="checkbox"/>
3.		SUE LISSIMORE	<input type="checkbox"/>
4.		PETER CHILLINGWORTH	<input type="checkbox"/>
5.		NIGEL CHAPMAN	<input type="checkbox"/>

**NB** Please tick representative to attend and present case at the Panel meeting.

For Office Use:  
Date and time of Receipt: 25/4/12; 19:00 Action: \_\_\_\_\_

# COLCHESTER BOROUGH COUNCIL

## RECORD OF DECISIONS TAKEN UNDER DELEGATED POWERS

### Explanatory Note

The Council has established Delegation Schemes by which certain decisions may be made by the relevant cabinet member or specific officers.

Such decisions are subject to review under the Call-in Procedure. From the date the notice of the decision made is published there are five working days during which any five Councillors may sign a request for the decision to be reviewed and deliver it to the Proper Officer. If, at the end of the period, no request has been made, the decision may be implemented. If a valid request has been made, the matter will be referred to either the Finance and Audit Scrutiny Panel if the Type of Decision is Service, or the Strategic Overview and Scrutiny Panel if the Type of Decision is Strategic/Corporate.

For decisions which are deemed to be Key Decisions:

- details of the matter must be included in the Forward Plan and 14 days must elapse between publication of the Forward Plan and the decision being made;
- any related report (excluding confidential ones) must have been made available to the public two weeks before implementation.

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### Part A – To be completed by the appropriate Cabinet Member/Officer

<b>Title of Report</b>
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Hythe Forward funding contribution
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<b>Delegated Power</b>
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An exercise of the Leader's Executive powers
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<b>Decision Taken</b>
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To agree to support Colne Housing in the establishment of "Hythe Forward", a <b>community-led project in East Colchester</b> , with a £30,000 funding contribution. This will achieve agreed outcomes in The Hythe, over an 8 month period.
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To authorise the Head of Strategic Policy and Regeneration, in consultation with the Portfolio Holder for Renaissance, to settle final terms and conditions with Colne Housing for the delivery of the Project.
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<b>Key Decision</b>
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No
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If YES, a period of two weeks must elapse for implementation (see Implementation by Portfolio Holder box overleaf).

**Forward Plan**

Not applicable

**Reasons for the Decision**

Colne Housing has approached the Council to invest in a project which will utilise their specialist knowledge and contacts, to develop a community-led project of regeneration and renewal at The Hythe.

The Council has long been committed to the regeneration of the Hythe area, creating massive change to the environment and the lives of those that live and work there. While a great deal has been physically achieved over the last decade, there is still much to be done and the level of change and uncertainty has led to some dissatisfaction with progress from the local community, especially with the impact of the economic recession. This new investment will deliver a community-led vehicle which will create momentum and is intended to take the regeneration of the Hythe area to a new level, driven by local residents, businesses and investors.

**Alternative Options**

Not to invest in this initiative, with the associated risk that regeneration of the locality will be difficult to achieve in the current economic climate. In addition this would miss this opportunity for the community to lead its own solution to the issues in The Hythe.

**Conflict of Interest**

None of which we are currently aware

**Type of Decision**

Strategic

**Dispensation**

Not applicable

**Authorisation by Portfolio Holder**

Signature \_\_\_\_\_ Councillor Martin Hunt \_\_\_\_\_

Designation \_\_\_\_ Deputy Leader of Colchester Borough Council \_\_\_\_\_

Date \_\_\_\_\_ 13/6/2012 \_\_\_\_\_

**(NB** For Key Decisions the report must be made available to the public for five clear days prior to the period for call-in commencing.

**Part B – To be completed by the Proper Officer (Democratic Services)**

**Call-in Procedure**

Date Decision Notice published on The Hub, Website and placed in Members' Room and Customer Service Centre

\_\_\_\_\_ 19 June 2012 \_\_\_\_\_

Date by which request for reference must be made to the Finance and Audit Scrutiny Panel if the Type of Decision is Service or the Strategic Overview and Scrutiny Panel if the Type of Decision is Strategic/Corporate

5pm \_\_\_\_\_ 26 June 2012 \_\_\_\_\_

Signed \_\_\_\_\_ Diane Harrison \_\_\_\_\_

Proper Officer

**Reference Number**

\_\_\_STR-001-12\_\_\_\_\_

**Implementation Date**

Date decision can be implemented if no request (Call-in) for the decision to be reviewed has been made

After 5pm \_\_\_\_\_ 26 June 2012 \_\_\_\_\_



## Leader of the Council and Portfolio Holder for Strategy

24 May 2012

Item

Report of	Head of Strategic Policy and Regeneration	Author	Patrick O'Sullivan
Title	Hythe Forward funding contribution		☎ 282976
Wards affected	New Town, Harbour		

**This report proposes the Council supports Colne Housing in the establishment of "Hythe Forward" with a £30,000 funding contribution.**

### 1. Decision(s) Required

- 1.1 To agree to support Colne Housing in the establishment of "Hythe Forward", a **community-led project in East Colchester**. This will achieve agreed outcomes in The Hythe, over an 8 month period.
- 1.2 To agree to provide £30,000 to Colne Housing for this project as set out at Section 9.
- 1.3 To authorise the Head of Strategic Policy and Regeneration, in consultation with the Portfolio Holder for Renaissance, to settle final terms and conditions with Colne Housing for the delivery of the Project.

### 2. Reasons for Decision(s)

- 2.1 Colne Housing has approached the Council to invest in a project which will utilise their specialist knowledge and contacts, to develop a community-led project of regeneration and renewal at The Hythe.
- 2.2 The Council has long been committed to the regeneration of the Hythe area, creating massive change to the environment and the lives of those that live and work there. While a great deal has been physically achieved over the last decade, there is still much to be done and the level of change and uncertainty has led to some dissatisfaction with progress from the local community, especially with the impact of the economic recession. This new investment will deliver a community-led vehicle which will create momentum and is intended to take the regeneration of the Hythe area to a new level, driven by local residents, businesses and investors.

### 3. Alternative Options

- 3.1 Not to invest in this initiative, with the associated risk that regeneration of the locality will be difficult to achieve in the current economic climate. In addition this would miss this opportunity for the community to lead its own solution to the issues in The Hythe.

### 4. Supporting Information

- 4.1 Once a major port, the Hythe is now a partially-regenerated area of Colchester. New flats sit alongside derelict warehouses with little supporting infrastructure. Residents voice their discomfort in the local press and they wait for others to take the initiative to take up the regeneration challenge in the Hythe. Recent legislation has created an environment in which local people can take action and empower their communities. People can organise themselves into groups, transfer public assets, raise money, create employment and lead the regeneration of their neighbourhoods. This is unlikely to be achieved without a catalyst for change.
- 4.2 This proposal will unlock the potential in the Hythe community and focus and support it. Critics will be challenged to become champions; competing developers to become collaborators and residents to invest their enthusiasm, energy and even perhaps modest amounts of money.
- 4.3 There is an opportunity for the local community to create their own vision for the Hythe, which reflects the aspirations and ambitions of the people who live and do business there. This project will create an environment in which the vision can evolve.
- 4.4 The project will be led by Colne Housing, and will be overtly focused on providing homes and opportunities for local people. Colne Housing has already invested executive time in this project and plan to provide support for this project through further investment. They will hold the budget and be the accountable body. Colne Housing will work with Robert Ashton, who is a respected social entrepreneur, author and commentator on the emerging Localism agenda. He will work alongside Colne Housing to bring specialist knowledge, innovative thinking and a wealth of valuable contacts to the project.

## **5. Proposals**

- 5.1 In exchange for a £30,000 investment, Colne Housing will deliver the following:
  - (a) Engagement with community groups concerned about the Hythe. A new community organisation known as a Development Trust will be set up to lead the regeneration. This organisation will:
    - (i) Act as an independent conduit for money arising from planning gain and directing funds to community projects (where appropriate);
    - (ii) Access grant monies that the Council/Colne Housing cannot;
    - (iii) Enable effective, productive dialogue to continue;
  - (b) Fresh dialogue with and between developers and landowners. This will break the current stalemate and lead to greater understanding of the barriers to development;
  - (c) Introduce innovation – Homes and Communities Agency discussions are underway to help us to broker new arrangements that can give landowner return and create affordable housing. The Garrison development is a local example;
  - (d) Introduce new investors/partners;
  - (e) Introduce new sources of investment. These may include Big Issue Invest and a community Bond issue through Allie, subject to further discussions with Officers and the Portfolio Holder for Business and Resources;



- (f) Cash; The Hythe is already on the radar for social investors and Foundation East tell us that once a community group is established, discussion can begin to set up a Development Trust. It is likely that other opportunities will be revealed once we start;
- (g) Green shoots of regeneration to boost local businesses and build demand for local housing – building a community;
- (h) Behaviour change; the creation of a Development Trust also creates a new way for residents to engage and interact differently with their community and with statutory agencies;
- (i) Steering group formed and project delivery plan agreed;
- (j) Marketing/Public Relations plan delivered;
- (k) Development Trust infrastructure and legal constitution in place;
- (l) Lead investors identified;
- (m) Detailed and viable sustainability plan drawn up (including exploring the possibility of a community bond issue);
- (n) Monthly project monitoring reports.

5.2 This decision by the Council to support Colne Housing in this project for The Hythe will act as a major catalyst to promote the next phase of regeneration to the area. It has also enabled Colne Housing to make applications for additional funds from other external sources.. Once successful, any funding already paid to Colne Housing, should be fully repaid to the Council

## **6. Strategic Plan References**

6.1 This Project will assist in the delivery of the following elements of the Strategic Plan:

- Regenerating our borough through buildings, employment, leisure and infrastructure
- Improving opportunities for local business to thrive including retail
- Giving local people the chance to improve their skills
- Showing tolerance and changing behaviours to create better local communities
- Bringing investment to the borough
- Working in partnerships to help tackle health and crime issues
- Improving our streets and local environment
- Enabling local communities to help themselves
- Supporting more vulnerable groups
- Providing sport and leisure for all, alongside good quality green spaces and play areas
- Engaging with the voluntary sector.

## **7. Consultation**

- 7.1 A central outcome for the Project will be engagement with community groups and the establishment of a Development Trust as a platform for future consultation

## **8. Publicity Considerations**

- 8.1 An important element of the Project is the involvement of Robert Ashton. It is anticipated that he will bring a significant amount of publicity to the proposed outcomes.

## **9. Financial implications**

- 9.1. The Council will be required to invest the sum of £30,000 in the Project. There is no provision for this in the approved 2012/13 revenue budget. However, as part of the budget Council agreed that £100k of Revenue Balances be specifically earmarked for potential items of unplanned expenditure and that authorisation for this be delegated to the Leader of the Council.
- 9.2. Cabinet will be considering the budget strategy for 2013/14 on 4<sup>th</sup> July 2012. This includes an update of the position on revenue balances in light of the outturn position for 2011/12. The impact of releasing £30k for this project will therefore be set out within this report.
- 9.3 The timing of transfer will be linked to timetabled milestones based on Appendix 1. It is intended that having provided one off funding as an initial catalyst the initiative should become economically sustainable

## **10. Equality, Diversity and Human Rights implications**

- 10.1 Action to give weight to equality and diversity considerations is provided in two relevant Equality Impact Assessments for the Spatial Policy and Regeneration Service, Renaissance Project Delivery and Strategic Development.  
[http://www.colchester.gov.uk/servedoc.asp?filename=SPR\\_EIA\\_Renaissance\\_project\\_delivery.pdf](http://www.colchester.gov.uk/servedoc.asp?filename=SPR_EIA_Renaissance_project_delivery.pdf)  
[http://www.colchester.gov.uk/servedoc.asp?filename=SPR\\_EIA\\_Strategy\\_development.pdf](http://www.colchester.gov.uk/servedoc.asp?filename=SPR_EIA_Strategy_development.pdf)
- 10.2 This project does not present a change to existing policy nor the introduction of any new policies.
- 10.3 This project does not have any direct implications for the Council regarding the Human Rights Act

## **11. Community Safety Implications**

- 11.1 Community Safety will be enhanced through the bringing together of the community to work with the Police and Council Officers to tackle crime. Through this process it is hoped that the underlying causes of local crime will be identified and strategies agreed to supply solutions

## **12. Health and Safety Implications**

- 12.1 There are no particular health and safety implications arising from this decision.

### **13. Risk Management Implications**

- 13.1 A structure will be devised by Officers from Strategic Policy and Regeneration to ensure that Colne Housing meet their milestones within their timetable. The supply of funding will also be linked to successful completion of work stages.

#### **Background Papers**

Appendix 1 – Suggested timeline and target outputs.



## Suggested timeline and target outputs

<b>Month</b>	<b>Activity</b>	<b>Target outputs</b>
1	Working group formed and proposal discussed	Agreement to proceed with development trust
1	Web designer briefed and marketing plan drawn up	Marketing plan ready for implementation
2	Stakeholder consultation and more detailed plan created	Detailed plan for development trust signed off
2	Marketing material (postcards, leaflets & outdoors banners) distributed/sited	Awareness raised and community engaged with offer
3	Landowner commitment sought	Early adopters (lead investors) identified
3	Allia to prepare community bond (due diligence)	Mechanism for entry level investment devised
3	Quarterly review	Summary of progress supplied to CBC
4	Public meeting	Community engaged and questions answered
4	Website launch	Online tool created for community engagement
5	Governance and legals to create Development Trust (support from Foundation East)	Constitution of development trust defined
5	Landowner/developer commitment firmed up	Lead Investment/s secured in development trust
6	Community bond issue prepared - incl 'social benefits' package	Vehicle in place for 'entry level' investment
6	Quarterly review	Summary of progress supplied to CBC
7	Community bond launch	First 'entry level' investors secured
8	Formal review and sustainability plan	Evaluation for CBC and sustainability addressed

