

Strategic Overview and Scrutiny Panel

Grand Jury Room, Town Hall
29 September 2009 at 6.00pm

Strategic Overview and Scrutiny Panel deals with reviewing corporate strategies within the Council's Strategic Plan, the Council's budgetary guidelines for the forthcoming year, scrutinising the Forward Plan, the performance of Portfolio Holders and scrutiny of Cabinet decisions or Cabinet Member decisions (with delegated power) which have been called in.

Information for Members of the Public

Access to information and meetings

You have the right to attend all meetings of the Council, its Committees and Cabinet. You also have the right to see the agenda, which is usually published 5 working days before the meeting, and minutes once they are published. Dates of the meetings are available at www.colchester.gov.uk or from Democratic Services.

Have Your Say!

The Council values contributions from members of the public. Under the Council's Have Your Say! policy you can ask questions or express a view to meetings, with the exception of Standards Committee meetings. If you wish to speak at a meeting or wish to find out more, please pick up the leaflet called "Have Your Say" at Council offices and at www.colchester.gov.uk

Private Sessions

Occasionally meetings will need to discuss issues in private. This can only happen on a limited range of issues, which are set by law. When a committee does so, you will be asked to leave the meeting.

Mobile phones, pagers, cameras, audio recorders

Please ensure that all mobile phones and pagers are turned off before the meeting begins and note that photography or audio recording is not permitted.

Access

There is wheelchair access to the Town Hall from St Runwald Street. There is an induction loop in all the meeting rooms. If you need help with reading or understanding this document please take it to Angel Court Council offices, High Street, Colchester or telephone (01206) 282222 or textphone 18001 followed by the full number that you wish to call and we will try to provide a reading service, translation or other formats you may need.

Facilities

Toilets with lift access, if required, are located on each floor of the Town Hall. A vending machine selling hot and cold drinks is located on the first floor and ground floor.

Evacuation Procedures

Evacuate the building using the nearest available exit. Make your way to the assembly area in the car park in St Runwald Street behind the Town Hall. Do not re-enter the building until the Town Hall staff advise you that it is safe to do so.

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e-mail: democratic.services@colchester.gov.uk

www.colchester.gov.uk

Terms of Reference

Strategic Overview and Scrutiny Panel

- To review corporate strategies.
- To ensure the actions of the Cabinet accord with the policies and budget of the Council.
- To monitor and scrutinise the financial performance of the Council, and make recommendations to the Cabinet particularly in relation to annual revenue and capital guidelines, bids and submissions.
- To link the Council's spending proposals to the policy priorities and review progress towards achieving those priorities against the Strategic / Action Plans.
- To scrutinise executive decisions made by Cabinet, the East Essex Area Waste Management Joint Committee, the Colchester and Ipswich Joint Museums Committee and Cabinet Member decisions (with delegated authority taking a corporate / strategic decision) which have been made but not implemented, and referred to the Panel through call-in.
- To monitor the Council's operational performance in relation to the Strategic Plan, Local Area Agreement targets and National Indicators.
- To scrutinise the Cabinet's performance in relation to the Forward Plan and to scrutinise the performance of Portfolio Holders.
- At the request of the Cabinet, make decisions about the priority of referrals made in the event of the volume of reports to the Cabinet or creating difficulty for the running of Cabinet business or jeopardising the efficient running of Council business.
- The panel will be the appropriate route for any member to refer a 'local government matter' in the context of Councillor Call for Action.

Process for Councillor Call for Action

- Councillors have the ability to call for debate and discussion a topic of neighbourhood concern, limited to issues affecting a single ward, in an attempt to bring about specific solutions for local problems. This enables members to get things done without going through the Council's executive decision making process.
- Members may bring an action on any issue they choose, with exceptions, for example, if the issue is vexatious or deals with an individual complaint. Local Government matters specifically excluded from the regime are namely matters relating to a planning decision, a licensing decision or where a right of recourse to a review or right of appeal is already provided for in law.
- Poor service performance or increased anti-social behaviour are examples of where a member will bring an action to the panel's attention.
- The scrutiny panel may reject a request as not within the guidance, or the usual channels have not been exhausted, or accept that an investigation is the appropriate action.
- The panel may conduct an investigation in the usual scrutiny manner, seeking information from the Council and/or partners and inviting them to attend meetings.
- A report with recommendations will be compiled and brought to the Council and/or partners attention, with the Council and/or partners having a duty to respond.
- The panel will consider and publish the responses to their recommendations and feed back this information to the Councillor calling for the action.

COLCHESTER BOROUGH COUNCIL
STRATEGIC OVERVIEW AND SCRUTINY PANEL
29 September 2009 at 6:00pm

Members

Councillors

Councillor Christopher Arnold (Chairman)
Councillor Dennis Willetts (Deputy Chairman)
Councillor Kim Naish (Labour Group Spokesperson)
Councillor Nick Barlow
Councillor Mark Cory
Councillor Mike Hogg
Councillor Jackie Maclean
Councillor Gaye Pyman
Councillor Laura Sykes
Councillor Nick Taylor
Councillor Julie Young

AGENDA - Part A

(open to the public including the media)

Members of the public may wish to note that agenda items 1 to 5 are normally brief and agenda items 6 to 9 are standard items for which there may be no business to consider.

Pages

1. Welcome and Announcements

- (a) The Chairman to welcome members of the public and Councillors and to remind all speakers of the requirement for microphones to be used at all times.
- (b) At the Chairman's discretion, to announce information on:
- action in the event of an emergency;
 - mobile phones switched to off or to silent;
 - location of toilets;
 - introduction of members of the meeting.

2. Substitutions

Members may arrange for a substitute councillor to attend a meeting on their behalf, subject to prior notice being given. The attendance of substitute councillors must be recorded.

3. Urgent Items

To announce any items not on the agenda which the Chairman has agreed to consider because they are urgent and to give reasons for the urgency.

4. Declarations of Interest

The Chairman to invite Councillors to declare individually any personal interests they may have in the items on the agenda.

If the personal interest arises because of a Councillor's membership of or position of control or management on:

- any body to which the Councillor has been appointed or nominated by the Council; or
- another public body

then the interest need only be declared if the Councillor intends to speak on that item.

If a Councillor declares a personal interest they must also consider whether they have a prejudicial interest. If they have a prejudicial interest they must leave the room for that item.

If a Councillor wishes to make representations on an item on which they have a prejudicial interest they may do so if members of the public are allowed to make representations. In such circumstances a Councillor must leave the room immediately once they have finished speaking.

An interest is considered to be prejudicial if a member of the public with knowledge of the relevant facts would reasonably regard it as so significant that it is likely to prejudice the Councillor's judgement of the public interest.

Councillors should consult paragraph 7 of the Meetings General Procedure Rules for further guidance.

5. Minutes

1 - 3

To confirm as a correct record the minute of the meeting held on the 24 August 2009.

6. Have Your Say!

(a) The Chairman to invite members of the public to indicate if they wish to speak or present a petition at this meeting – either on an item on the agenda or on a general matter not on this agenda. You should indicate your wish to speak at this point if your name has not been

noted by Council staff.

(b) The Chairman to invite contributions from members of the public who wish to Have Your Say! on a general matter not on this agenda.

7. Items requested by members of the Panel and other Members

(a) To evaluate requests by members of the Panel for an item relevant to the Panel's functions to be considered.

(b) To evaluate requests by other members of the Council for an item relevant to the Panel's functions to be considered.

8. Referred items under the Call in Procedure

To consider any Portfolio Holder decisions, taken under the Call in Procedure.

The panel may a) confirm the decision, which may then be implemented immediately, b) confirm the decision back to the decision taker for further consideration setting out in writing the nature of its concerns, or c) refer the matter to full Council in the event that the panel considers the decision to be contrary to the Policy Framework of the Council or contrary to, or not wholly in accordance with the Budget.

9. Decisions taken under special urgency provisions

To consider any Portfolio Holder decisions taken under the special urgency provisions.

10. Review of the Colchester2020 Partnership. 4 - 30

See report from the Scrutiny Officer.

11. Public Service Partnership 31 - 120

See report from Ann Wain, Executive Director.

12. Work Programme 121 - 122

See report from the Scrutiny Officer.

13. Exclusion of the public

In accordance with Section 100A(4) of the Local Government Act 1972 and in accordance with The Local Authorities (Executive Arrangements) (Access to Information) (England) Regulations 2000 (as amended) to exclude the public, including the press, from the

meeting so that any items containing exempt information (for example confidential personal, financial or legal advice), in Part B of this agenda (printed on yellow paper) can be decided. (Exempt information is defined in Section 100I and Schedule 12A of the Local Government Act 1972).

STRATEGIC OVERVIEW AND SCRUTINY PANEL

24 AUGUST 2009

Present: - Councillors Arnold, Barlow, Hogg, Maclean, Pyman, Sykes, Taylor, Willetts and J Young
Substitutions: - Councillor Chuah for Councillor Cory
Councillor Harris for Councillor Naish
Apologies: - -

12. Minutes

RESOLVED that the minute of the meeting held on 14 July 2009 was confirmed as a correct record.

13. Review of the Colchester2020 Partnership

Due to the absence of Dr Paul Zollinger-Read, Chairman of Colcheser2020 and Chief Executive of North East Essex Primary Care Trust, who due to sickness sent his apologies, the panel agreed to defer this item and to review the Colchester2020 Partnership at the next convenient meeting (rescheduled after the meeting for Tuesday 29 September 2009).

Councillors Hogg and Chuah (in respect of being Trustees of St Anne's Community Hall Association) both declared a personal interest in the following item.

14. Life Opportunities

Ms. Bridget Tighe, Community Development Co-coordinator attended the meeting for this item and presented the report on Progress towards Colchester's Life Opportunities targets.

In response to Councillor Arnold's question regarding the Council's role in meeting the Worklessness target Ms. Tighe commented that community projects officers could arrange for local community venues to host sessions where several agencies were brought together to meet target group (lone parents). This was more successful than asking lone parents to attend sessions at the job Centre. Therefore, the Council's intervention meant bringing the service to the target group.

Councillor Taylor said there remained a difficulty with the current reporting format to determine the Council's intervention in respect of multi-agency targets, requesting that in any future reports, where possible, the narrative should show how the Council's intervention had created a result or positive progress, to help members see where the Council's efforts had made a difference.

Councillor Taylor also asked that in future, and for example the performance on 'Crime', the inclusion of comparative historic data showing trends and improvements would help members

determine progress.

In respect of 'education', Ms. Tighe said officers are currently working with local schools to determine ways of encouraging improved school attendance.

In response to a concern from Councillor Hogg regarding eviction rates, Ms. Tighe acknowledged that the housing target to reduce eviction rates for last year had not been met., but a new target had been introduced for 2009-10. With regard to younger tenants' issues (the 16 - 25 age groups), YES (Youth Employment Services) are working to support young people to manage their money, and evidence from them suggested that the target had not been reached due to the high volume of cases and because the time needed for each individual case has been underestimated. Ms. Tighe agreed to provide the new target to the panel.

In reference to the housing target for reducing the number of evictions, Councillor Young asked for this target to be subject to further review, given that people caught in these situations were expressing a desire, due to the likelihood of a better outcome, to having their case resolved in court.

In response to Councillor Arnold, Ms. Tighe said the data on teenage conceptions was only provided by the Department of Health after two years, due to sensitivity and confidentiality. It was confirmed that the Council does not directly run any projects directly but signposts and promotes NHS services when they are attending community events or meetings.

Councillor Arnold suggested that the panel could consider a more detailed piece of work during 2010-11 that would address the issues raised during these discussions.

Councillor Dopson, Portfolio Holder for Performance and Partnerships suggested the panel should consider joint scrutiny, inviting representatives from partner agencies, in the cases of shared targets.

Ms. Wain, Executive Director, explained that the panel would receive a Local Area Agreement report at the September meeting, and that this would be the opportune time to consider what the panel would wish to see in more detail in future reporting.

RESOLVED that the panel:

- i) Commented on, and noted the work of the Public Service Partnership towards achieving the local 'Life Opportunities' targets.
- ii) Requested details of the new targets on addressing vulnerable people in the 16 – 25 year old age group.
- iii) Requested details on the 'childhood obesity' statistics.

15. A new build nuclear power station at Bradwell

RESOLVED that the panel;

- i) Considered and noted the progress made in relation to the Cabinet recommendations.
- ii) Agreed to the continual work of the task and finish group in relation to outstanding issues.

- iii) Agreed that Group Spokespersons on the task and finish group would consider a way forward to determining further research on the impact of the chlorination process, with the possibility of lobbying for a commissioned study.

16. 2009/10 Work Programme

RESOLVED that the panel;

- i) Considered and noted the 2009-10 Work Programme.
- ii) Noted an additional piece of work to come to the panel at the next meeting, on what the Council is doing in readiness for the full impact of the recession, with an invitation going to the appropriate portfolio holder to attend.



Strategic Overview and Scrutiny Panel

Item
10

29 September 2009

Report of	The Scrutiny Officer	Author	Robert Judd Tel. 282274
Title	Working in Partnership with Colchester2020		
Wards affected	All		

This report sets out the work of Colchester2020, the Local Strategic Partnership.

1. Action(s) required

- 1.1 The Panel is asked to consider the work of Colchester2020, the Local Strategic Partnership and the progress made towards the partnership's revised priorities.

2. Reason for Scrutiny

- 2.1 The Strategic Overview and Scrutiny Panel agreed to invite Colchester2020 Local Strategic Partnership to the meeting of 24 August 2009, as part of Panels 2009/10 work programme.
- 2.2 The Local Strategic Partnership previously came to the Overview and Scrutiny Panel in January 2007 and January 2008. Whilst the Strategic Overview and Scrutiny Panel are not expected to scrutinise the roles and function of other agencies or organisations, this is an opportunity for the Panel to understand the work of the Local Strategic Partnership (LSP) and the partnership's working with other local agencies and authorities.

3. Colchester2020

- 3.1 Dr Paul Zollinger-Read, Chair of Colchester2020 and Chief Executive of North East Essex Primary Care Trust and Mr. Adrian Pritchard, partner and Chief Executive of Colchester Borough Council will be attending the meeting for this item.

Partnership

- 3.2 The current partnership is made up of 14 community leaders from the private, public and voluntary sectors, as follows: Richard Aldridge, Chief Executive Citizens Advice Bureau. Steve Bradshaw (Vice Chair Colchester2020), Chief Executive CUFC. Danny Clough, Principal, Colchester Institute. Ewan Dodds, Managing Director, Whybrow. Jo Edwards, Chairperson of the Federation of Residents Association. Dee Evans, Chief Executive, Mercury Theatre. Greg Falvey, Chief Executive, Colchester Borough Homes. Jane Gardner, Essex County Council Co-ordinator for Colchester and Tendring. Jeremy Lucas. Peter Murphy, Chief Executive, Colchester Hospital University NHS Foundation Trust. Chief Superintendent Tim Newcomb, Divisional Commander, Colchester and Tendring Police. Colonel Tony Phillips, Garrison Commander. Adrian Pritchard, Chief Executive, Colchester Borough Council. Dr Tony Rich, Registrar, University of Essex. Tim Young, Colchester Borough Councillor and Paul Zollinger-Read (Chairman Colchester2020), Chief Executive, North East Essex Primary Care Trust.

Engagement

- 3.3 Colchester2020 hold an assembly meeting annually, which is open to local residents, giving them an opportunity to monitor the progress of the work of the partnership. The assembly meeting is also an opportunity to invite key speakers.
- 3.4 Colchester 2020 also have five main priorities as part of the Community Strategy and in addition to the annual assembly each priority lead runs a mini-assembly on that priority once a year.

Community Strategy

- 3.5 The Colchester2020 LSP formed as a result of the Local Government Act 2000, with the main role of the partnership being to deliver the Community Strategy, known as Colchester's Sustainable Community Strategy. Colchester2020 has reassessed and revised its vision and priorities to ensure they continue to meet the strategic needs of Colchester, taking account of economic and social forecasts, and remains fit for purpose. The revised vision can be seen on the front page of the Colchester2020 newsletter in appendix A.
- 3.6 The partnership has five revised priorities, each with a designated lead partner. The priorities are;
- Promoting business, increasing employment opportunities and improving educational and skills attainment – Lead Partner Ewan Dodds
 - Reducing congestion, changing travel behaviour and improving the transport infrastructure – Lead Partner Jeremy Lucas
 - Making Colchester and outstanding visitor destination and celebrating its heritage, culture and leisure activities – Lead Partner Dee Evans
 - Promoting healthy lifestyles, providing affordable housing and reducing homelessness – Lead Partner Adrian Pritchard
 - Creating safer neighbourhoods and stronger, inclusive communities – Lead Partner Tim Newcomb.

The Partnership also has in place a Performance Plan for each priority and this is attached as Appendix B.

- 3.7 For more information on Colchester2020, please visit the website www.colchester2020.com.

4. Local Area Agreement

- 4.1 Colchester 2020 also has a role in overseeing the delivery of the Local Area Agreement (LAA). To make sure this is effective Colchester 2020 established a Public Sector Partnership (PSP) when the first LAA was introduced three years ago. The PSP regularly review performance against the LAA targets for Colchester and have agreed comprehensive action plans to ensure delivery, working with partners. They have also supported Colchester 2020 in the allocation of Performance Reward Grant of £700k to projects to help deliver the LAA.

5. Standard References

- 5.1 There are no policy plan references or financial, human rights, community safety or health and safety implications in this matter.
- 5.2 The work of the Strategic Overview and Scrutiny Panel is a key function to ensure items within the programme are subject to full appraisal and in line with the aims of the strategic plan, and helps to check that risks are identified and challenged.

Colchester2020

Local
Strategic
Partnership

Colchester

WORKING TOGETHER TO HELP COLCHESTER EXCEL AS A PRESTIGIOUS REGIONAL CENTRE

MARCH 2009

Moving forward

Colchester2020 has revised its vision and priorities to ensure they continue to meet the strategic needs of Colchester, taking account of economic and social forecasts.

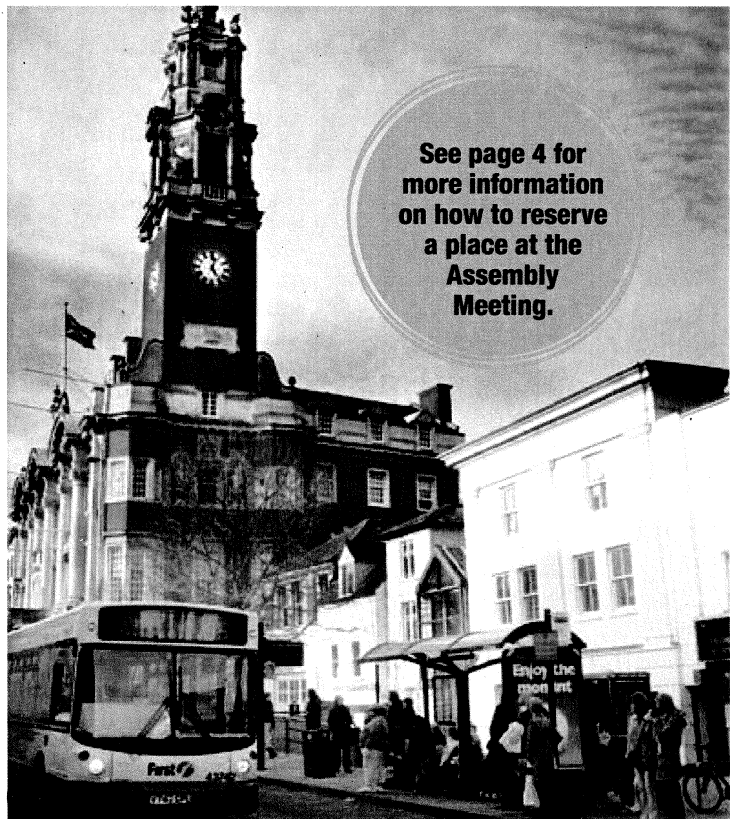
The Partnership has logically and reasonably reassessed the Sustainable Community Strategy to make sure it is still fit for purpose.

Delegates at the forthcoming Colchester2020 Assembly Meeting on 26 March will be invited to offer their thoughts on issues important to Colchester that will help to shape the action plans to drive these priorities forward.

Col Tony Phillips, Chair of Colchester2020, said: "We believe these amendments to the Sustainable Community Strategy are the responsible response to changes taking place both locally and globally."

And he went on to explain: "Many of our strategic priority issues remain, however, over the coming months we will focus on specific areas becoming increasingly important to Colchester.

"These are likely to focus on Colchester as a community and this is where we will particularly seek views from delegates at the forthcoming Assembly meeting."



See page 4 for more information on how to reserve a place at the Assembly Meeting.

AMENDED VISION

In the light of the review, Colchester2020's vision will be amended to:

Colchester – **excelling** as a regional centre
Colchester – **working** for sustainable economic growth and reducing carbon emissions

Colchester – **providing** opportunities for everyone to lead healthy lives and to achieve their full potential

Colchester – **a great place to live, work, study and visit.**

Some amendments and additions have also been made to the Partnership's priorities. The revised priorities are:

- Promoting business, increasing employment opportunities and improving educational and skills attainment
- Reducing congestion, changing travel behaviour and improving the transport infrastructure
- Making Colchester an outstanding visitor destination and celebrating its heritage,

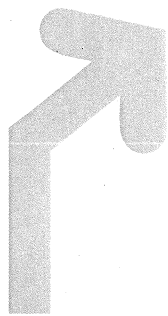
culture and leisure activities

- Promoting healthy lifestyles, providing affordable housing and reducing homelessness
- Creating safer neighbourhoods and stronger, inclusive communities.

As before, the theme of carbon reduction has been recognised as key to all of the Partnership's work and will be reflected throughout each of the priorities.



To find out more about Colchester2020 visit www.colchester2020.com, email colchester2020@colchester.gov.uk or phone 282348.



Putting business firmly on the agenda

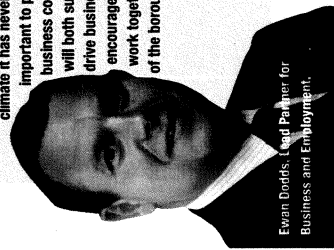
Colchester2020 has taken a three-pronged approach to putting business and employment firmly on its agenda.

As well as endeavouring to bring the appropriate people together to help give business groups a collective and more powerful voice, the Partnership has also been liaising closely with Colchester Borough Council to ensure sufficient serviced employment land becomes regularly available and has formed a strong working relationship between business and education. This has already resulted in the town's businesses working much more closely with our schools and colleges, while promoting the town's emerging creative industries and environmental technologies as unique selling points.

Lead Partner Ewan Dodds explained: "Business and employment are key to Colchester's long-term prosperity. If given the right support, the business community can play a significant part in making the borough a place where people choose to live, work and visit, and where there are opportunities for all."

The Partnership's business vision is for Colchester to become a prestigious, dynamic and vibrant centre for business and the capital of small and medium-size enterprises (SMEs) in the Eastern region, encapsulating and accommodating both traditional and emerging technologies.

Ewan added: "In the current economic climate it has never been more important to promote good business collaboration that will both support and help drive business forward, and encourage everyone to work together for the good of the borough." ■



Ewan Dodds, Lead Partner for Business and Employment.

We're working together



Creating links and working together are major themes for Colchester2020's business priority. A great example is the Partnership's work to establish a business group with links to education to highlight local job opportunities. More than 150 Colchester business people attended the group's first two Bridge the Gap and Cross the Gap events.

Ewan Dodds, Colchester2020's Lead Partner for Business and Employment, explained: "The aim was to bridge the gap between business and education and help business and schools gain a better understanding of the issues that each faces. Together we are encouraging business to play an even greater role in the development of our young people."

Colchester2020 is now encouraging businesses to sign up to the Business Ambassador Scheme, which has been established to acknowledge those businesses and individuals who regularly give their time and commitment to schools and colleges across Essex.

Ewan added: "It is a great way of recognising the important contribution that businesses and the wider community can make to the school curriculum, enhancing the impact on



Above: Ewan Dodds, Lead Partner for Business and Employment.

Top right: Speakers at the recent carbon reduction business breakfast.

Below: Delegates at the Bridge the Gap event.



For more information about Colchester2020's priorities visit www.colchester2020.com For more information about the Business Ambassador Scheme phone 01245 463807 or email info@essexebp.org.uk

WAYS TO BEAT THE RECESSION

Colchester2020 and Colchester Borough Council have joined forces to encourage businesses to work together to beat the recession.

The 'Buy Colchester - Buy Local' campaign aims to help Colchester businesses see that if they buy and trade with each other they can help to keep jobs, businesses and the economy thriving in the borough.

Similar campaigns have already proved to be successful in Norfolk and Sheffield. Businesses from across the borough have been invited to attend an event at the beginning of March to launch the campaign and hear about the benefits that a buy local scheme can bring for local business by local business.

Ewan Dodds, Colchester2020 Lead Partner for Business and Employment, said: "This is a great initiative which we hope will help to bring the business community in Colchester closer together. Buying locally is a really simple concept that could make a real difference to our local economy."

For more information about the Buy Colchester, Buy Local campaign email enterprise@colchester.gov.uk

learners and raising levels of achievement."

Colchester2020 has also been working with the business community to encourage everyone to think about how they can cut their carbon footprint. More than 160 local business people recently attended a Colchester2020 Power Breakfast on this topic.

Ewan continued: "We have challenged the borough to cut its carbon emissions by 30% by the year 2020 and wanted to help businesses to identify what they can do to reach this goal. More than 20 local companies provided a fascinating insight

Delegates at the recent carbon reduction business breakfast.

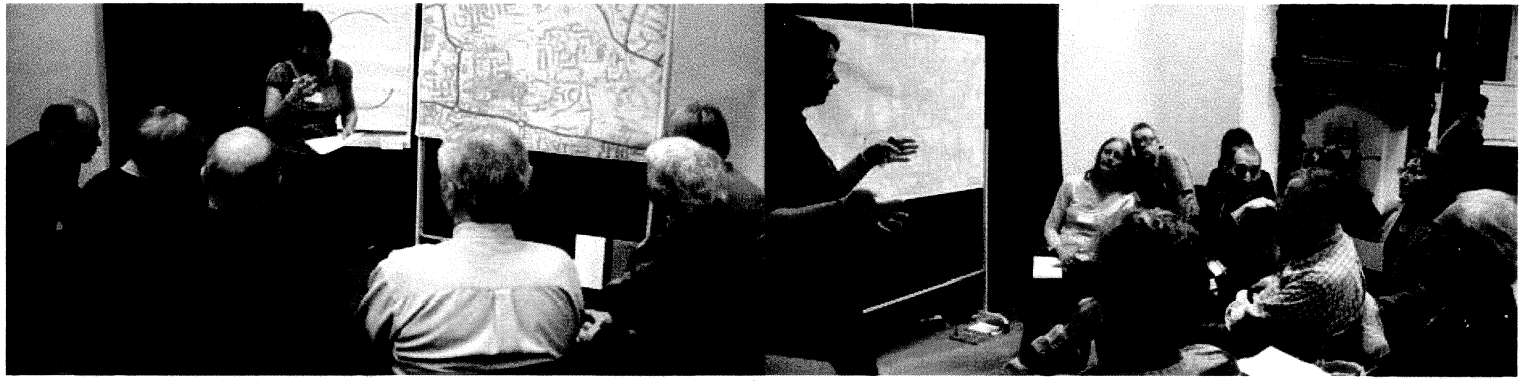
CARBON CHALLENGE

Colchester2020 has challenged the borough to cut its carbon emissions by 30% by the year 2020. Lots of information is now available on the Colchester2020 website to help businesses to find out more about ways to reduce their carbon footprint. As well as great examples of what a range of Colchester companies and organisations are already doing, there is also a carbon challenge quiz to download and a selection of useful websites. Visit www.colchester2020.com/business

into the ways they are already tackling this huge issue. "This was the second Power Breakfast we have hosted with almost double the number attending this event, which shows that local businesses recognise the important role the Partnership plays in helping the Borough to achieve great things." Ewan said. Business collaboration is another key area where the Partnership is seeking to play a vital role with the need for greater co-ordination between the town's numerous business groups.

A concerted drive resulted in a letter in support of the proposed A12 Junction at Cuckoo Farm being delivered to Essex County Council. Vital to the continued prosperity of the town, this letter was jointly signed by Colchester2020, the Chamber of Commerce, the Institute of Directors, Federation of Small Businesses, Key Employers Group and Colchester Retail and Business Association.

"It's the first time our business groups have worked so closely together and we hope this will be the forerunner of much more collaboration and further joint work in the future," Ewan added.



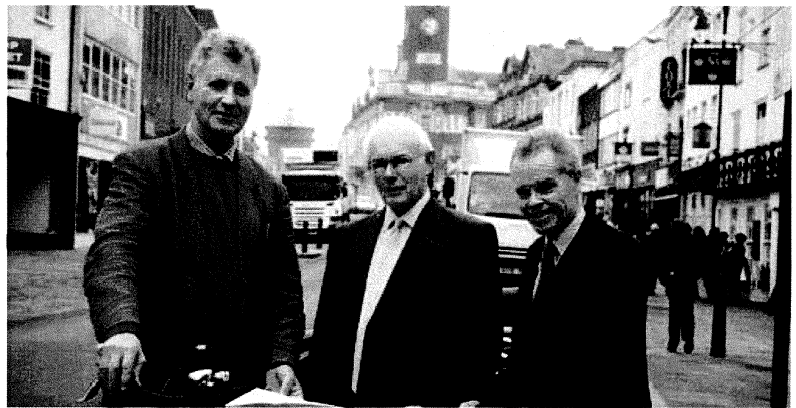
Mini assembly questions 'which way for our town centre?'

Improving access to our town centre for businesses, residents, workers and visitors was the topic for discussion at the recent Colchester2020 Transport Mini Assembly.

Over the past year the Partnership has been bringing key target groups and stakeholders together to get beneath the surface of each of its priorities.

The events have taken on a variety of different formats suited to the topic up for debate, ranging from an activity to help young people see the potential benefits the 2012 Olympics and Paralympics may bring, to an Open Space event looking at the future of heritage and culture in the borough.

Around 40 delegates from a range of local interest groups attended the Transport Mini Assembly at Colchester Castle, and were posed the question, 'Which way for our town centre?'



John Grimshaw, founder of Sustrans, Jeremy Lucas, Colchester2020 Lead Partner for Transport and Mike Crouch, Colchester Borough Council Executive Director.

Jeremy Lucas, Colchester2020 Lead Partner for Transport, said: "We were delighted with the range of groups that attended the event – from transport providers to cyclists, the Colchester Access Group and business representatives.

"Much of the event was spent in small break-out groups giving everyone present the chance to have their say on the kind of actions they believe would make a real difference to how we all access the town centre.

"These thoughts and ideas have all been captured and will help shape our

recommendations on future schemes."

The keynote speaker at the event was John Grimshaw, founder of Sustrans, the sustainable transport charity.

John first came to Colchester in the early 90s, when Wivenhoe Town Council invited him to look at opening a new foot and cycle path alongside the river from the Hythe to Wivenhoe. The route now has 100,000 users a year.

Feedback and outcomes from the Transport Mini Assembly will be available to view online at www.colchester2020.com/transport

"We were delighted with the range of groups that attended the event – from transport providers to cyclists, the Colchester Access Group and business representatives."

Jeremy Lucas, Colchester2020 Lead Partner for Transport

Reserve a place at assembly meeting

There is still just time to reserve a place at Colchester2020's March Assembly Meeting.

The event takes place on Thursday 26 March, at The Weston Homes Community Stadium, United Way, Colchester, from 10am to 1pm.

Col Tony Phillips, Chair of Colchester2020, said: "We're keen to get a really good cross section of people at our March Assembly meeting to help shape our action plans going forward.

"The event will give everyone the opportunity to find out more about changes we have made to our vision and priorities and to offer their thoughts on issues important to Colchester.

"We are conscious that currently there is no public bus route directly serving the Weston Homes Community Stadium.

"Therefore, to reduce the number of single car journeys we are planning to provide free coach transport to and from the

town centre for the event," he added.

Places on the coach must be booked in advance so as to ensure demand is catered for.

Anyone who would like to attend the Colchester2020 Assembly event should email colchester2020communications@colchester.gov.uk or phone 01206 282348 stating if they have any special access or dietary requirements and if they would like to reserve a place on the coach. ■

COLCHESTER2020 – PLAN TO DELIVER THE SUSTAINABLE COMMUNITY STRATEGY

Priority 1 Promoting business, increasing employment opportunities and improving educational and skills attainment

LEAD OFFICER: EWAN DODDS

Key action 1.1 Tackle unemployment

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. Creation of 10,000 new jobs.					
1.1.1	Encourage inward investment.			1.1.1a	Market Cuckoo Farm and UoE Knowledge Gateway to appropriate local, regional, national and international firms.
				1.1.1b	Active engagement with Employment Challenge Initiative.
				1.1.1c	Active Colchester2020 support for Knowledge Gateway
1.1.2	Create Colchester Business Group and coordinate/signpost relevant opportunities and information.				

Key action 1.2 Develop and deliver a business and education strategy and enhance business links to education.

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. Greater engagement between business and education, including establishment of more internships and apprenticeships.					
1.2.1	Establish internship scheme with large employers in Colchester.			1.1.1	Increase in internships with local employers.
1.2.2	Establish apprenticeship scheme.			1.2.2	Increase in apprenticeships with local employers.
1.2.3	Shared calendar of events publicised to business.			1.2.3	Increased attendance at business-focused events.
1.2.4	Joint PR activity.				Positive increase in both quality and quantity of publicity
1.2.5	Expand 14/19 APG collaboration.				
1.2.6	Continue business mentor scheme for students.			1.2.6	Increase in number of business mentors and employability skills among student population.

Key action 1.3 Co-ordinate access to funding, training and business support opportunities

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. Improved sustainability of local businesses.					
1.3.1	Offer local workshops on Venture Navigator.			1.3.1a	Increase in number of business start ups.
				1.3.1b	Increase in start up survival rates.
1.3.2	Improve websites to market opportunities more effectively.			1.3.2	Increase in networks between local entrepreneurs and businesses.
Outcome. Local businesses continue to invest in training and development of staff.					
1.3.3	Effectively signpost useful funding streams.				
1.3.4	Expand University Enterprise Programme and promote to local businesses and aspiring entrepreneurs.			1.3.4	Greater awareness and uptake of opportunities by aspiring entrepreneurs and existing businesses.

Key action 1.4 Lobby effectively on behalf of the business community

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. Improve local business sense of wellbeing, reduce business failure rates and encourage business growth					
1.4.1	Develop stronger working relationship with CBC/CC/FSB/IOD/CORBA/DC.			1.4.1a	Increase in joint initiatives to increase business growth and reduce failures
				1.4.1b	Increase in business champions from different stakeholders
1.4.2	Identify key local areas of business concern.			1.4.2	Demonstrable signs of identified concerns being addressed and action taken.
1.4.3	A12 junction/park and ride/release of development land/"open for business" state.				
1.4.4	Partners to exploit/share networks and channels to decision/policy makers.			1.4.4	Improvements in networks and increase in satisfaction of partners

Key action 1.5 Deliver high quality educational outputs that can provide a workforce skilled to meet the changing needs of local and future businesses

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. Improved staying on rates at 16 and improved level 3 and 4 qualifications.					
1.5.1	Campaign to encourage young people to stay in education or training post-16 with joined up support of 6FC, CI and UoE.				
1.5.2	Take campaign to local schools, with joined up support of 6FC, CI and UoE.			1.5.2	Increase in number of students participating in post-16 training and HE.
1.5.3	Establish links/joint events between Young Enterprise and Student Enterprise groups.			1.5.3	Increased engagement in Young Enterprise schemes.

Priority 2 Reducing congestion, changing travel behaviour and improving the transport infrastructure

LEAD OFFICER: JEREMY LUCAS

Key action 2.1 Work with stakeholders and provide leadership in delivering improved information and choice in alternative modes of transport and thus reduce congestion.

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. People have access to and use up to date travel information and alternative modes through mobile phones and internet.					
2.1.1	Jeremy Lucas	LI 5.1	Access to Services	2.1.1a 2.1.1b	Public satisfaction with the availability of information. Public satisfaction with real time information.
Outcome. Better information is developed, well publicised and used.					
2.1.2	Jeremy Lucas	LI 5.1	Access to Services	2.1.2	Public satisfaction.
Outcome. Effective use of modern technology to improve take up of public transport.					
2.1.3	Jeremy Lucas	LI 5.1	Access to Services	2.1.2	Take up rate of improvements such as Oyster cards.

		LAA Measures		Local Measures	
Outcome. Less dependence on vehicular through increased usage of cycle routes.					
2.1.4	Inform through membership of the Cycle Town Steering Group, the upgrade of existing and construct new cycle routes using newly acquired Cycling Town status and improve cycle security at rail stations to encourage residents to use bikes/public transport.	Jeremy Lucas	LI 5.2	Congestion	2.1.4
					Increased use of cycle routes.
Outcome. More diversity in transport provision.					
2.1.5	Expand membership of the Travel Plan Club year on year.	Jeremy Lucas			2.1.5
					Increased membership of Travel Plan Club year-on-year.
2.1.6	Encouraging transport developed by social enterprises.	Jeremy Lucas			2.1.6
					Before and after comparisons of transport choices in the area.
Outcome. Effective integration between different modes of transport reduces congestion.					
2.1.7	Lobby for the development of rapid transit corridors and investigate the alternative means of travel such as electric buses.	Jeremy Lucas	LI 5.2	Congestion	2.1.7
					Number of integrated travel options increases.
Outcome. Better public transport for people into Colchester from outlying villages.					
2.1.8	Lobby bus / train companies and local / regional authorities for improved availability and efficiency of public transport servicing rural locations.	Jeremy Lucas	LI 5.1	Access to Services	2.1.8a
					Increases in routes and options. Public satisfaction.
					2.1.8b

Key action 2.2 Lead work with stakeholders to develop walkable neighbourhoods

Actions	Priority Lead Officer	LAA Measures		Local Measures		
		Ref	Definition	Ref	Definition	
Outcome. Innovation and fresh thinking delivers a more pedestrian friendly solution and changes travel behaviour.						
2.2.1	Bring together stakeholders to develop neighbourhoods with a recognisable centre, good pedestrian routes, where businesses, schools and shops are near to each other so that people can walk from their homes.	Jeremy Lucas	NI 198	Children travelling to school – mode of travel usually used.	2.2.1	Examples of innovation result in changes to travel behaviour, using before and after statistics.
Outcome. Integrated planning.						
2.2.2	Encourage planning decisions to ensure that new developments incorporate walking, cycle routes and public transport services at the initial planning stages.	Jeremy Lucas			2.2.2	Number of new developments to incorporate travel plans. (Evidence from plans).
Outcome. Good signage of routes.						
2.2.3	New Park and Walk schemes with well signed routes into town are well used.	Jeremy Lucas			2.2.3	Public satisfaction. Membership of the Travel Plan Club

Priority 3 Making Colchester an outstanding visitor destination and celebrating its heritage, culture and leisure activities

LEAD OFFICER: DEE EVANS

Key action 3.1 Work with stakeholders (to include CBC and ECC) to agree an outstanding annual Cultural and Heritage Festival and programme with the long term goal of an international audience

Actions	Priority Lead Officer	LAA Measures		Local Measures		
		Ref	Definition	Ref	Definition	
<p>Outcome. High profile support and promotion of creativity in Colchester: Year One: A four year strategy agreed by stakeholders. A pilot programme in Autumn 2009 with a joint marketing campaign. Year Two: A programme with a significant increase in community involvement and geographical spread.</p>						
3.1.1	Bring stakeholders together to agree strategy. Plan, promote and execute in partnership.	Jo Edwards Dee Evans	NI 11	Engagement in the Arts	3.1.1	Increased public awareness of Colchester.
<p>Outcome. The effective championing of heritage, culture and leisure in Colchester to ensure the future sustainability of our unique heritage, our rich cultural assets and our community wellbeing.</p>						
3.1.2	The effective use of heritage, culture and leisure to enhance community cohesion, tackle disadvantage and enable inter-generational work.	Jo Edwards Dee Evans	NI 11	Improvement in Place Survey outcomes.	3.1.2a 3.1.2b 3.1.2c	Increase in short stay visits by non-residents. Increase in audiences and visitor numbers to heritage sites. An annual increase in tourists as measured by the Tourist Board Survey.

		LAA Measures	Local Measures
Outcome. The effective use of heritage, culture and leisure to enhance community cohesion, tackle disadvantage and enable inter-generational work.			
3.1.3	In 2010 and thereafter, extend the event into a sustainable annual festival supported by the community, Colchester Borough Council and Essex County Council.		3.1.3a Increase in visits from hard to reach groups. 3.1.3b Reduction in crime and disorder.

Key action 3.2 Help to initiate a scoping exercise to determine priority leisure activities in Colchester.

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. A clear picture of leisure activities in the Borough which will inform future action.					
3.2.1	Bring stakeholders together to agree and instigate scoping exercise.	NI 8	Adult participation in sport and active recreation. Engagement in the Arts.	3.2.1	Scope and plan, that demonstrates clear priorities, agreed.
		NI 11			

Key action 3.3 Continue to champion firstsite

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. A flourishing arts organisation in the Borough, housed in a spectacular purpose built building.					
3.3.1	Continue active support of efforts to complete building.	NI 11	Engagement in the Arts.	3.3.1	A contemporary building of extraordinary design that will act as a catalyst for the regeneration of the St Botolph's area.
3.3.2	Champion the ongoing work of firstsite in the community from a temporary base.				
3.3.3	Ensure realistic ongoing funding to allow successful launch from the new building.			3.3.3a 3.3.3b	Increased visitors to the town. New jobs.

Key action 3.4 Work to change the perception of our “heritage” to include natural and green spaces

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. Greater perception and use of green and open spaces and increased involvement of third sector groups.					
3.4.1	Encouraging the use of green and open spaces Increased involvement of third sector groups				
Outcome. Positive changes to the Local Development Plan to protect heritage, natural and green spaces.					
3.4.2	Promoting positive changes to the Local Development Plan to protect our heritage, natural and green spaces				

Key action 3.5 Working with partners, continue to encourage a high standard of construction, building, architecture, public art and urban design that complements and enhances the Borough

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. Better designed and environmentally sustainable buildings.					
3.5.1	Bring partners together to discuss strategy for obtaining sponsorship.			3.5.1	Quality new buildings with innovative design and excellent restorations, both of which enhance the character of the town.
Outcome. Sustainable biennial Architectural Awards.					

		LAA Measures	Local Measures
3.5.2	Work with partners to review the Architectural Awards categories and plan for 2011.		3.5.2 Sustainable development Public Art that gives identity, ownership and pride to our communities.

Key action 3.6 Develop an integrated promotional campaign for residents and brand the town for non-residents.

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. Colchester is regarded as one of the country's leading cultural centres. It is recognised for its outstanding heritage, including a unique historic fabric and natural history of international importance.					
3.6.1	Include all Colchester's heritage, culture and leisure assets, parks and green spaces, coast, natural heritage and community pride in this branding.			3.6.1	Public Satisfaction.
Outcome. More people will visit, stay and return to Colchester, thus ensuring sustainability of tourism in the area.					
3.6.2				3.6.2	Visitor Information Surveys.
Outcome. Local residents will explore their Borough, experiencing what they have on their own doorsteps, instilling a sense of civic pride.					
3.6.3				3.6.3	Visitor Information Surveys Increased audiences and visitor numbers.
Outcome. Positive impact upon the local economy.					
3.6.4					

Priority 4 Promoting healthy lifestyles, providing affordable housing and reducing homelessness

LEAD OFFICER: ADRIAN PRITCHARD

Key action 4.1 Stimulate collective action to promote and support healthy lifestyles

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. Collective effort between partners results in positive improvements to healthy lifestyles of their staff, customers, and of children and young people in particular. Performance towards these targets is managed through the PSP – encouraging extra effort where it is needed.					
4.1.1	Reduce obesity amongst children and smoking prevalence amongst adults by brokering multi-agency action to achieve the health improvement targets in the LAA and Life Opportunities initiative.	NI 123 NI 56 NI 115	16+ current smoking rate prevalence. Obesity among primary school age children in Year 6. Substance misuse by young people	4.1.1a 4.1.1b	Plus Life Opportunities smoking target. Plus Life Opportunities obesity target.
4.1.2	Increase participation in sports by adults by brokering multi-agency action to achieve LAA target NI 8.	NI 8	Adult participation in sport.		

		LAA Measures	Local Measures
Outcome. Actions across the Partnership have made the best use of synergy and resources.			
4.1.3	Use the creation of a Joint CBC-NHS public health specialist to explore new collaborations.		
4.1.4	Encourage 2020 members to develop a shared staff well-being programme.		
4.1.5	Support the Cycle Tour event in June 09 as a means of promoting healthy lifestyles.		

Key action 4.2 Maximise opportunities to improve the supply of housing and support residents to maintain their tenancies

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. There is more sustained planning across housing services and coordination of resources.					
4.2.1	Encourage all LSP member organisations to review which of their resources could be made available to provide more affordable housing.	Ni 154	Net additional homes provided.	LI 2.2	Affordable housing.
Outcome. Partners have worked together to deliver more finance for affordable housing.					
4.2.2	Work to attract further regional or national resources to fund affordable housing in Colchester.			LI 2.2	Affordable housing.
Outcome. Help given to people in Colchester to maintain their tenancies or home ownership shows positive results.					
4.2.3	Encourage and co-ordinate a multi-agency programme of support to help residents through the economic downturn.				
Outcome. There is a joined up approach to crisis coordination across the Colchester2020.					
4.2.4	Reduce the number of social tenants evicted as a result of debt by encouraging and co-ordinating multi-agency activity to provide pro-active support.	Ni 156	Number of households living in temporary accommodation.		
Outcome. Partners have worked together to provide more help to residents to stay in their own homes.					
4.2.5	Bring together statutory agencies, registered social landlords, and voluntary organisations together to create a joint 'crisis response' support package for residents facing repossession or eviction due to debt.			4.2.5	Plus 4 Life Opportunities targets on private sector housing; affordable housing; temporary accommodation and council housing evictions

Key action 4.3 Improve the sustainability and reduce the carbon emissions of our housing.

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. Actions across the Partnership have made the best use of synergy and resources.					
4.3.1	Broker multi-agency action to achieve the carbon reduction target for the borough contained in the LAA.	NI 186	Per capita CO ₂ emissions in the LA area.		
4.3.2	Provide support to residents and businesses to reduce their carbon emissions.				
4.3.3	Encourage new developments – including housing and public facilities - within the borough to meet high standards of sustainability and energy efficiency.				

Priority 5 Creating safer neighbourhoods and stronger, inclusive communities

LEAD OFFICER: TIM NEWCOMB

Key action 5.1 Make the town centre safer, particularly at night.

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. There is more civic pride and community cohesion amongst Colchester citizens.					
5.1.1 Broker multi-agency activity to increase satisfaction with the local area by action planning to achieve LAA target 5	Tim Newcomb	NI 5	Overall / general satisfaction with local area		
Outcome. Reduction in violent crime					
5.1.2 • Reduce violent crime in the town centre by brokering multi-agency action to achieve the crime reduction targets in the LAA and Life Opportunities initiative			Reduce serious violent crimes and assaults causing injury in the town centre	5.1.2	Life Opportunities target for 09-10: reduce violent crime caused by alcohol in the town centre by 2%.
Outcome. Communities feel more confident and the Town Centre feels safer at night.					
5.1.3 Deployment of a multi agency 'SOS Bus' targeting the town centre area of Colchester to reduce opportunity of violent offences occurring.			Reduce serious violent crimes and assaults causing injury in the town centre.		
Outcome. Reduction in fear of crime.					

		LAA Measures	Local Measures
5.1.4	Develop by May 2009 crime reduction 'Toolkit' that identifies specifically what actions each partner of the CDRP can do practically and easily to combat violent crimes and assaults causing injury.		5.1.3 Community fear of crime reduces overall.
Outcome. Licensees take more responsibility for the impact of alcohol sales.			
5.1.5	Positive engagement with licensees.	Tim Newcomb	Reduce substance misuse.
5.1.6	High visibility patrols in target areas at key times to deter violence.		
Outcome. Less alcohol abuse, better health and less anti social behaviour.			
5.1.7	Better education of the community on the dangers of alcohol.	NI 17	Perceptions of anti social behaviour.
5.1.8	Provision of education programmes in schools that focus on risk taking to promote sensible behaviour and thereby preventing offences.		
5.1.9	Use of the Colchester SOS bus to provide a day time education resource for primary and secondary schools to high light the dangers of alcohol and drug use.		
5.1.10	Investment in a schools liaison worker to coordinate activities designed to raise awareness of the dangers of alcohol misuse and to provide advice and support.		

Key action 5.2 Make our neighbourhoods cleaner and feel safer.

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. Problem neighbourhoods show improvements in 'liveability'.					
5.2.1	Better targeting of high need areas for cleaning and enforcement work.	Tim Newcomb	NI 5	Overall / general satisfaction with local area	Life Opportunities target for 09-10: reduce anti-social behaviour in Monkwick by 5%. The 'Safer Colchester' pilot will set baseline figures and will measure improvement on a bespoke basis against a number of criteria.
5.2.2	The 'Safer Colchester' pilot will place a dedicated multi-agency team into specific estates or areas suffering from high crime and/or Anti-Social Behaviour.	Tim Newcomb			The 'Safer Colchester' pilot will set baseline figures and will measure improvement on a bespoke basis against a number of criteria.
Outcome. Cleaner, more 'loved' spaces.					
5.2.3	'Safer Colchester' pilot will engage enhanced council cleaning services which will be focussed and prioritised according to need.		NI 195	Improved street & environmental cleanliness (levels of graffiti, litter, detritus and fly posting)	The 'Safer Colchester' pilot will set baseline figures and will measure improvement on a bespoke basis against a number of criteria.

		LAA Measures		Local Measures
Outcome. Maximisation of the use of residents of volunteers to ensure sustainability.				
5.2.4	The 'Safer Colchester' pilot has as an objective of leaving a legacy of community engagement to sustain improvements in fear of crime and cleanliness.	NI 6	Participation in regular volunteering.	The 'Safer Colchester' pilot will set baseline figures and will measure improvement on a bespoke basis against a number of criteria.

Key action 5.3 Encourage residents to take responsibility by creating incentives for them to organise self help to increase community spirit and pride

Actions	Priority Lead Officer	LAA Measures		Local Measures	
		Ref	Definition	Ref	Definition
Outcome. Communities have more say and involvement and residents take individual responsibility for the 'liveability' of their area.					
5.3.1	Continued Development and investment in the Neighbourhood Action Panels (NAPs) to help address local priorities around crime and disorder.	Tim Newcomb		Increase levels of neighbourly helpfulness.	
Outcome. Sustained better communication between services and the community by working alongside neighbourhoods groups.					
5.3.2	The 'Safer Colchester' pilot has as an objective of leaving a legacy of community engagement to sustain improvements in fear of crime and cleanliness.				The 'Safer Colchester' pilot will set baseline figures and will measure improvement on a bespoke basis against a number of criteria.
5.3.3	Provide Performance Reward Grant funding to the Volunteer centre to increase participation		NI 6	Participation in regular volunteering.	Increased local engagement in crime reduction activity
Outcome. Improved partnership working.					
5.3.4	Development of 'Safer Colchester' pilot and new working practices.				
Outcome. The experience of 'self help' increases community spirit and pride.					
5.3.5	Increase formal participation in voluntary clubs and groups.				



Strategic Overview and Scrutiny Panel

Item
11

29 September 2009

Report of	Executive Director	Author	Ann Wain Tel. 282212
Title	Local Area Agreement – Performance Management		
Wards affected	All		

The Panel is invited to review the performance of the Public Service Partnership

1. Action required

- 1.1 The panel is asked to comment on the information contained in the Local Area Agreement Performance Management document

2. Reason for scrutiny

- 2.1 The information presented with this report shows the current performance against targets in the Local Area Agreement (LAA) 2008-2011 for Colchester.

3. Background information

- 3.1 The Local Area Agreement 2008-2011 sets out the targets agreed by the Essex Partnership as the priorities for Essex for the three years covered by the LAA.
- 3.2 The Essex Partnership undertook significant consultation with Local Strategic Partnerships (LSPs), District Councils and many other partner organisations to collate a set of targets felt to represent the priorities of the people of Essex.
- 3.3 Performance management of the LAA is the responsibility of the LSP in each District and ultimately with the Essex Partnership, the LSP for the County.
- 3.4 In Colchester the LSP, Colchester 2020 has established a sub group called the Public Services Partnership (PSP) to undertake this function for them. The PSP has been in place for three years and now has a robust approach to performance management.
- 3.5 The document presented here includes all the available data. One of the main challenges is to collect data from across a range of partners.
- 3.6 Performance against the LAA is also now a critical piece of evidence for the Audit Commission in the new Comprehensive Area Assessment, the main performance judgement for Councils
- 3.7 The PSP review performance against the targets on a regular basis. The PSP meets every two months. At three of these meeting the PSP reviews overall performance. At the other three meetings it takes a theme for more detailed analysis.

- 3.8 For each target we have been developing action plans to ensure that appropriate action is in place, the key elements of these action plans are included in the document.
- 4. Strategic Plan references**
- 4.1 The delivery of many of the targets contributes to the outcomes in the strategic plan
- 5. Consultation**
- 5.1 A comprehensive consultation was undertaken by Essex Partnership to agree the targets for inclusion in the LAA.
- 6. Financial implications**
- 6.1 Performance Reward Grant (PRG) has been awarded for delivery of many of the targets in the first LAA. This has been distributed to LSPs to allocate to projects to support delivery of this new LAA. It is indicated in the performance management document where an indicator is supported by projects that have received PRG. Seventeen projects in Colchester have benefited from PRG.
- 6.2 Where performance is lower than required the partnership will need to consider if additional resources are needed to support improvement and how these might be found.
- 7. Equality, Diversity and Human Rights implications**
- 7.1 The present economic climate may well effect the successful delivery of some of the targets. The partnership needs to ensure this does not impact disproportionately on particular groups of people.
- 7.2 Many of the targets are aimed at helping us and our partners deliver improved services for the broad range of our customers.
- 8. Community Safety implications**
- 8.1 There are a range of targets which aim to improve community safety.
- 9. Health and Safety implications**
- 9.1 N/A
- 10. Risk Management implications**
- 10.1 Poor performance will impact on our residents. It is important to monitor performance and to take action where performance is not at the required level to achieve successful delivery of the LAA.

Contents

Strategic Performance Indicators to be used for monitoring progress

Our People

Priority 1

Fewer children and young people missing education or not in education, employment or training

Priority 2

More people supported to live in their own homes and better support for carers

Priority 3

Better public health and longer lives

Priority 4

Children and young people realise their potential in education

Our Communities

Priority 5

Colchester roads are safer, less congested and everyone has access to essential services

Priority 6

More participation in sport, culture and volunteering

Priority 7

Colchester is a safe place to live in

Our Economy

Priority 8

Colchester has a strong and competitive economy

Our World

Priority 9

A smaller carbon footprint with less waste

Priority 10

A well managed natural environment

Rewards priorities carried forward from LAA 1

In addition to the targets included in the body of LAA 2, overall progress will be monitored by using three strategic performance indicators:

Local Indicator NI 4 - The percentage of people who feel they can influence decisions in their locality

Local Indicator NI 5 - Overall/general satisfaction with the local area

Local Indicator NI 7 - Environment for a thriving third sector

Local Indicator NI 4 - The percentage of people who feel they can influence decisions in their locality

	2006/07		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
30.0%	33.0%	27.1%	36.0%		40.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
24.6%		29.8%			40.0%			

Colchester actual figure 2008/09 Place Survey and is the 3rd highest in Essex

How/who collects data: Place Survey

Liaison Officer: Ann Wain

Data collection interval: 2 years

Contact telephone number: 01206 282212

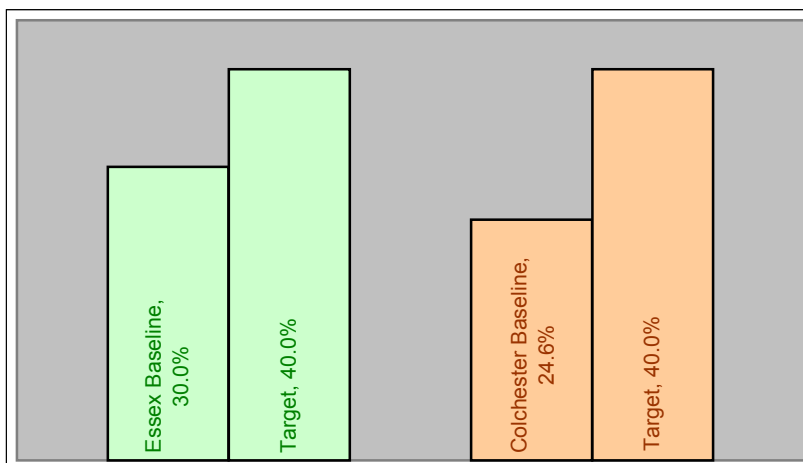
Data collection date: Autumn 2008

ann.wain@colchester.gov.uk

Target achievement indicator to date
Current performance:



Latest direction of performance



Col. Baseline	24.6%
Col. Outcome	
Success indicator	High Good

Action plan points

Colchester Borough Council's new Strategic Plan contains a commitment to listening and responding

Residents were surveyed for their views on the Strategic Plan

Time scheduled in at all council meetings all include a section for public participation 'Have Your Say'

Colchester Borough Councils website is being redesigned to increase interactivity and encourage feedback from customers

Resident Perception Audit

Some councillors offer surgeries for residents to express their views

Local Indicator NI 5 - Overall/general satisfaction with the local area

	2006/07		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
78.0%	79.0%	85.2%	80.0%		82.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
77.0%		84.7%			82.0%			

Colchester actual figure 2008/09 - Place Survey

How/who collects data: Place Survey

Liaison Officer: Ann Wain

Data collection interval: 2 yearly

Contact telephone number: 01206 282212

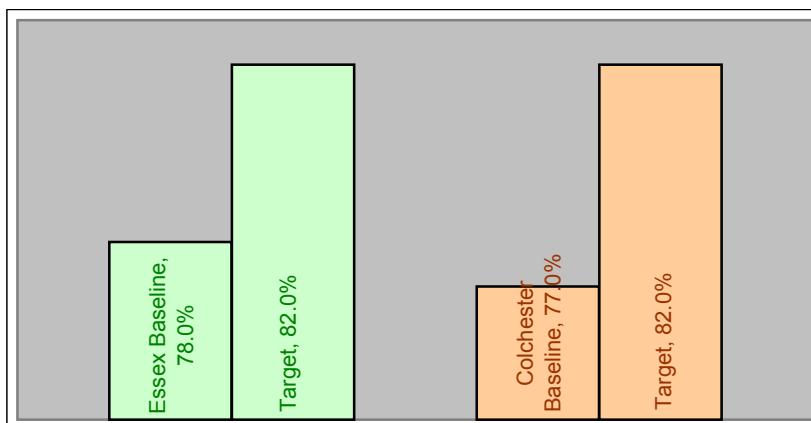
Data collection date: Autumn 2008

ann.wain@colchester.gov.uk

Target achievement
indicator to date
Current performance:



Latest direction of
performance



Col. Baseline	77.0%
Col. Outcome	
Success indicator	High Good

Action plan points

- Colchester Borough Council's new Strategic Plan contains a commitment to listening and responding
- Residents were surveyed for their views on the Strategic Plan
- Time scheduled in at all council meetings all include a section for public participation 'Have Your Say'
- Colchester Borough Councils website is being redesigned to increase interactivity and encourage feedback from customers
- Resident Perception Audit
- Some councillors offer surgeries for residents to express their views
- Parish Plans-Research work is underway to establish a strong understanding of local priorities

Note

Performance Reward Grant awarded to help deliver target

Local Indicator NI 7 - Environment for a thriving third sector

	2008/09		2009/10		2010/11		
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
15.9%	Baseline		17.0%		19.7%		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
N/A	N/A		N/A		N/A		

How/who collects data: Third sector/County

Liaison Officer: Samantha Drummond

Data collection interval: 2 yearly

Contact telephone number: 01206 505250

Data collection date:

ceo@ccvs.org

Target achievement
indicator to date
Current performance:



Latest direction of
performance

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	High Good

Action plan points

Website and database being developed

Community Forum in place and is ongoing

Deliver training to the VCS to increase their effectiveness

Bravo' was developed in 2008

Gain access for the voluntary sector staff and volunteers to workforce development services of the PSP

Promote the Essex and Local Compact and increase the number of organisations signed up

Promote the Compact throughout the LAA Partnership

Establish a representative forum for the voluntary sector to facilitate communication with the statutory sector

Essex Compact launched May 2009

Consultation throughout May/June 2009. holding meetings with sector through CVS's across Essex

ESTIC report produced April 2009

Community Accounts Development worker has been employed

Note

Essex Baseline & Target obtained from Simon Banks @ ECC April 2009. District data not available due to sample size.

Performance Reward Grant awarded to help deliver target

Our People

We want people to reach their potential and enjoy a high quality of life

Achieving this will involve:

- Higher achievement in education
- Greater participation of children and young people in education and training
- Supporting independent living for older people and carers
- Promoting healthy living

Our People Priority Outcomes

Priority 1

- Fewer children and young people missing education or not in education, employment or training

Priority 2

- More people supported to live in their own homes and better support for carers

Priority 3

- Better public health and longer lives

Priority 4

- Children and young people realise their potential in education

Priority 1.1 NI 79 : % Achievement of a level 2 qualification by the age of 19

2006/07		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
69.5%		2007/08 73.0%	76.0%		80.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
71.0%					See note			

Actual data expected Nov/Dec 09

How/who collects data: County
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Linda Missing
 Contact telephone number: 08450 194179
linda.missing@lsc.gov.uk

Target achievement indicator to date
 Current performance:

AMBER

Latest direction of performance

Col. Baseline	71%
Col. Outcome	
Success indicator	High Good

Action plan points

Pupils at risk take part in the Engagement Programme organised through the 14 - 19 APG
 Pupils take part in vocational education programmes at Colchester Institute as applies to priority 11 in the Colchester CYSYP Plan

Note

*The actions plan points apply to Priority 11 in the Colchester CYPSP Plan
 District/Borough targets to be agreed with each 14-19 Area Planning Group by summer 2010
 Result only released nationally at County level as per 08/09 outturn report
 Linda Missing will try to get information from Clare Kershaw (who is the lead at County) as to when the data will come through as per meeting 30.7.09*

Priority 1.2 Mandatory NI 87 : Secondary school persistent absence rate

2006/07		2007/08		2008/09		2009/10		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
7.2%	6.7%	5.8%	6.1%		5.5%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
6.8%		5.5%			5.2%			

08/09 Outturn report

How/who collects data: County

Data collection interval: Termly and annually

Data collection date:

Liaison Officer: Maureen Hanley

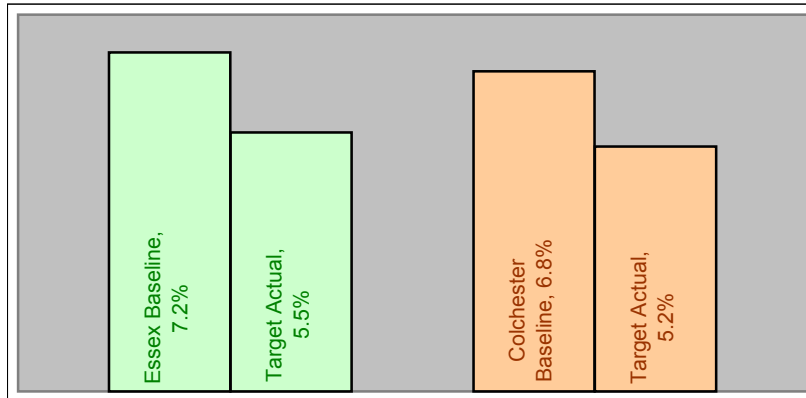
Contact telephone number: 07786 125339

maureen.hanley@essexcc.gov.uk

Target achievement indicator to date
Current performance:

GREEN

Latest direction of performance



Col. Baseline	6.8%
Col. Outcome	
Success indicator	Low Good

Action plan points

A range of interventions to be identified for secondary schools and piloted

Note

District/Borough targets to be agreed with each 14-19 Area Planning Group by summer 2010 Action Plans being re-written. There should be clear Children's Trust Action Plans available around November 2009 as per Maureen Hanley at 30 7.09 meeting

Priority 1.3 Mandatory NI 87a : Primary school persistent absence rate

2006/07		2007/08		2008/09		2009/10		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
1.6%	1.5%	1.5%	1.5%		1.45%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
1.5%		1.4%			1.3%			

08/09 Outturn report

How/who collects data: County

Liaison Officer: Maureen Hanley

Data collection interval: Termly and annually

Contact telephone number: 07786 125339

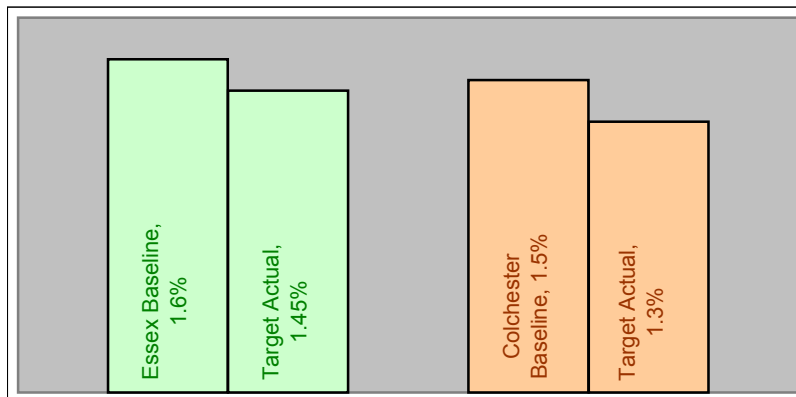
Data collection date:

maureen.hanley@essexcc.gov.uk

Target achievement indicator to date
Current performance:

GREEN

Latest direction of performance



Col. Baseline	1.5%
Col. Outcome	
Success indicator	Low Good

Action plan points

6 primary schools to introduce a reward system for children to prevent them from becoming persistent absentees
A further range of interventions is yet to be identified and piloted

Note

District/Borough targets to be agreed with each 14-19 Area Planning Group by summer 2010
Action Plans being re-written. There should be clear Children's Trust Action Plans available around November 2009 as per Maureen Hanley at 30 7.09 meeting

Priority 1.4 NI 117 : % 16-18 year olds who are not in education, employment or training (NEET)

2006/07		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
6.6%	5.4%	6.7%	5.3%		5.00%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
4.4%		4.8%			3.9%			

08/09 Outturn report

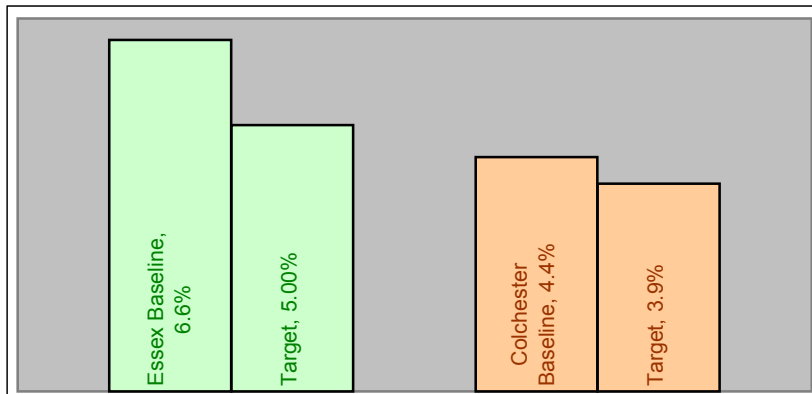
How/who collects data: County
 Data collection interval: Monthly
 Data collection date:

Liaison Officer: Linda Missing
 Contact telephone number: 08450 194179
linda.missing@lsc.gov.uk

Target achievement indicator to date
 Current performance:

RED

Latest direction of performance



Col. Baseline	4.4%
Col. Outcome	
Success indicator	Low Good

Action plan points

- Instigate an Employment Engagement Strategy
- Work with learning providers to ensure appropriate provision is in place
- Ensure young people are tracked
- Provide pre and post entry to employment programmes for those not yet ready for core activities
- Connexions Learning Mentors employed in secondary schools to work with young people identified as potential NEET
- Learning programmes for young parents linked to both childcare and other employment related skills are made available to both young g mothers and fathers

**Linda Missing and Maureen Hanley to supply updated actions. Linda Missing to supply monthly updated data. Both points as per PSP meeting 30.7.09

Note

Data and targets relate to an average of snapshots taken at the end of November, December and January of the financial year

Performance Reward Grant awarded to help deliver target

Priority 2.1 NI 134 : The number of emergency bed days per head of weighted population

2006/07		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
35,000	33,000	32,358	33,000		33,000		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
36,000		32,000			32,000		

08/09 Outturn report

How/who collects data: PCT/County

Liaison Officer: Nick Presmeg

Data collection interval: Annual

Contact telephone number:

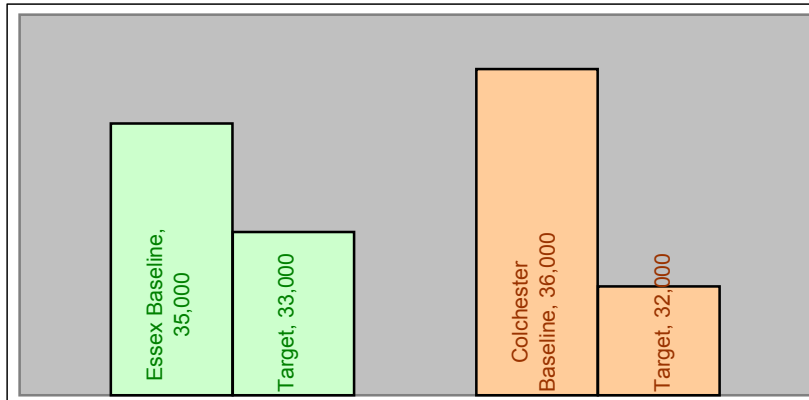
Data collection date:

nick.presmeg@essex.gov.uk

Target achievement indicator to date
Current performance:

GREEN

Latest direction of performance



Col. Baseline	36,000
Col. Outcome	
Success indicator	Low Good

Action plan points

**Lynne Jacobs to supply actions and PCT level data as per PSP meeting 30.7.09

Note

Baselines & targets have been rounded to the nearest 1,000 as per 08/09 outturn report

Priority 2.2 NI 135 : Carers receiving needs assessment or review and a specific carer's service or advice and information

2006/07		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
19.2%	26.0%	25.2%	28.0%		30.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
N/A	N/A		N/A		N/A			

How/who collects data: PCT/County
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Nick Presmeg
 Contact telephone number:
nick.presmeg@essex.gov.uk

Target achievement indicator to date
 Current performance:

AMBER

Latest direction of performance

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	High Good

Action plan points

**Lynne Jacobs to supply actions and data as per PSP meeting 30.7.09 and she believes there should be actual figures for 2008/09

Note
 District data is not available as per LAA2 2009 refresh

Priority 2.3 NI 141 : % of vulnerable people achieving independent living

	2006/07		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
71.0%	74.0%		77.0%		80.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
71.0%					80.0%			

08/09 results dependant on national release (08/09 outturn report)

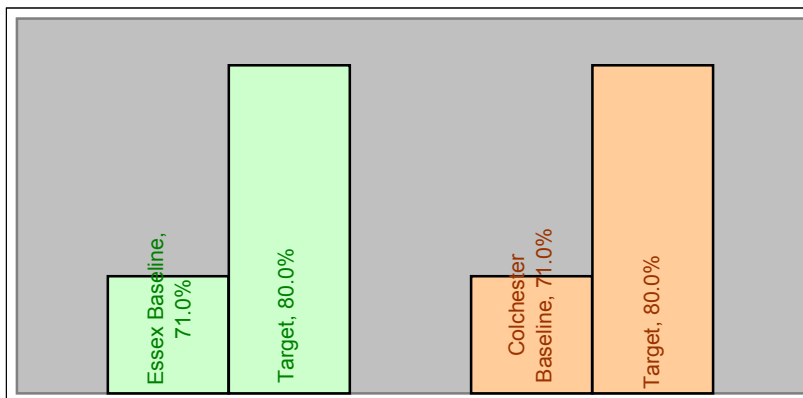
How/who collects data: PCT/County
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Nick Presmeg
 Contact telephone number:
nick.presmeg@essex.gov.uk

Target achievement indicator to date
 Current performance:

AMBER

Latest direction of performance



Col. Baseline	71%
Col. Outcome	
Success indicator	High Good

Action plan points

**Lynne Jacobs to supply actions as per PSP meeting 30.7.09

Note

(Colchester baseline and target) The data shown is for Braintree, Colchester, Maldon and Tendring added together as they all come under Greater Haven Gateway as Supporting People contracts. Are commissioned on this basis.

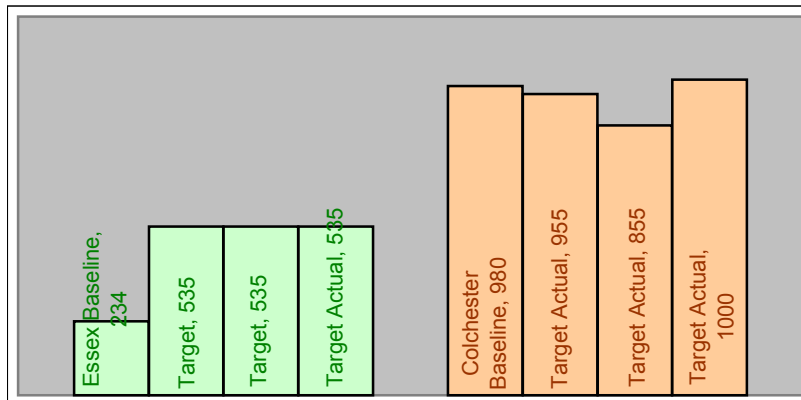
Performance Reward Grant awarded to help deliver target

Priority 2.4 NI 154 : Net additional homes provided

2001/07		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
234	535		535		535			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
980	955	700 (Estimate)	855		1000			

08/09 result due January 2010 as per 08/09 outturn report

How/who collects data: District	Liaison Officer: Karen Syrett
Data collection interval: Annual	Contact telephone number: 01206 506477
Data collection date:	karen.syrett@colchester.gov.uk
Target achievement indicator to date Current performance:	AMBER
Latest direction of performance	AMBER



Col. Baseline	980
Col. Outcome	
Success indicator	High Good

* At risk due to the present economic climate

Action plan points

- Set broad direction for growth and provision of regional housing target in Core Strategy
- Allocate specific sites for housing development in Site Allocations Development Plan
- Maintain up-to-date database on housing delivery
- Work with stakeholders to monitor housing development and address delivery issues
- Develop land/assets in the ownership of the Borough Council and other public bodies

Note

In the light of the present economic circumstances the Government Office and Essex Partnership have agreed to revisit targets in 2009/10

Priority 2.5 NI 156 : Numbers of households living in temporary accommodation

	2006/07		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
1526	1368	1180	1234		1171			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
248		235			170			

08/09 Outturn report

How/who collects data: District
 Data collection interval: 1/4ly
 Data collection date:

Liaison Officer: Peter McDonagh
 Contact telephone number: 01206 282583
peter.mcdonagh@colchester.gov.uk

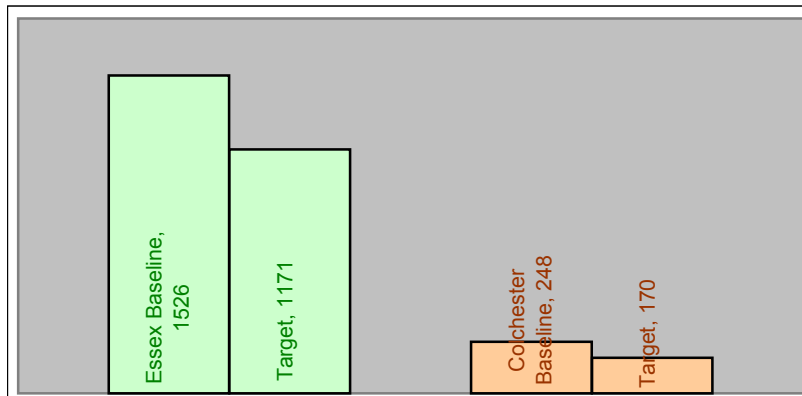
Target achievement indicator to date

RED

As at 1st quarter 09/10

Latest direction of performance

RED



Col. Baseline	248
Col. Outcome	
Success indicator	Low Good

* At risk due to the present economic climate

Action plan points

Enhance prevention & options offered through 'Homechoice'

- oAdditional Private Sector properties advertised
- oPrivate Sector leased scheme established

Housing options leaflets produced and advertised

FAQ's updated on CBC website and Hub

Specific targeted reduction of homelessness for 16/17 year olds

Staff increased in Homechoice Shop to take initial enquiries which has increased the capacity of housing advisors to take on homelessness and more detailed casework

Note

Data & targets currently reflect the financial year, although this is under review

Priority 2.6 Local Indicator 2.1 : People over 65 who say that they receive the information, assistance and support needed to exercise choice and control to live independantly

	2008/09		2009/10		2010/11		
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
26.5%	Baseline		30.0%		33.0%		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
N/A	N/A		N/A		N/A		

How/who collects data: Liaison Officer: Nick Presmeg
 Data collection interval: Contact telephone number:
 Data collection date: nick.presmeg@essex.gov.uk

Target achievement indicator to date **AMBER**
 Current performance:

Latest direction of performance

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	High Good

Action plan points

**Lynne Jacobs to supply actions and data as per PSP meeting 30.7.09

Note

This can not be broken down by district as sample size would be statistically insignificant

Priority 2.7 Local Indicator 2.2 : Affordable Housing

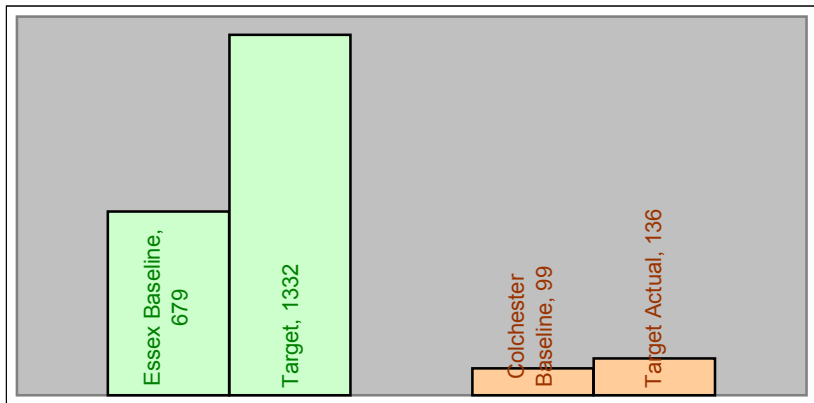
2002/06		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
679	1096		1206		1332		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
99	119		128		136		

Actual figure due January 2010 as per outturn report

How/who collects data: District	Liaison Officer: Tina Hinson
Data collection interval: Annual	Contact telephone number: 01206 506903
Data collection date:	tina.hinson@colchester.gov.uk
Target achievement indicator to date	Latest direction of performance
Current performance:	

GREEN

GREEN



Col. Baseline	99
Col. Outcome	
Success indicator	High Good

*At risk due to present economic climate

Action plan points

- Participate in the review of publically owned land
- Research the potential of rural sites not included in strategic land availability assessment to be used as rural exception sites
- Develop a strategy which sets out Colchester Borough Council's approach to HRA land
- Develop an affordable housing supplementary planning document which clearly identifies housing required in the borough by size and tenure
- Update key indicators in the Strategic Housing Market Assessment every 6 months and share with partners
- Participate in the Greater Haven Gateway sub regional pilot study to examine the reasons why each local authority did not achieve it's affordable homes target contained in it's local plan
- Engage with Parish Councillors, local landowners and other stakeholders to raise their awareness of rural exception sites and explore how effectively this could be done at the sub regional level to secure efficiency gains
- Respond flexibly to current market conditions whilst ensuring that s106 affordable housing required does not suffer detriment and delivery is maintained
- Support grant funding applications to the Housing Corporation/Homes and Communities Agency where this will achieve more affordable housing or better design and quality standards
- Maximise communities sums received where on site provision of affordable housing is not possible to ensure the delivery of the same amount of housing off site

Note

Targets will be revisited at the 2010 review in the light of the changed economic circumstances

Priority 3.1 NI 51: Effectiveness of child and adolescent mental health (CAMHs) services

		2008/09		2009/10		2010/11		
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
8	9	9	11		13			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
N/A	N/A		N/A		N/A			

How/who collects data: County

Data collection interval: Annual

Data collection date:

Liaison Officer: Maureen Hanley

Contact telephone number: 07786 125339

maureen.hanley@essexcc.gov.uk

Target achievement
indicator to date
Current performance:



Latest direction of
performance

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	High Good

Action plan points

2 part time workers to be appointed to work with TASCCs which will allow 50 children and their families to be supported

Counselling service to be commissioned to work with all schools within Colchester West LDG. 50 children would benefit from access to this service

2 family support workers to be appointed which will allow 60 children and their families to be supported

Implement Stepcare model for mental health

Note

This indicator cannot be broken down by district as it is a countywide service as per 2009 refresh

Priority 3.2 NI 56: Obesity among primary school age children in Year 6

2006/07		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
15.3%		2007/08 15.9%	15.0%		14.7%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
16.2%		15.8%	15.4%		15.2%			

Colchester & Tendring

How/who collects data: PCT/County

Data collection interval: Annual

Data collection date:

Liaison Officer: Vittoria Polito

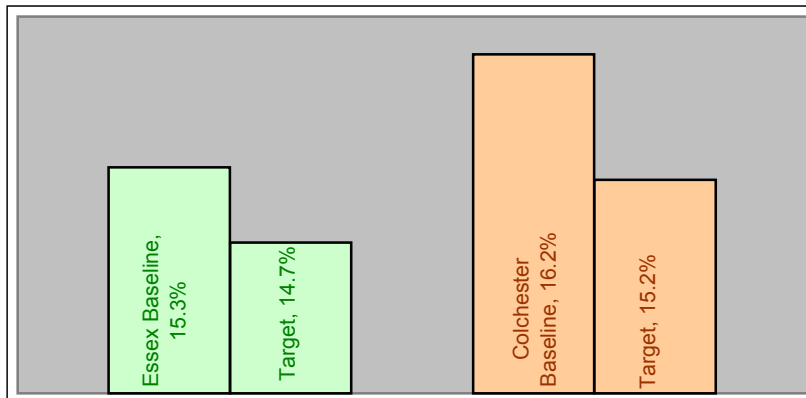
Contact telephone number: 01206 286866

vittoria.polito@neesexpct.nhs.uk

Target achievement indicator to date
Current performance:

GREEN

Latest direction of performance



Col. Baseline	16.2%
Col. Outcome	
Success indicator	Low Good

Action plan points

- Maintain 86% participation rate with 'Child Height and Weight' measurements
- Sign up all Colchester schools to achieve 'Healthy School Status'
- Involve dieticians with the MEND scheme
- Review progress of Life Opportunities targeted work when 08 child weights data becomes available
- Extend Child Health Improvement sessions (CHIMPS) to Colchester, running 2 classes per week
- Achieve 100% coverage of secondary schools with the School Healthy Eating and Physical Activity Road Shows
- Include MEND scheme within PCT core funding from summer 09
- Hold 2 'Weight Watchers - Family' courses per year
- Make the 'Take Ten' programme available to 20 schools
- 15 schools involved in the Community Rugby football Scheme
- 8 schools to receive the Family Body Care during autumn term 08
- Create breastfeeding café at Cornerstone

Note

Performance Reward Grant awarded to help deliver target

Priority 3.3 NI 112: Under 18 conception rate

2006		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
See Note -12.0%	-20.0%		-30.0%		-45.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
-40.5%	-42.0%		-46.0%		-50.0%			

How/who collects data: PCT/County

Data collection interval: Annual

Data collection date:

Liaison Officer: Vittoria Polito

Contact telephone number: 01206 286866

vittoria.polito@neesexpct.nhs.uk

Target achievement
indicator to date
Current performance:

AMBER

Latest direction of
performance

Col. Baseline	N/A
Col. Outcome Success indicator	High Good

Action plan points

Support schools by developing 'APAUSE' programmes in Colchester schools

Organise roadshow for schools to support their PHSE curriculum

Support secondary schools to deliver an accredited Sre programme developed by Hi8us (L8r) to increase 13 - 16 year olds knowledge and understanding about sex and relationship issues

Fund YES to provide teenage pregnancy advice service

Deliver new community/outreach drop-in services in target wards, to include:

- finding and securing venues
- holding regular sessions
- promotion

Increase number of outlets:

- participating in C-card scheme
- providing emergency contraception
- providing free pregnancy testing kits for under 18s

Note

Baseline and target figures are expressed as a % change from 1998 rate of 36.9 births per 1000 15 - 17 year old girls. 09 refresh and outturn report states it is not possible to breakdown district level but we got out data from the PCT

Priority 3.4 NI 120: All age all cause mortality rate

	2004/06		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
719.86	705.46	705.53	691.35		677.53			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
701.35	686.95	675.62	672.84		659.01			

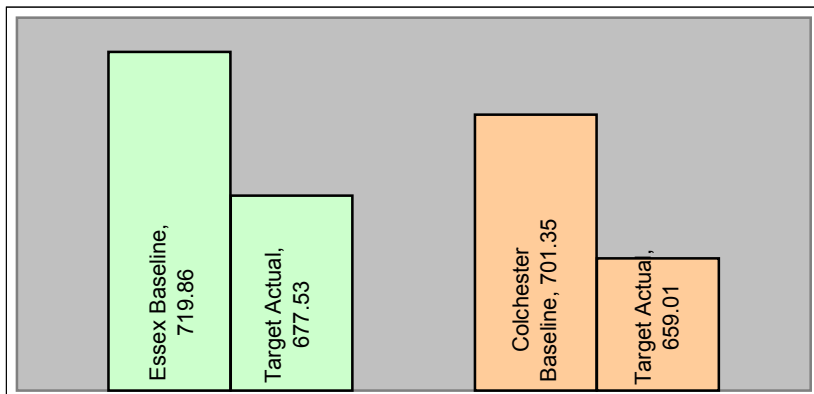
08/09 Outturn report

How/who collects data: PCT/County **Liaison Officer: Vittoria Polito**
Data collection interval: Annual **Contact telephone number: 01206 286866**
Data collection date: **vittoria.polito@neesexpct.nhs.uk**

Target achievement indicator to date
 Current performance:

GREEN

Latest direction of performance



Col. Baseline	701.35
Col. Outcome	
Success indicator	Low Good

Action plan points

- Develop a local enhanced service for primary prevention of cardio vascular disease aimed at the general population that addresses body mass index, smoking and hypertension
- Develop a local enhanced service with GP practices to improve the access of learning disabilities patients to primary care with a focus on screening for cardio vascular disease and cancer
- Address aspects of secondary prevention of cardio vascular disease by working in partnership with Essex cardiac & stroke network to develop a thrombolysis model, improvements to service for transient ischemic attacks, issues relating to acute in-patient care for cardio vascular disease, raising awareness & training
- Early diagnosis of diabetes and improved long term management with a focus on hypertension
- Investigate the potential to improve the early detection of cancer
- Develop Health Trainers Initiative within primary care with a focus on addressing health inequalities
- Ensure equitable access to childhood and flu immunization
- Develop partnership initiatives that address social isolation for older people and carers to improve lifestyles
- Work with partners to develop services in a variety of settings

Note

Rates reflect averages of worst performing quintiles as per 08/09 outturn report

Priority 3.5 NI 123: Stopping smoking

2006/07		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
824	840	927	850		859			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
759		1,314			768			

as per Vittoria Pollito

How/who collects data: PCT/County

Liaison Officer: Vittoria Polito

Data collection interval: Annual

Contact telephone number: 01206 286866

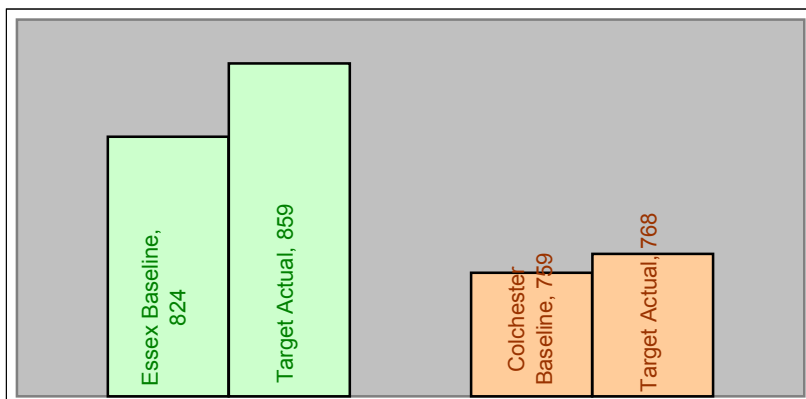
Data collection date:

vittoria.polito@neesexpct.nhs.uk

Target achievement indicator to date
Current performance:

GREEN

Latest direction of performance



Col. Baseline	759
Col. Outcome	
Success indicator	High Good

Action plan points

- Increase the number of young people quitting through the introduction of a dedicated worker
- Reduce the number of pregnant women smoking through the work of a dedicated worker
- Introduce 'Stop Before Your Op' scheme
- Increase the number of workplace clinics
- Deliver a hospital based stop smoking support service with particular focus on helping patients with smoking related diseases to stop smoking
- Ensure at least one advisor in each surgery (in-house or PCT advisor)
- Provide smoking cessation update training for midwives and maternity staff - request a slot in 2009-10 mandatory training
- Promote the service to Children's Centre staff and set up in-house clinics or refer families at SSS
- Deliver Personal Social and Health Education input to schools by Education Co-ordinator
- Continue stop smoking clinics at University, Institute and Sixth Form College
- Deliver Life Opportunities action plan to target services

Priority 3.6 NI 64: Child Protection Plans Lasting 2 Years or More

2008/09		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
7.0%	Baseline		7.0%		5.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
N/A	N/A		N/A		N/A			

<p>How/who collects data: County</p> <p>Data collection interval:</p> <p>Data collection date:</p>	<p>Liaison Officer: Maureen Hanley</p> <p>Contact telephone number: 07786 125339</p> <p>maureen.hanley@essexcc.gov.uk</p>
<p>Target achievement indicator to date</p> <p>Current performance:</p>	<p>Latest direction of performance</p>

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	High Good

Action plan points

**Data to arrive over summer 2009 & actions to come. All NI's relating to safeguarding children are on red as per Maureen Hanley at PSP meeting 30.7.09

**Action points requested from Maureen Hanley 8.7.09. Children's Social Care not CYPSP

Note

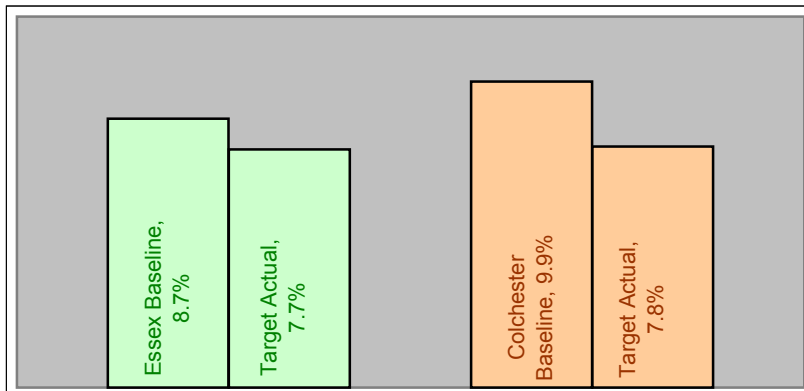
This indicator was added at the LAA refresh April 2009. District data not available as per LAA refresh

Priority 3.7 Local Indicator NI 55: Obesity among primary school age children in Reception

2007/08		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
8.7%			8.1%		7.7%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
9.9%	Baseline	9.9%			7.8%			

<p>How/who collects data: PCT/County Data collection interval: Annual Data collection date:</p>	<p>Liaison Officer: Vittoria Polito Contact telephone number: 01206 286866 vittoria.polito@neesexpct.nhs.uk</p>
<p>Target achievement indicator to date Current performance:</p>	<p>Latest direction of performance</p>

RED



Col. Baseline	9.9%
Col. Outcome	
Success indicator	Low Good

Action plan points

- Maintain 86% participation rate with 'Child Height and Weight' measurements
- Sign up all Colchester schools to achieve 'Healthy School Status'
- Involve dieticians with the MEND scheme
- Review progress of Life Opportunities targeted work when 08 child weights data becomes available
- Extend Child Health Improvement sessions (CHIMPS) to Colchester, running 2 classes per week
- Achieve 100% coverage of secondary schools with the School Healthy Eating and Physical Activity Road Shows
- Include MEND scheme within PCT core funding from summer 09
- Hold 2 'Weight Watchers - Family' courses per year
- Make the 'Take Ten' programme available to 20 schools
- 15 schools involved in the Community Rugby football Scheme
- 8 schools to receive the Family Body Care during autumn term 08
- Create breastfeeding café at Cornerstone

**2008/09 actual data should be available around December 2009 as per Vittoria Polito 16.7.09

**Mike Gogarty to supply Colchester targets as per PSP meeting 30.7.09

Note

This indicator was added at 2009 refresh
Performance Reward Grant awarded to help deliver target

Priority 3.8 Local Indicator NI 59: % of initial assessments for children's social care carried out within 7 working days of referral

2006/07		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
46.4%	75.0%	75.0%	80.0%		90.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
46.4%		7.8%	80.0%		90.0%			

08/09 outturn report

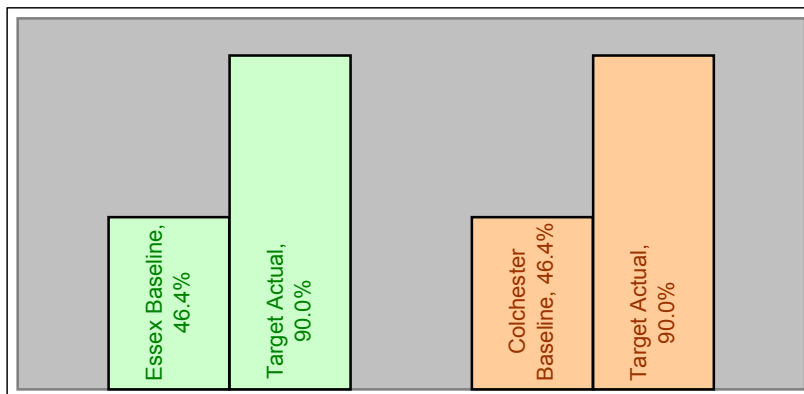
How/who collects data: County
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Maureen Hanley
 Contact telephone number: 07786 125339
maureen.hanley@essexcc.gov.uk

Target achievement indicator to date
 Current performance:

RED

Latest direction of performance



Col. Baseline	46.4%
Col. Outcome	
Success indicator	High Good

Action plan points

**Data and actions to be supplied by Maureen Hanley as per PSP meeting 30.7.09
 **Action points requested from Maureen Hanley 8.7.09. Children's Social Care not CYPSP

Note
 2009 refresh states 'District baselines and targets are the same as the county baseline and target'

Priority 3.9 Local Indicator NI 60: Core assessments for children's social care that were carried out within 35 working days of their commencement

2006/07		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
63.0%	75.0%	81.0%	80.0%		90.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
63.0%	75.0%	81.0%	80.0%		90.0%			

08/09 outturn report

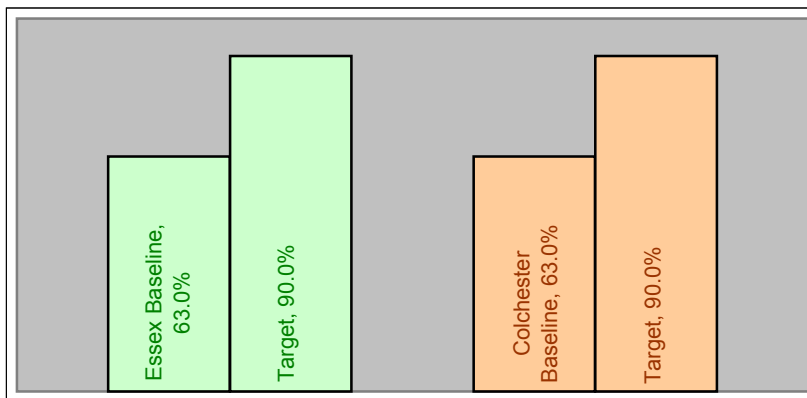
How/who collects data: County
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Maureen Hanley
 Contact telephone number: 07786 125339
maureen.hanley@essexcc.gov.uk

Target achievement indicator to date
 Current performance:

GREEN

Latest direction of performance



Col. Baseline	63%
Col. Outcome	
Success indicator	High Good

Action plan points

**Data and actions to be supplied by Maureen Hanley as per PSP meeting 30.7.09
 **Action points requested from Maureen Hanley 8.7.09. Children's Social Care not CYPSP

Note

2009 refresh states 'District baselines and targets are the same as the county baseline and target'

Priority 3.10 Local Indicator 3.1: Mental health - number of people with mental health problems who are helped into employment or education

	2006/07		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
101	152	296	222		222			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
See note below. Not available individually		17	9		9			

08/09 outturn report

How/who collects data: Liaison Officer: Nick Presmeg
 Data collection interval: Contact telephone number:
 Data collection date: nick.presmeg@essex.gov.uk

Target achievement indicator to date
 Current performance:

GREEN

Latest direction of performance

Col. Baseline	
Col. Outcome	
Success indicator	High Good

GRAPH

Action plan points

**Actions to be supplied by Lynne Jacobs as per PSP meeting 30.7.09

Note
 Trust baseline is 88 (not available individually for Colchester)

Priority 3.11 Local Indicator NI 65: % of Children becoming the subject of a Child Protection Plan for a second or subsequent time

2008/09		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
19.0%	Baseline		17.0%		15.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
N/A	N/A		N/A		N/A			

How/who collects data: Liaison Officer: Nick Presmeg
 Data collection interval: Contact telephone number:
 Data collection date: nick.presmeg@essex.gov.uk

Target achievement indicator to date
 Current performance:

RED

Latest direction of performance

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	Low Good

GRAPH

Action plan points

**Action points requested from Maureen Hanley 8.7.09. Children's Social Care not CYPSP

Note

This indicator was added at April 2009 LAA refresh. This indicator can not be broken down by district as per 2009 refresh

Priority 4.1 NI 72: Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in personal Social and Emotional Development and Communication, Language and literacy

2006/07		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
40.8%	46.0%	42.6%	48.5%		50.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
40.2%		42.8%			46.0%			

08/09 outturn report

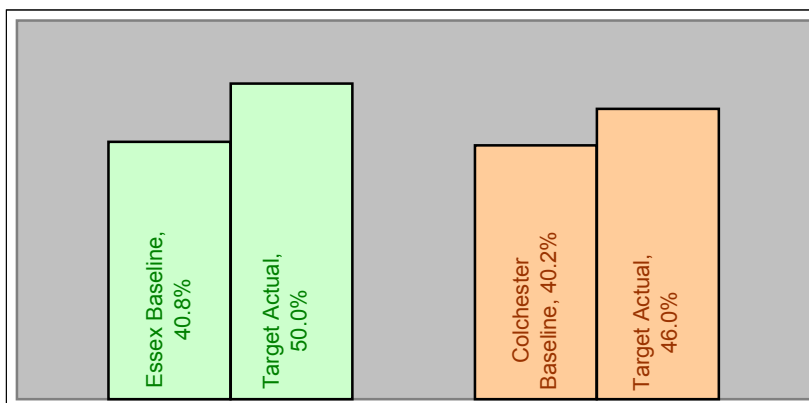
How/who collects data: County
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Maureen Hanley
 Contact telephone number: 07786 125339
maureen.hanley@essexcc.gov.uk

Target achievement indicator to date
 Current performance:

AMBER

Latest direction of performance



Col. Baseline	40.2%
Col. Outcome	
Success indicator	High Good

Action plan points

Through local delivery groups and area development groups headteachers will compare what actions are being put in place to achieve targets. Looking at what they are doing differently in terms of teaching and learning & share what works

Through local delivery groups plan some pilot interventions at different key stages to improve achievement

Through local delivery groups plan some pilot interventions to narrow the gap between for vulnerable groups of children and young people

Note

Performance Reward Grant awarded to help deliver target

Priority 4.2 Mandatory NI 73 : Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold)

2006/07		2007/08		2008/09		2009/10		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
71.3%	74.0%	73.3%	80.0%		80.5%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
72.1%		75.1%			79.5%			

08/09 outturn report

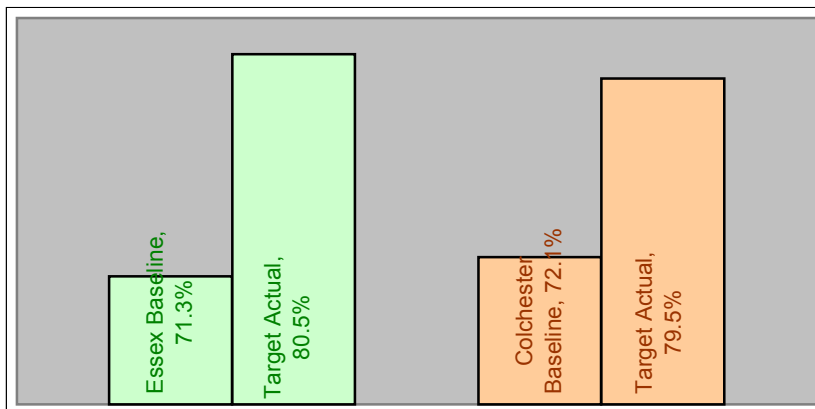
How/who collects data: County
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Maureen Hanley
 Contact telephone number: 07786 125339
maureen.hanley@essexcc.gov.uk

Target achievement indicator to date
 Current performance:

AMBER

Latest direction of performance



Col. Baseline	72.1%
Col. Outcome	
Success indicator	High Good

Action plan points

Through local delivery groups and area development groups headteachers will compare what actions are being put in place to achieve targets. Looking at what they are doing differently in terms of teaching and learning & share what works

Through local delivery groups plan some pilot interventions at different key stages to improve achievement

Through local delivery groups plan some pilot interventions to narrow the gap between for vulnerable groups of children and young people

Note

Performance Reward Grant awarded to help deliver target

Priority 4.3 Mandatory NI 75 : Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths (Threshold)

	2006/07		2007/08		2008/09		2009/10	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
47.1%	50.9%	49.3%	53.4%		53.9%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
51.4%		54.2%			57.5%			

08/09 outturn report

How/who collects data: County

Liaison Officer: Maureen Hanley

Data collection interval: Annual

Contact telephone number: 07786 125339

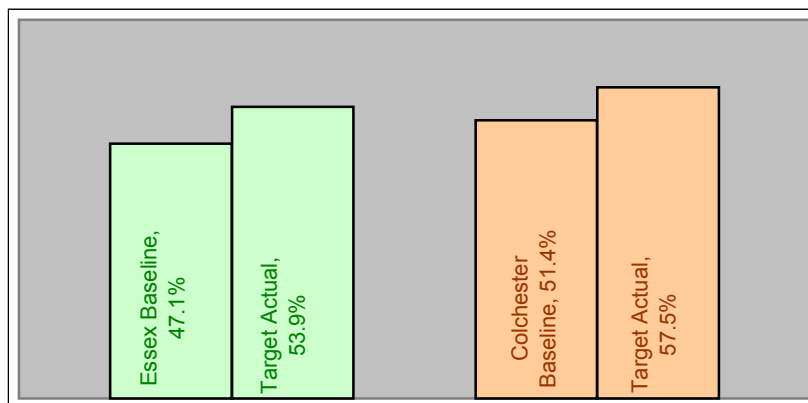
Data collection date:

maureen.hanley@essexcc.gov.uk

Target achievement
indicator to date
Current performance:

AMBER

Latest direction of
performance



Col. Baseline	51.4%
Col. Outcome	
Success indicator	High Good

Action plan points

Through local delivery groups and area development groups headteachers will compare what actions are being put in place to achieve targets. Looking at what they are doing differently in terms of teaching and learning & share what works

Through local delivery groups plan some pilot interventions at different key stages to improve achievement

Through local delivery groups plan some pilot interventions to narrow the gap between for vulnerable groups of children and young people

Note

District level data taken from ECC pupil records as per 08/09 outturn report

Performance Reward Grant awarded to help deliver target

Priority 4.4 NI 78: Reduction in number of schools where fewer than 30% of pupils achieve 5 or more A* - C grades at GCSE and equivalent including GCSEs in English and Maths

	2006/07		2007/08		2008/09		2009/10	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
17	13	9	8		0			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
3		1			0			

08/09 outturn report

How/who collects data: County

Data collection interval: Annual

Data collection date:

Liaison Officer: Maureen Hanley

Contact telephone number: 07786 125339

maureen.hanley@essexcc.gov.uk

Target achievement
indicator to date
Current performance:



Latest direction of
performance

Col. Baseline	3
Col. Outcome	
Success indicator	Low Good

Action plan points

Through local delivery groups and area development groups headteachers will compare what actions are being put in place to achieve targets. Looking at what they are doing differently in terms of teaching and learning & share what works

Through local delivery groups plan some pilot interventions at different key stages to improve achievement

Through local delivery groups plan some pilot interventions to narrow the gap between for vulnerable groups of children and young people

Note

Performance Reward Grant awarded to help deliver target

Priority 4.5 MANDATORY NI 92 : Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest

2006/07		2007/08		2008/09		2009/10		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
37.9%	31.9%	36.2%	31.0%		30.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
37.3%		36.3%			31.0%			

08/09 outturn report

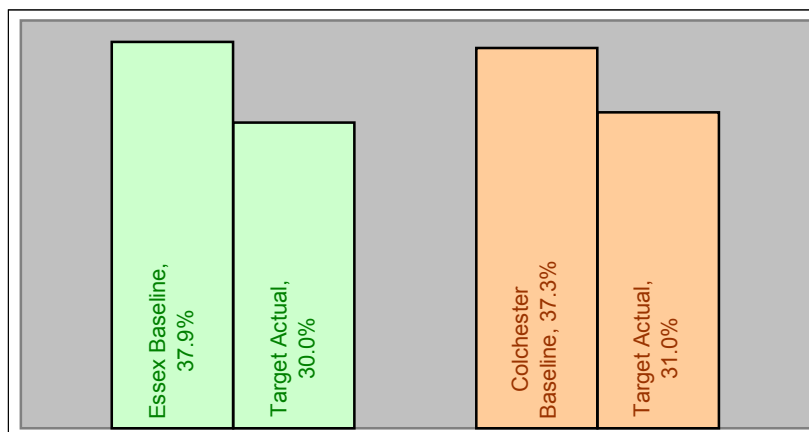
How/who collects data: County
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Maureen Hanley
 Contact telephone number: 07786 125339
maureen.hanley@essexcc.gov.uk

Target achievement indicator to date
 Current performance:

AMBER

Latest direction of performance



Col. Baseline	37.3%
Col. Outcome	
Success indicator	Low Good

Action plan points

Through local delivery groups and area development groups headteachers will compare what actions are being put in place to achieve targets. Looking at what they are doing differently in terms of teaching and learning & share what works

Through local delivery groups plan some pilot interventions at different key stages to improve achievement

Through local delivery groups plan some pilot interventions to narrow the gap between for vulnerable groups of children and young people

Note

Performance Reward Grant awarded to help deliver target

Priority 4.6 Mandatory NI 93 : Progression by 2 levels in English between Key Stage 1 and Key Stage 2

2006/07		2007/08		2008/09		2009/10		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
81.7%	88.3%	81.4%	90.0%		90.5%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
89.1%		85.4%			92.0%			

08/09 outturn report

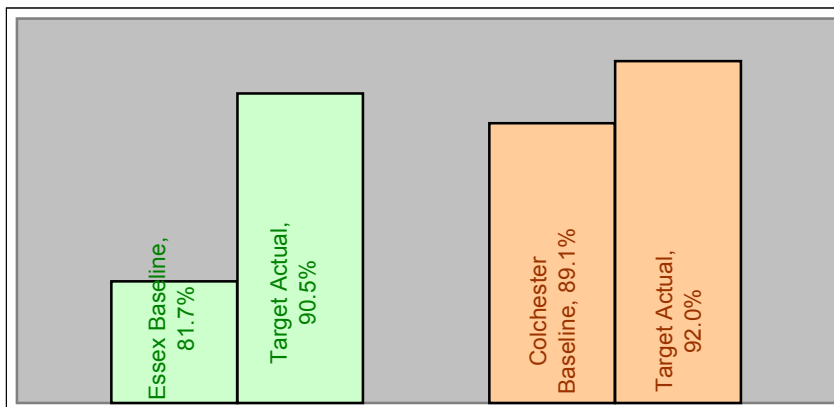
How/who collects data: County
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Maureen Hanley
 Contact telephone number: 07786 125339
maureen.hanley@essexcc.gov.uk

Target achievement indicator to date
 Current performance:



Latest direction of performance



Col. Baseline	89.1%
Col. Outcome	
Success indicator	High Good

Action plan points

Through local delivery groups and area development groups headteachers will compare what actions are being put in place to achieve targets. Looking at what they are doing differently in terms of teaching and learning & share what works

Through local delivery groups plan some pilot interventions at different key stages to improve achievement

Through local delivery groups plan some pilot interventions to narrow the gap between for vulnerable groups of children and young people

Note

District level data is taken from ECC pupil records

Performance Reward Grant awarded to help deliver target

Priority 4.7 MANDATORY NI 94 : Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2

2006/07		2007/08		2008/09		2009/10		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
76.0%	83.0%	78.2%	88.0%		88.5%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
81.3%		81.5%			90.5%			

08/09 outturn report

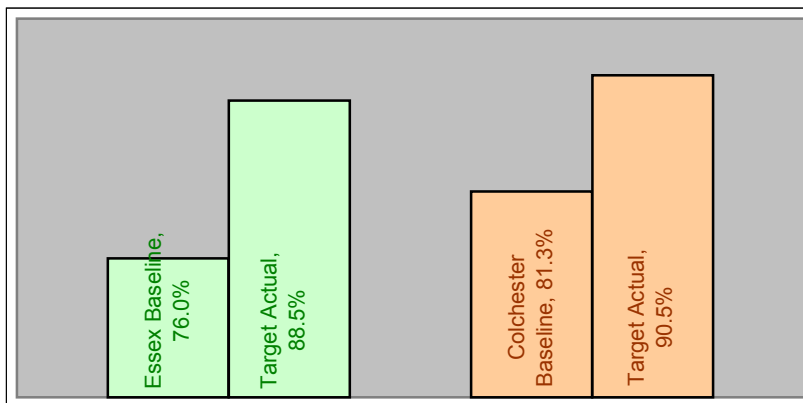
How/who collects data: County
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Maureen Hanley
 Contact telephone number: 07786 125339
maureen.hanley@essexcc.gov.uk

Target achievement indicator to date
 Current performance:



Latest direction of performance



Col. Baseline	81.3%
Col. Outcome	
Success indicator	High Good

Action plan points

Through local delivery groups and area development groups headteachers will compare what actions are being put in place to achieve targets. Looking at what they are doing differently in terms of teaching and learning & share what works

Through local delivery groups plan some pilot interventions at different key stages to improve achievement

Through local delivery groups plan some pilot interventions to narrow the gap between for vulnerable groups of children and young people

Note

District level data is taken from ECC pupil records

Performance Reward Grant awarded to help deliver target

Priority 4.8 Mandatory NI 99 : Children in care reaching level 4 in English at Key Stage 2

2006/07		2007/08		2008/09		2009/10		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
57.1%	58.0%	38.5%	59.3%		60.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
N/A	N/A		N/A		N/A			

<p>How/who collects data: County</p> <p>Data collection interval: Annual</p> <p>Data collection date:</p>	<p>Liaison Officer: Maureen Hanley</p> <p>Contact telephone number: 07786 125339</p> <p>maureen.hanley@essexcc.gov.uk</p>
<p>Target achievement indicator to date</p> <p>Current performance:</p>	<p>Latest direction of performance</p>

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	High Good

Action plan points

Through local delivery groups and area development groups headteachers will compare what actions are being put in place to achieve targets. Looking at what they are doing differently in terms of teaching and learning & share what works

Through local delivery groups plan some pilot interventions at different key stages to improve achievement

Through local delivery groups plan some pilot interventions to narrow the gap between for vulnerable groups of children and young people

Note

The number of children in care in Essex are too low to compare baseline performance or set targets. Comparative data includes authorities with more than 5 looked after children as per 08/09 outturn report

Performance Reward Grant awarded to help deliver target

Priority 4.9 MANDATORY NI 100 : Children in care reaching level 4 in Maths at Key Stage 2

2006/07		2007/08		2008/09		2009/10		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
47.6%	50.0%	46.2%	61.1%		62.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
N/A	N/A		N/A		N/A			

How/who collects data: County

Data collection interval: Annual

Data collection date:

Liaison Officer: Maureen Hanley

Contact telephone number: 07786 125339

maureen.hanley@essexcc.gov.uk

Target achievement
indicator to date
Current performance:

AMBER

Latest direction of
performance

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	High Good

Action plan points

Through local delivery groups and area development groups headteachers will compare what actions are being put in place to achieve targets. Looking at what they are doing differently in terms of teaching and learning & share what works

Through local delivery groups plan some pilot interventions at different key stages to improve achievement

Through local delivery groups plan some pilot interventions to narrow the gap between for vulnerable groups of children and young people

Note

The number of children in care in Essex are too low to compare baseline performance or set targets. Comparative data includes authorities with more than 5 looked after children as per 08/09 outturn report

Performance Reward Grant awarded to help deliver target

Priority 4.10 Mandatory NI 101 : Children in care achieving 5A*-C GCSE's (or equivalent) at Key Stage 4 (including English and Maths)

	2006/07		2007/08		2008/09		2009/10	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
8.65%	6.78%	8.1%	17.3%		18.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
N/A	N/A		N/A		N/A			

How/who collects data: County
Data collection interval: Annual
Data collection date:

Liaison Officer: Maureen Hanley
Contact telephone number: 07786 125339
maureen.hanley@essexcc.gov.uk

Target achievement indicator to date
Current performance:

AMBER

Latest direction of performance

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	High Good

Action plan points

Through local delivery groups and area development groups headteachers will compare what actions are being put in place to achieve targets. Looking at what they are doing differently in terms of teaching and learning & share what works

Through local delivery groups plan some pilot interventions at different key stages to improve achievement

Through local delivery groups plan some pilot interventions to narrow the gap between for vulnerable groups of children and young people

Note

The number of children in care in Essex are too low to compare baseline performance or set targets by district (as per ECC)

Performance Reward Grant awarded to help deliver target

Our Communities

We want people to belong to strong and supportive communities

Achieving this will involve:

- Safer roads
- Improving access to services and facilities
- A strong voluntary and community sector
- More participation in sport and culture
- Keeping communities safe and feeling safe

Our Communities Priority Outcomes

Priority 5

- Reduce congestion on Colchester roads
- Reduce people killed and seriously injured
- Increase sustainable travel to school

Priority 6

- Increased participation in sport and cultural activities, building on the opportunities provided by the 2012 Olympics and Paralympics
- An active society in which people collaborate for shared purposes
- Increased participation by volunteers in all areas of 3rd sector activity, contributing to the health and well-being of the community

Priority 7

- Reduced adult re-offending
- Reduce first time entrants into the criminal justice system
- Fewer crimes which have the most serious impact on victims, particularly domestic violence and assault with injury
- Less misuse of alcohol and other substances
- Reduced fear of crime and anti-social behaviour, and improved street and environmental cleanliness

Priority 5.1 NI 47: People killed or seriously injured in road traffic accidents

1994/98		2007/08		2008/09		2009/10		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
1187	799		755		712			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
112.4	N/A	94	N/A		N/A			

08/09 outturn report

How/who collects data: County**Data collection interval: Annual****Data collection date:****Liaison Officer: Jane Gardner****Contact telephone number: 01245 436079****jane.gardner@essexcc.gov.uk**

Target achievement
indicator to date
Current performance:

AMBER

Latest direction of
performance

Col. Baseline	112.4
Col. Outcome	N/A
Success indicator	Low Good

Action plan points

** Jane Gardner has had a meeting with Highways and actions will be forthcoming as per PSP meeting 30.7.09

Note

KSI figures will be reported by district, but the nature of road casualties means that it is not appropriate for targets to be calculated for each district. The KSI target will be expressed at County level only

Performance Reward Grant awarded to help deliver target

Priority 5.2 Local Indicator NI 198: Children travelling to school-mode of transport usually used

Essex Baseline	2008/09		2009/10		2010/11		Outcome Achieved
	Target	Actual	Target	Actual	Target	Actual	
28.90%	28.90%		28.90%		28.90%		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
N/A	N/A		N/A		N/A		

<p>How/who collects data: County Data collection interval: Annual Data collection date:</p>	<p>Liaison Officer: Maureen Hanley Contact telephone number: 07786 125339 maureen.hanley@essexcc.gov.uk</p>
<p>Target achievement indicator to date Current performance:</p>	<p>Latest direction of performance</p>

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	N/A

Action plan points

**Action points requested from Maureen Hanley 8.7.09. Not one of CYPSP's priorities

Note
 Data is not collected at district level

Priority 5.3 Local Indicator 5.1a : Access to services. % of parishes with 3 out of 4 of the following: shop selling general goods, post office, cash point and paypoint

2008/09		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
29.0%	Baseline				36.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
29.0%	Baseline				38.0%			

Colchester baseline & 2010/11 target as per Nick Shuttleworth

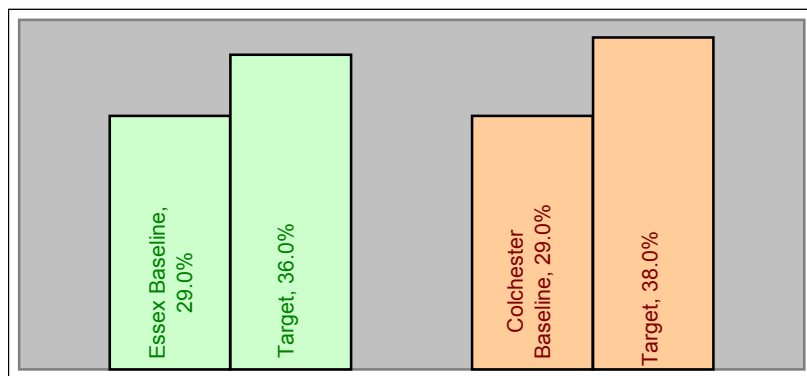
How/who collects data: Collected by survey
Data collection interval: 2 years
Data collection date:

Liaison Officer: Nick Shuttleworth
Contact telephone number: 0844 4773938
nick.shuttleworth@essexcc.org.uk

Target achievement indicator to date
 Current performance:

AMBER

Latest direction of performance



Col. Baseline	29%
Col. Outcome	
Success indicator	High Good

Action plan points

- Rural Services Survey published
- Target communities to be identified
- Assessment of service needs carried out with 'target' communities
- Periodical promotional articles to be published
- Guidance leaflets to be published
- Seminars to be held for local services and follow up action to be agreed
- Retailer & producer network to be organised and launched

** Jane Gardner will try to obtain data as per PSP meeting 30.7.09

Note

Development of this measure will be led by the Rural Community Council for Essex.

Priority 5.3 Local Indicator 5.1b : Access to services. % of parishes who have access to 5 essential services: general store, post office, hospital, GP and pharmacy

2008/09		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
Mean % 75.8%	Baseline				Mean % 80.6%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
Mean % 70.4%	Baseline				Mean % 80.0%			

Colchester baseline & 2010/11 target as per Nick Shuttleworth

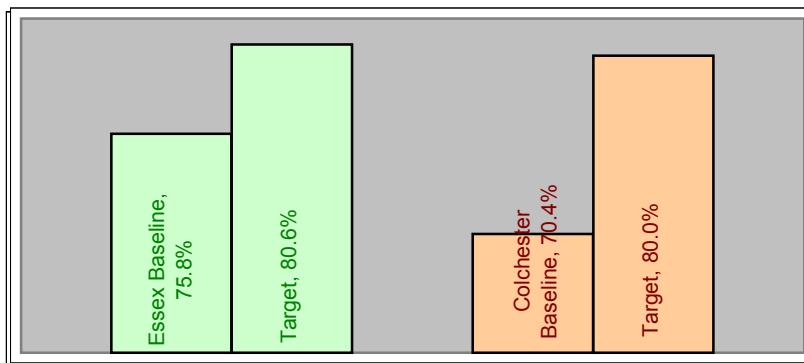
How/who collects data: Collected by survey
Data collection interval: 2 years
Data collection date:

Liaison Officer: Nick Shuttleworth
Contact telephone number: 0844 4773938
nick.shuttleworth@essexcc.org.uk

Target achievement indicator to date
 Current performance:

AMBER

Latest direction of performance



Col. Baseline	70.4%
Col. Outcome	
Success indicator	High Good

Action plan points

- Rural Services Survey published
- Target communities to be identified
- Assessment of service needs carried out with 'target' communities
- Periodical promotional articles to be published
- Guidance leaflets to be published
- Seminars to be held for local services and follow up action to be agreed
- Retailer & producer network to be organised and launched

** Jane Gardner will try to obtain data as per PSP meeting 30.7.09

Note

Development of this measure will be led by the Rural Community Council for Essex.

Priority 5.4 Local Indicator NI 167: Congestion

2008/09		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
Tbc	Tbc		Tbc		Tbc			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
N/A	N/A		N/A		N/A			

Data due September 2009 as per outturn report

How/who collects data:	Liaison Officer:
Data collection interval:	Contact telephone number:
Data collection date:	
Target achievement indicator to date	Latest direction of performance
Current performance: AMBER	

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	Tbc

Action plan points

**Spoke to Steve from Essex Partnership asked for baselines & targets 17.6.09. he said there is a further delay and they do not expect to have baselines & targets until early autumn time.

Note

**Hard drive with the data could not be initially be un-decrypted in Feb 2009. ECC have now been issued with the key code to decrypt the data . Baselines & targets expected March 2009 as per refresh. Baselines and targets will be set by routes rather than by districts
Results due September 2009 as per 08/09 outturn report**

Priority 6.1 NI 6 : Participating in regular volunteering

2008/09		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
22.6%	Baseline		23.1%		24.6%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
22.5%	Baseline	23.7%	23.1%		24.6%			

Place Survey 2008/09

How/who collects data: Place Survey

Data collection interval: 2 yearly

Data collection date: Autumn 2008

Liaison Officer: Samantha Drummond

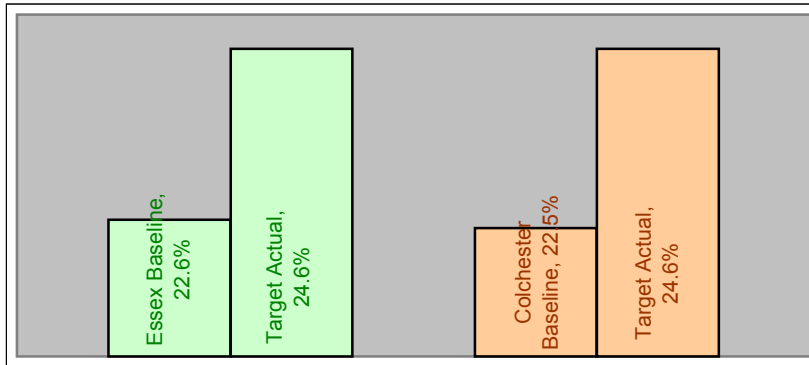
Contact telephone number: 01206 505250

ceo@ccvs.org

Target achievement indicator to date
Current performance:

GREEN

Latest direction of performance



Col. Baseline	22.5%
Col. Outcome	
Success indicator	High Good

Action plan points

- Develop a volunteering work scheme in Colchester
- Work with the 2012 committee and support the volunteering numbers
- Promote the V-involved scheme
- Increase the number of people volunteering in Colchester
- Essex Compact launched May 2009
- Consultation throughout May/June 2009. Holding meetings with sector through CVS's across Essex
- ESTIC report produced April 2009 on the modernising agenda.

Note

Performance Reward Grant awarded to help deliver target

Priority 6.2 NI 8 : Adult participation in sport and active recreation

Oct-06	2008/09		2009/10		2010/11		
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
20.5%	Nov-09 21.8%		Nov-10 23.2%		Nov-11 24.5%		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
23.6%	Nov-09 24.4%		Nov-10 25.4%		Nov-11 26.6%		

(Actual due December 2009)

How/who collects data: Active Peoples Survey

Liaison Officer: Simon Grady

County

Contact telephone number: 01206 282908

Data collection interval: Annual

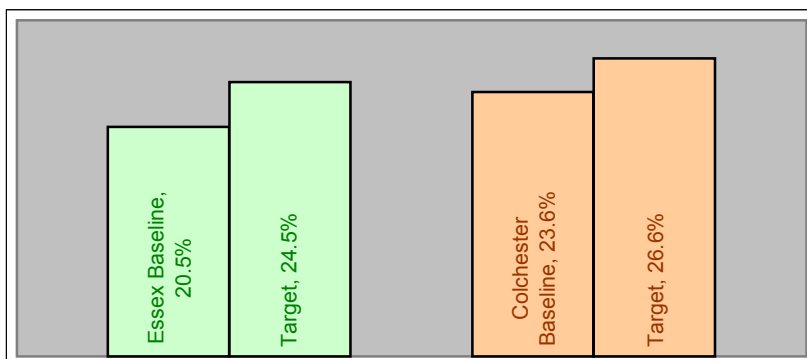
simon.grady@colchester.gov.uk

Data collection date:

Target achievement indicator to date
Current performance:

AMBER

Latest direction of performance



Col. Baseline	23.6%
Col. Outcome	
Success indicator	High Good

Action plan points

The CBC Sport & Leisure Business and Improvement Plan:

- Increase the percentage of adults participating in sport and active recreation (as measured by Active People Survey) by 1%
- Support the Colchester-Blackwater School Sport Partnership to increase the number of young people who participate in 1 or more community sports, dance or multiskills clubs with links to the school during each academic year
- Agree and implement an approach to providing activities for young people aged between 5 and 16

The Active Colchester Action Plan:

- Providing regular up to date information and news to Sports Clubs
- Providing a range of high quality opportunities for young people at grass roots level
- Providing informal spaces for people to take part in sport & leisure

The Priority Action Plan for Colchester Legacy from 2012 Olympic & Paralympic Games:

- Increase opportunities for physical activity and encourage more active lifestyles to improve health & reduce obesity
- Improve information available to potential volunteers, coaches and participants on existing opportunities to take part in sport and activity

CBC & North East Essex NHS Collaboration Plan:

- Introduce a pricing scheme that provides increased subsidies for specific targeted groups (low income) to access sports facilities

Note

Baseline data is from the 2005/2006 Active People Survey.

Performance Reward Grant awarded to help deliver target

Priority 6.3 NI 11 : Engagement in the arts

2008	2008/09		2009/10		2010/11		
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
43.5%	Baseline		44.5%		46.5%		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
N/A	N/A		N/A		N/A		

How/who collects data: Active Peoples Survey
County

Liaison Officer:

Data collection interval: Annual/biannual

Contact telephone number:

Data collection date:

Target achievement
indicator to date
Current performance:**AMBER**Latest direction of
performance

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	High Good

Action plan points

Co-ordinate a marketing campaign of 'Summer of Arts in Colchester' spanning arts, heritage and cultural activity from June to October 2009

Assist Mercury Theatre with outside participatory arts event - 'The Gift'

Assist Mercury Theatre to open the ex-MOD gymnasium as a community theatre

Ensure successful opening of Firstsite Newsite

Secure funding for redevelopment of Colchester Castle displays

Agree festival development strategy of 'One World; One Essex'

Note**Baselines & Targets are not available at District/Borough Level**

Priority 6.4 Local Indicator NI 57: Children and young people's participation in high quality PE and sport (applies to 5-19 year olds, with 5-16 year olds to be offered 5 hours per week and 16-19 year olds 3 hours per week)

2007/08		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
83.0%			84.0%		85.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	

<p>How/who collects data: County Data collection interval: Annual Data collection date:</p>	<p>Liaison Officer: Maureen Hanley Contact telephone number: 07786 125339 maureen.hanley@essexcc.gov.uk</p>
<p>Target achievement indicator to date Current performance:</p>	<p>Latest direction of performance</p>

Col. Baseline	
Col. Outcome	
Success indicator	High Good

Action plan points

A range of out of school activities to be commissioned and delivered

**Specific action points requested from Maureen Hanley 8.7.09. Although in the CYPSP plan it is not being taken forward by them

Note

This indicator is to be defined in 2009/10 and data will be available for the refresh of the LAA in 2010/11. Targets expected to be agreed by September 2009 as per 08/09 outturn report

Priority 7.1 NI 17 : Perceptions of anti-social behaviour

	2008/09		2009/10		2010/11		
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
Place Survey Oct 08 17.7%	Baseline		16.9%		Place Survey Oct 10 15.9%		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
Place survey 2008 16.5%	Baseline				See note		

Place survey 2008

How/who collects data: Place Survey	Liaison Officer: Tim Newcomb
Data collection interval: 2 yearly	Contact telephone number: 01206 717627
Data collection date: Autumn 2008	tim.newcomb@essex.pnn.police.uk
Target achievement indicator to date	Latest direction of performance
Current performance:	

RED

Col. Baseline	
Col. Outcome	
Success indicator	Low Good

Action plan points

Place Survey being carried out to identify current perceptions by the public. Coming out in February 2009

Neighbourhood Action Panels made up of members of the public looking at issues in local areas

Anti Social Behaviour Team in Colchester working with police to identify offenders and to signpost to other agencies where applicable to prevent problems in the future

Beat Surgeries in all neighbourhoods run by the police to engage with the public to identify problems .

Public feedback e-mail system on Neighbourhood Police websites to report anti social behaviour and to enable action to be taken either by the police or multi agency approach

General high visibility patrolling in areas of most concern to reduce perception and actual behaviour

Note

**Baseline & final year targets are being developed. The intention is to have the targets agreed by July 2009 as per Refresh April 2009
Performance Reward Grant awarded to help deliver target**

Priority 7.2 NI 18 : Adult re-offending rates for those under probation supervision

2008/09		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
0.0%	Baseline				-5.52%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
N/A	N/A		N/A		N/A			

How/who collects data: County

Data collection interval: 1/4ly

Data collection date:

Liaison Officer: Tim Newcomb

Contact telephone number: 01206 717627

tim.newcomb@essex.pnn.police.uk

Target achievement indicator to date
Current performance:

AMBER

Latest direction of performance

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	Low Good

Action plan points

Note

District targets will not be set for this indicator because they are not statistically significant as per Refresh April 2009.

Baseline and targets figures from 2009 Refresh

Priority 7.3 NI 20 : Assaults with injury crime rate

2008/09		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
6856		4.8					
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
		6.3					

08/09 outturn report

How/who collects data: CDRP/BCU

Liaison Officer: Tim Newcomb

Data collection interval: Monthly

Contact telephone number: 01206 717627

Data collection date:

tim.newcomb@essex.pnn.police.uk

Target achievement indicator to date

AMBER

Latest direction of performance

Current performance: April 2008-January 2009 = 1050

Col. Baseline	
Col. Outcome	
Success indicator	Low Good

Action plan points

Multi Agency 'SOS Bus' targeting the town centre area of Colchester to reduce opportunity of violent offences occurring

Regular licensing checks, including test purchasing, to ensure that high risk groups are not exposed to possible violence and associated injury

High visibility patrols in target areas at key times to deter violence

Identified high risk persons through domestic violence forums and DV1 system to act early to reduce offences

Education around risk taking in schools to promote sensible behaviour and thereby preventing offences

Note

Essex actual baselines & targets to be finalised in July 2009. Once this has been finalised district baselines & final year targets will be set as per Refresh April 2009

Targeted reduction in offences 417 from April 2009 to March 2011 as per 08/09 outturn report

Priority 7.4 NI 39 : Rate of hospital admissions per 100,000 for alcohol related harm

2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	
1005	1192		1245		1276	
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual
964	1088		1229		1386	

How/who collects data: PCT/County

Data collection interval: 1/4ly

Data collection date:

Liaison Officer: Vittoria Polito

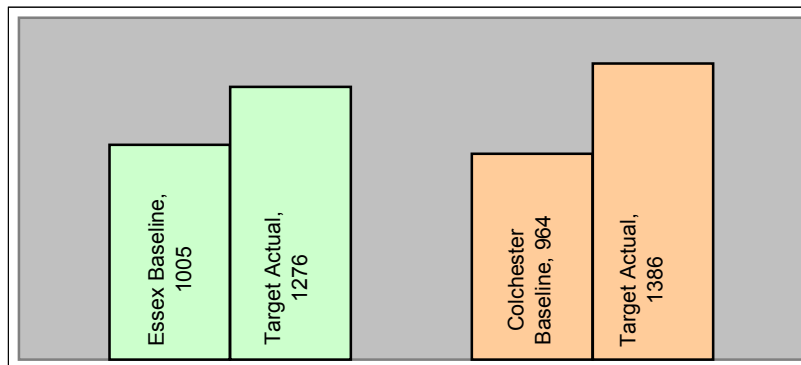
Contact telephone number: 01206 286866

vittoria.polito@neesexpct.nhs.uk

Target achievement
indicator to date
Current performance:

RED

Latest direction of
performance



Col. Baseline	964
Col. Outcome	
Success indicator	High Good

Action plan points

Identify those drinking to a hazardous or harmful level and provide one off, simple structured intervention
Funding to support implementation of Intervention and Brief Advice (IBA) in primary care. This was piloted in 6 GP practices and is being rolled out in further practices in July 2009, remaining practices to join from April 2010
Practices to target specific at risk groups. This will be principally delivered by nursing staff as part of chronic disease management

Development of Extended Brief Intervention (EBI) from October 2009 as a pilot

Grant funding a project providing assessment and support for people who consider they have a problem with alcohol

PCT funding (NEEDAS) for specialist assessment and treatment for patients physically dependant on alcohol who require detoxification

Funding towards the SOS Bus

PCT to book the SOS Bus for 10 days per year for health promotion purposes/activities

Schools liaison worker to be engaged to work principally with years 5 - 8 in secondary schools and their feeder primary schools

Note

The original LAA2 and the 2009 refresh states 'district data unavailable' and the 08/09 outturn report states that 'a shadow indicator is being considered which will allow for local monitoring. This being said we have received data from the PCT.

Performance Reward Grant awarded to help deliver target

Priority 7.5 NI 111 : First time entrants to the Youth Justice System aged 10-17

Essex Baseline	2008/09		2009/10		2010/11		Outcome Achieved
	Target	Actual	Target	Actual	Target	Actual	
Per 100,000 of pop. 2040	2000	1390	1932		1855		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
239		227					

08/09 outturn report

How/who collects data: County

Data collection interval: 1/4ly

Data collection date:

Liaison Officer: Tim Newcomb

Contact telephone number: 01206 717627

tim.newcomb@essex.pnn.police.uk

Target achievement indicator to date
Current performance:

AMBER

Latest direction of performance

Col. Baseline	239
Col. Outcome	
Success indicator	Low Good

Action plan points

Organise and run an idea called 'Crucial 2 You' in secondary schools using the SOS Bus
 To link with the Army to increase the number of diversionary projects they are involved with
 Reintroduce 'Operation Triton' which is a selective project aimed at 14 - 16 year olds. This project includes team building activities and culminates in a weeks camping in North Wales
 The 'Respect Project' aimed at 14 - 15 year olds with a target audience of the hard to reach groups within schools or those at risk of offending
 Prison No Way' is targeted at young people on the outskirts of criminal activities
 Firebreak Scheme' is a project to engage young people who are in need of direction
 Junior Respect' projects to be organised which is designed to engage young people causing issues in primary schools. Aimed at 8 - 10 year olds
 Borderline' project to be organised for 12 - 13 year old who have been identified through schools at year 7

Note

The baseline and target for Essex have been agreed using data from the Police National Computer. Indicative baseline data for districts is absolute numbers available from Young Offender information System (YOIS) which tracks entrants to the Youth Justice System. This source will be used for ongoing monitoring, but needs to be treated with caution as the final result will come from the PNC Performance Reward Grant awarded to help deliver target

Priority 7.6 NI 115 : Substance misuse by young people

2008/09		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
10.9%	Baseline		10.5%		8.5%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
N/A	N/A		N/A		N/A			

How/who collects data: County

Data collection interval: Annual

Data collection date:

Liaison Officer: Maureen Hanley

Contact telephone number: 07786 125339

maureen.hanley@essexcc.gov.uk

Target achievement
indicator to date
Current performance:

AMBER

Latest direction of
performance

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	Low Good

Action plan points

Raise community awareness and reporting of under age sales

Raise trader awareness of legislation relating to under age sales and the consequence of non compliance

Provide information/advice for parents/pupils

Recruit schools liaison officer giving support to all schools in drug and alcohol education and advice

2 part time outreach workers to be recruited to provide support/advice to young people vulnerable to alcohol abuse

Note

This indicator is only available at County level as per LAA 2009 refresh. 08/09 outturn states that 'a shadow indicator is being considered which will allow for local monitoring'

Priority 7.7 NI 195 : Improved street and environmental cleanliness (levels of litter & detritus).

2006/08		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
Litter	22.0%	21.0%	6.0%	19.0%		16.0%		
Detritus	26.0%	25.0%	10.0%	23.0%		20.0%		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
Litter	25.0%		6.6%					
Detritus	31.0%	N/A	13.3%	N/A		N/A		

08/09 outturn report

How/who collects data: District**Data collection interval: Annual****Data collection date:****Liaison Officer: Dave McManus****Contact telephone number: 01206 282625****dave.mcmanus@colchester.gov.uk**

Target achievement
indicator to date
Current performance:

GREEN

Latest direction of
performance

Col. Baseline	Litter	25%
	Detritus	31%
Col. Outcome	Litter	
	Detritus	
Success indicator	Litter	Low
	Detritus	Good

Action plan points

Car litter campaign launched
Area 'blitz cleans' on a monthly basis
Graffiti procedure and policy produced
Community payback scheme being worked on
Litter education programme in schools being launched

** Jason Searles confirmed that no district targets are set as many authorities were reluctant to commit to targets

Note

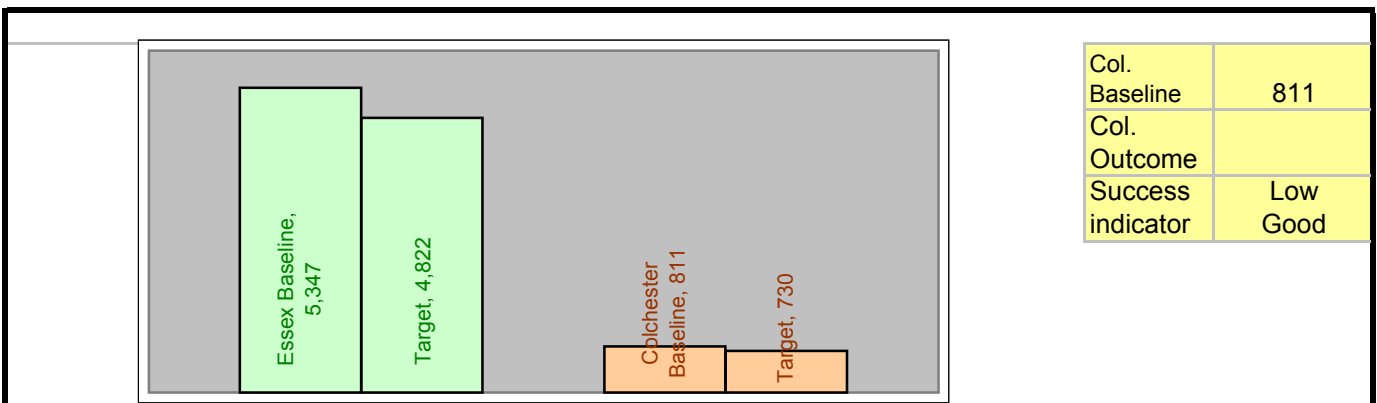
***Graffiti and fly tipping were originally included but were removed as Districts/Boroughs did not want them included. District/Borough performance will not be set but the Sustainable Essex Partnership are committed to working collectively to deliver performance
Performance Reward Grant awarded to help deliver target***

Priority 7.8 Local Indicator 7.1 : Repeat incidents of domestic violence

2007/08		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
5,347	5,084	7,650	4,926		4,822			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
811		1,152			730			

08/09 outturn report

How/who collects data:	Liaison Officer: Tim Newcomb
Data collection interval:	Contact telephone number: 01206 717627
Data collection date:	tim.newcomb@essex.pnn.police.uk
Target achievement indicator to date	RED
Current performance:	Latest direction of performance



Action plan points

Police Domestic Violence Unit monitoring all instances of domestic violence and acting to prevent future occurrences. Information via the DV1 system and risk assessment

County Domestic Violence Group meetings to identify trends/ working practice etc

Joint work via the CYPSP and CDRP to prepare domestic violence education packs for all secondary schools. In progress

Positive disposal (i.e. prosecution) in cases where persons are arrested for domestic violence

Note
 08/09 outturn report states ' a more meaningful indicator being considered'
 Performance Reward Grant awarded to help deliver target

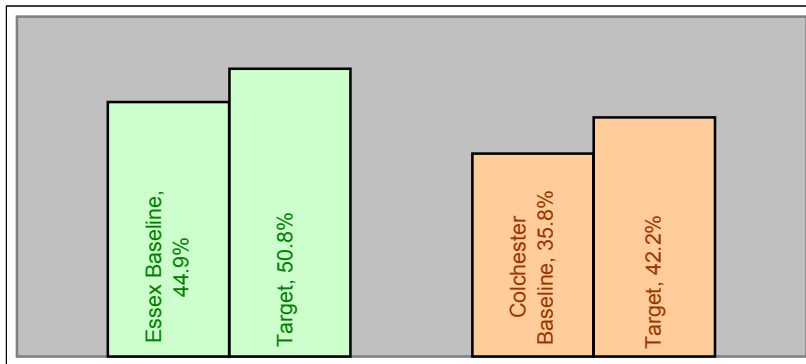
Priority 7.9 Local Indicator 7.2 : Feeling safe

2007/08		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
44.9%	46.9%		48.8%		50.8%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
35.8%		50.8%			42.2%			

Place Survey 08

How/who collects data:	Liaison Officer: Tim Newcomb
Data collection interval:	Contact telephone number: 01206 717627
Data collection date:	tim.newcomb@essex.pnn.police.uk

Target achievement indicator to date	GREEN	Latest direction of performance
Current performance:		



Col. Baseline	35.8%
Col. Outcome	
Success indicator	High Good

Action plan points

Colchester Days of Action. A multi Agency approach in specific areas to make communities a better and safer place to leave. Dealing with quality of life issues that make people feel uneasy in their locality. Action done via enforcement, engagement and education. Agencies include Police, Street Services, Trading Standards etc

Place survey being released in February which consulted with the public to identify issues for them

Neighbourhood Action Panels made up of members of public in local areas dealing with the issues that affect their communities

Identifying those at risk through Operation Home Alone. Visit of elderly in the run up to Christmas and working with Help the Aged to ensure actions are put in place to ensure their safety

High visibility patrols in key areas and neighbourhoods by police to increase presence and perception of safety

Note

Performance Reward Grant awarded to help deliver target

Our Economy

We want to promote sustainable growth with high value jobs and ensure adequate infrastructure is in place to support this

Achieving this will involve:

- Ensuring people have the skills for higher value-added jobs in a knowledge based economy and improving employability and the attainment of lower level skills where this is a local issue
- A dynamic business sector with higher levels of inward investment and international trade
- Business innovation and expansion

Our Economy Priority Outcomes

Priority 8

- Higher educational attainment and skills levels in the adult population
- To ensure that we have a diverse and therefore competitive economy, which draws benefits from but is less reliant on London by helping new and existing companies to start up, innovate and grow
- To increase the number of high value jobs, through inward investment, business retention and expansion and helping companies to trade internationally

Priority 8.1 NI 163 : Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 2 or higher

	2006		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
63.0%			65.0%		69.0%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
65.0%	71.5%		72.9%		73.1%			

How/who collects data: LSC

Data collection interval: Annual

Data collection date:

Liaison Officer: Linda Missing

Contact telephone number: 08450 194179

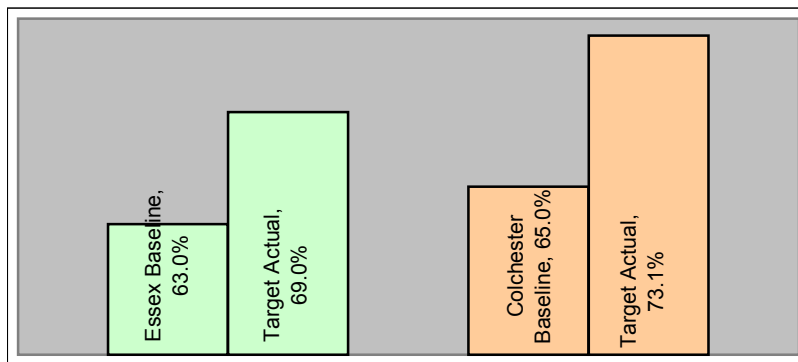
linda.missing@lsc.gov.uk

Target achievement indicator to date

AMBER

Latest direction of performance

Current performance: Dec 08 - 68.3% as per Nigel Myers



Col. Baseline	65.0%
Col. Outcome	
Success indicator	High Good

Action plan points

- Provide NVQ 2 training to employees (200 employees in Colchester to gain NVQ2 qualification) 2008-10
- Provide accredited retail training to NVQ2 qualification for potential employees of Sainsburys and Waitrose from 2009 onwards
- Working with the North East Essex Business & Education Partnership (NEEBEP) on a range of initiatives to the take up of Skills Diplomas, NVQs and raise levels of business engagement with 14-19 education agenda
- Adoption of the Learning & Skills Council 'Skills Pledge' by Colchester Borough Council
- Encourage a wider adoption of the 'Skills Pledge' by businesses in the borough
- Significantly increase the take up of 'Apprenticeships' as defined by the Learning & Skills Council (Level 2 Apprenticeship)

CBC Actions

- Appoint and support Community Learning Ambassadors to improve residents skills levels in Tiptree, Garrison, St Annes and Greenstead
- Work with the local business groups to promote accredited skills and training opportunities in the borough
- Provide effective signposting to local people of appropriate training
- 2009/10 - 50 people qualified to NVQ 2 level via the Open College Network

**2008 results will be available in November 2009 as per Linda Missing at PSP meeting 30.7.09

Note

2009 results are due August 2010 as per 08/09 outturn report

Priority 8.2 NI 164 : Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 3 or higher

	2006	2008/09		2009/10		2010/11		
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
40.5%			41.5%		43.5%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
42.2%	50.6%		51.0%		51.1%			

Results due August 2009 as per 08/09 outturn report

How/who collects data: LSC

Data collection interval: Annual

Data collection date:

Liaison Officer: Linda Missing

Contact telephone number: 08450 194179

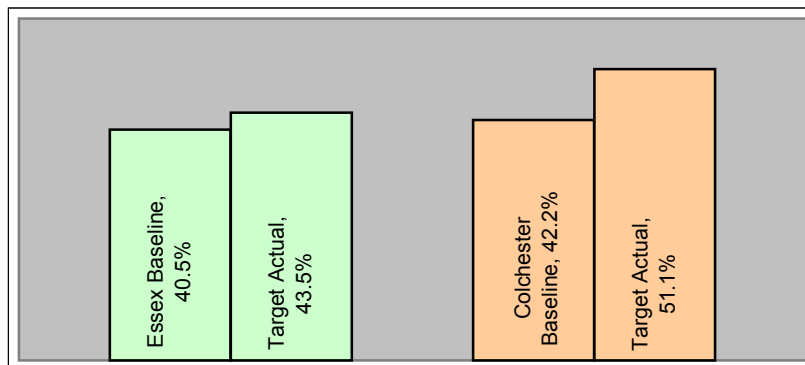
linda.missing@lsc.gov.uk

Target achievement indicator to date

AMBER

Latest direction of performance

Current performance: Dec 08 - 44.7% as per Nigel Myers



Col. Baseline	42.2%
Col. Outcome	
Success indicator	High Good

Action plan points

Significantly increase the take up of 'Apprenticeships as defined by the Learning & skills Council (Level 3 Apprenticeship)

Colchester Borough Council to provide apprenticeships and structured work placements

CBC Actions

Appoint and support Community Learning Ambassadors to improve residents skills levels in Tiptree, Garrison, St Annes and Greenstead

Work with the local business groups to promote accredited skills and training opportunities in the borough

Provide effective signposting to local people of appropriate training

2009/10 - 50 people qualified to NVQ 2 level via the Open College Network

****2008 results will be available in November 2009 as per Linda Missing at PSP meeting 30.7.09**

Note

2009 results are due August 2010 as per 08/09 outturn report

Priority 8.3 NI 166 : Median earnings of employees in the area

	2007		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
460.00	485.73	468.40	504.19		523.85			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
N/A	N/A		N/A		N/A			

How/who collects data: County
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Jim Leask
 Contact telephone number: 01206 282864
jim.leask@colchester.gov.uk

Target achievement indicator to date **AMBER** Latest direction of performance
 Current performance: Dec 08 - 498.00 as per Nigel Myers

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	High Good

Action plan points

Create additional high value/higher wage employment in the borough by attracting increased higher value inward investment and the establishment of the University of Essex Research Park (Knowledge Gateway)
 Increase the supply of jobs in financial, creative and media, tourism, leisure, retails and public sectors which would create a greater supply of full time and part time jobs creating upward wage pressure
 Creating greater 'in work' income making employment more attractive to those on welfare benefit and increasing the incomes of those already in work but eligible by increasing the take up of 'Working Tax Credit'
 Refresh 'Choose Colchester' promotional material in September 2009
 Targeted mail shot to business location decision makers in September 2009
 Submission of revised business plan to EEDA in September 2009
 Aim to increase the supply of jobs in financial, creative & medis, tourism, leisure, retail and public sectors with the aim of reducing the unemployment/vacancy ratio closer to 1:1

Note

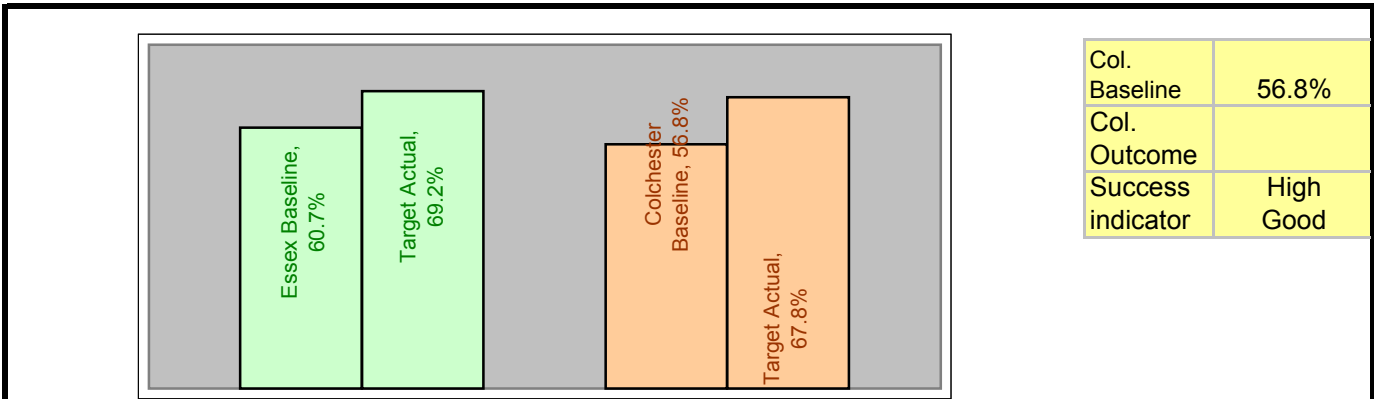
Colchester baseline on NOMIS website is shown as 460.00 and the 2011 target is 530.00
 An Essex only target has been set due to low confidence in the data at district level. The Essex target will be revisited at the 2010 review

Priority 8.4 NI 171 : New business registration rate - 3 year average

2005/07		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
60.7%					69.2%		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
56.8%					67.8%		

How/who collects data: County	Liaison Officer: Jim Leask
Data collection interval: Annual	Contact telephone number: 01206 282864
Data collection date:	jim.leask@colchester.gov.uk

Target achievement indicator to date	AMBER	Latest direction of performance
Current performance: Dec 08 - 61.3% as per Nigel Myers		



Col. Baseline	56.8%
Col. Outcome	
Success indicator	High Good

Action plan points

- Grant funding provided by Colchester Borough Council to support the local Business Enterprise Agency to increase the number of business start ups and increase the level of business survivability to year 3.
- Develop and manage a new incubation and grow on facility in North Colchester
- Provide direct grants to start up companies to assist with specific issues which may jeopardise their survival
- Increase business start up and survivability by providing support & assistance to potential and actual start up businesses
- Promote business start up to target groups not fully represented in the business community
- Increase the level of business start up through the Army Resettlement Programme

Note
 2008 results due in December 2009 as per 08/09 outturn report. Essex performance has consistently been above national average.
 Performance Reward Grant awarded to help deliver target

Priority 8.5 LI NI 151 : Overall Employment rate (working age)

	2006/07		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
England 74.4% 77.3%		77.4%	77.3%		77.3%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
73.8%		76.2%			73.8%			

08/09 outturn report

How/who collects data:**Data collection interval:****Data collection date:****Liaison Officer: Jim Leask****Contact telephone number: 01206 282864****jim.leask@colchester.gov.uk**Target achievement
indicator to date**GREEN**Latest direction of
performance

Current performance: Dec 08 - 78.5% as per Nigel Myers

Col. Baseline	73.8%
Col. Outcome	
Success indicator	High Good

Action plan points

Increase the overall employment level and reduce worklessness by tackling barriers to employment
 Raising skill levels by increasing the number of working age people with a minimum of NVQ2
 Maximise the use of existing funding among 'Colchester Works' partners to improve employment prospects for hard to reach groups
 Reduce the number of workless people in target neighbourhoods by improving life chances and addressing the impacts of concentrations of disadvantage
 Aim to get an additional 2,000 people in work
 Aim to have an additional 1,880 people trained to NVQ2 or above

Note

This was initially for Tendring only but at the 'Refresh' 2009 it was extended to all districts. 2009 LAA2 refresh recommended districts maintain their baselines & Essex maintains the level in comparison to England

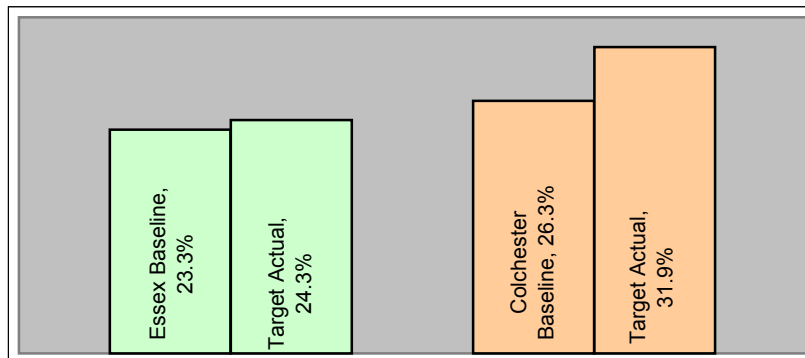
Priority 8.6 Local Indicator NI 165 : Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 4 or higher

	2006		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
23.3%					24.3%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
26.3%	31.5%		31.7%		31.9%			

How/who collects data: LSC
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Linda Missing
 Contact telephone number: 08450 194179
linda.missing@lsc.gov.uk

Target achievement indicator to date: **AMBER**
 Current performance: Dec 08 - 26% as per Nigel Myers
 Latest direction of performance



Col. Baseline	26.3%
Col. Outcome	
Success indicator	High Good

Action plan points

There are no specific actions for this indicator as the activities in the Economic Development Action Plan to support NI's 163 & 164 to increase Levels 2 & 3 qualifications amongst the adult population will have a positive impact on Level 4 achievement

CBC Actions

- Appoint and support Community Learning Ambassadors to improve residents skills levels in Tiptree, Garrison, St Annes and Greenstead
- Work with the local business groups to promote accredited skills and training opportunities in the borough
- Provide effective signposting to local people of appropriate training
- 2009/10 - 50 people qualified to NVQ 2 level via the Open College Network

Note

2008 results due August 2009 and 2009 results due August 2010 as per 08/09 outturn report

Local Indicator 8.1 : Number of jobs saved and created as a result of foreign direct investment

2004/07		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
259	50% on baseline 389	629	75% on baseline 453		100% on baseline 518			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
9	N/A		N/A		N/A			

How/who collects data:	Liaison Officer: Jane Gardner
Data collection interval:	Contact telephone number: 07748 623252
Data collection date:	jane.gardner@essex.gov.uk
Target achievement indicator to date	Latest direction of performance
Current performance:	

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	High Good

Action plan points

Generate additional foreign direct investment enquiries by active lobbying East of England International
 Ensure that foreign owned companies in the borough are retained and prosper using appropriate interventions
 Use Olympics and overseas cultural contacts to promote Colchester as a key location for inward investment

Note

*District baselines are not applicable because work is carried out on a Greater Essex basis
 Essex baseline includes Southend and Thurrock as per 08/09 outturn report*

Priority 8.7 Local Indicator 8.2 : Helping companies to trade internationally

2008/09		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
150	Baseline	231	300		450			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
N/A	N/A		N/A		N/A			

How/who collects data:

Liaison Officer: Jane Gardner

Data collection interval:

Contact telephone number: 07748 623252

Data collection date:

jane.gardner@essex.gov.uk

Target achievement
indicator to date
Current performance:



Latest direction of
performance

Col. Baseline	N/A
Col. Outcome	N/A
Success indicator	High Good

Action plan points

Effectively signpost local companies to specialist advisors, funding and assistance to trade internationally which would enable them to access the tools and expertise to successfully trade internationally

Actively encourage local companies to become engaged in partner led foreign trade initiatives which would again enable them to access the tools and expertise to successfully trade internationally

Note

District baselines are not applicable because work is carried out on a Greater Essex basis

Our World

We want to promote sustainability and protect Colchester's physical environment

Achieving this will involve:

- Protecting the environment by reducing our domestic, business and public sector carbon footprint
- Reducing, reusing and recycling waste
- Managing the environment
- Using our natural resources efficiently

Our World Priority Outcomes

Priority 9

- Reduce or limit the extent of Colchester's carbon footprint
- Increase energy efficiency and use of sustainable energy resources
- Reduce the amount of waste produced in Colchester and increase recycling levels through promotion of the waste hierarchy
- To effectively adapt to climate change

Priority 10

- Enhance Colchester's coast and countryside and accommodate the impact of growth and climate change for the benefit of both the local environment and wildlife and local communities
- Preserve and improve biodiversity and the historic environment
- Protect Colchester's natural and historic resources and promote their sustainable and efficient use
- Increase access to and use of the natural environment to support healthy and active lifestyles
- Increase understanding and awareness of the countryside and environment

Priority 9.1 NI 186 : Per capita reduction in CO2 emissions in the LA area (tonnes)

Essex Baseline	2008/09		2009/10		2010/11		Outcome Achieved
	Target	Actual	Target	Actual	Target	Actual	
Tonnes 6.7			Tonnes 6.3		Tonnes 6.1		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
Tonnes 6.3					Tonnes 5.7		

2008 results due September 2010 as per 08/09 outturn report

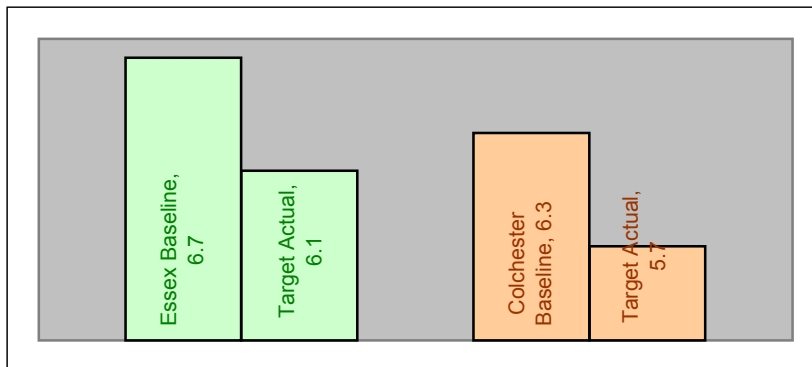
How/who collects data: County and District
 Data collection interval: Annual (from DEFRA)
 Data collection date:

Liaison Officer: Chris Dowsing
 Contact telephone number: 01206 282752
chris.dowsing@colchester.gov.uk

Target achievement
 indicator to date
 Current performance:

AMBER

Latest direction of
 performance



Col. Baseline	6.3
Col. Outcome	
Success indicator	Low Good

Action plan points

- Nottingham Declaration Strategy & Action Plan adopted by CBC Cabinet March 2009
- Educational materials developed and promote CO2 reduction and energy efficiency
- Promote and raise awareness of CO2 reduction and energy efficiency at local events
- Promote home energy and insulation through the 'Warm Homes Project'
- Support schools to sign up to the Eco-Schools Programme
- 'Business Green Doctor' project is being developed to offer local businesses direct support to become energy efficient
- A strategy and implementation plan has been adopted with the aim of reducing CBC's CO2 emissions by 25% by 2012
- Enforce energy efficiency standards by ensuring new developments have a minimal impact on climate change and aiming for Carbon Zero home developments by 2016
- Sustainable Procurement Strategy to be developed to ensure goods and services used by CBC have a minimal impact on the environment and encourage supplies to become more sustainable
- Continue to encourage local businesses and organisation to adopt their own Travel Plan
- Colchester has achieved Cycling Town Status and initiatives are to be developed to promote cycling with the aim of increasing existing cycling figures by 75%

Note

Performance Reward Grant awarded to help deliver target

Priority 9.2 NI 188 : Planning to adapt to Climate Change

2007/08		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
Level 0	Level 1	Level 1	Level 2		Level 3			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
Level 0	Level 1	Level 1	Level 2		Level 3			

08/09 outturn report

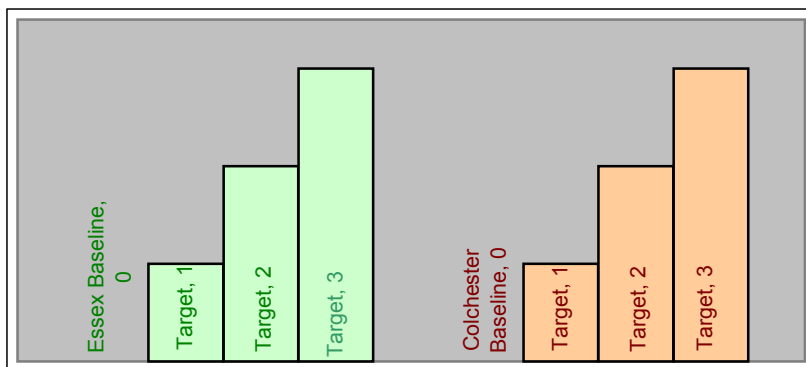
How/who collects data: District
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Chris Dowsing
 Contact telephone number: 01206 282752
chris.dowsing@colchester.gov.uk

Target achievement indicator to date
 Current performance:

GREEN

Latest direction of performance



Col. Baseline	Level 0
Col. Outcome	
Success indicator	High Good

Action plan points

- Raise awareness on climate change and it's potential impacts
- Develop Climate Change in Colchester report using UK climate projections
- Climate change risk to be included in all business continuity plans
- NPI188 working group to be established for Colchester which is to have representation from each service
- Service managers to be encouraged to include climate change adaptation within service summary plans
- Nottingham Declaration Strategy & Action Plan adopted by CBC Cabinet March 2009
- Develop workshops to share Climate Change Impacts and other evidence with the Local Strategic Partnership to support their adaptation work

Note

The levels of performance are graded 1-4: the higher the number the better the performance. Level 3 is defined as: comprehensive action plan and prioritised action in all priority areas, with climate impacts and risk embedded in decision making

Priority 9.3 NI 191 : Residual household waste per household (kg)

2006/07		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
kg 788	kg 710	kg 644	kg 685		kg 670			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
kg 614		kg 519			kg 508			

08/09 outturn report

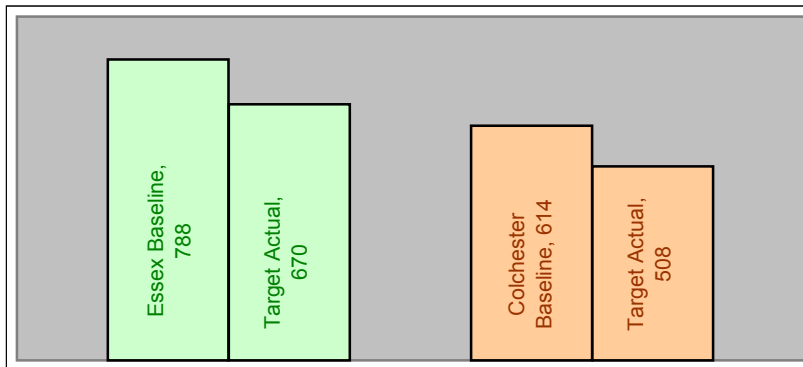
How/who collects data: County and District
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Dave McManus
 Contact telephone number: 01206 282625
dave.mcmanus@colchester.gov.uk

Target achievement
 indicator to date
 Current performance:

GREEN

Latest direction of
 performance



Col. Baseline	614kg
Col. Outcome	
Success indicator	Low Good

Action plan points

'Door Stepping' campaign being commissioned. Experts in recycling will visit up to 30,000 households giving face to face and written advice in areas where recycling can be significantly improved. This initiative is being led by the Strategic Waste Team at CBC

Recycling of street cleansing waste being investigated. A trial is taking place looking at recycling the 3,000 tonnes of mechanical street sweepings

Note

ECC relates to civic amenity sites as per 08/09 outturn report

Priority 9.4 NI 192 : % of household waste sent for reuse, recycling and composting

2006/07		2008/09		2009/10		2010/11	
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
34.19%	40.25%	42.96%	41.25%		43.00%		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
30.9%		36.9%			40.0%		

08/09 outturn report

How/who collects data: County and District

Liaison Officer: Dave McManus

Data collection interval: Annual

Contact telephone number: 01206 282625

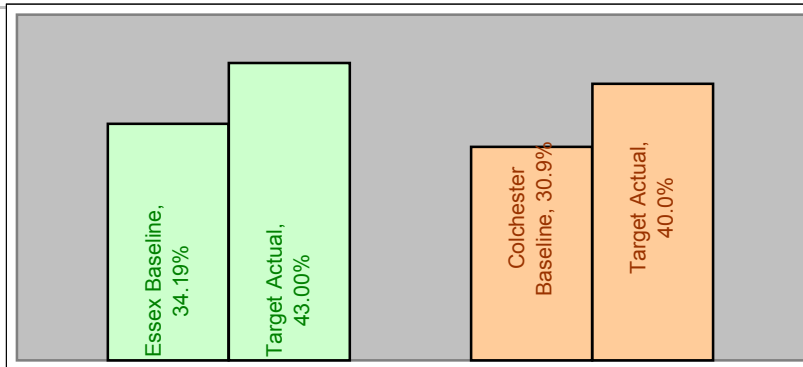
Data collection date:

dave.mcmanus@colchester.gov.uk

Target achievement indicator to date
Current performance:

GREEN

Latest direction of performance



Col. Baseline	30.9%
Col. Outcome	
Success indicator	High Good

Action plan points

'Door Stepping' campaign being commissioned. Experts in recycling will visit up to 30,000 households giving face to face and written advice in areas where recycling can be significantly improved. This initiative is being led by the Strategic Waste Team at CBC

Recycling of street cleansing waste being investigated. A trial is taking place looking at recycling the 3,000 tonnes of mechanical street sweepings

Note

ECC relates to civic amenity sites as per 08/09 outturn report

Performance Reward Grant awarded to help deliver target

Lead Officer on PSP and their Organisation :

Priority 10.1 NI 197 : Improved local biodiversity - proportion of local sites where positive conservation management has been or is being implemented

2007/08		2008/09		2009/10		2010/11		Outcome Achieved
Essex Baseline	Target	Actual	Target	Actual	Target	Actual		
62 sites 4%		4%	296 sites 21%		491 sites 34%			
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved	
9%		9%			37%			

08/09 outturn report

How/who collects data: County and District

Data collection interval: Annual

Data collection date:

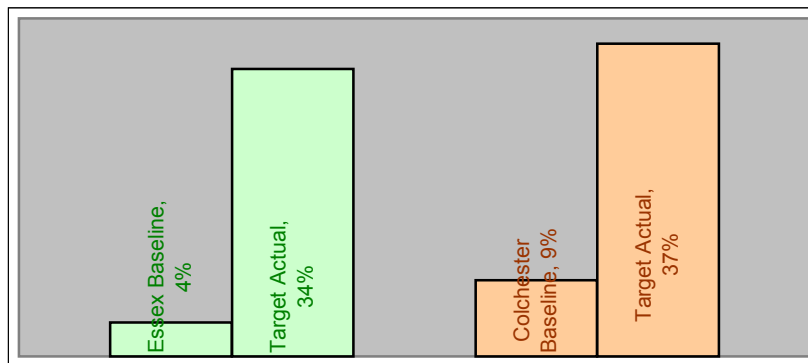
Liaison Officer:

Contact telephone number:

Target achievement indicator to date
Current performance:

AMBER

Latest direction of performance



Col. Baseline	9.0%
Col. Outcome	
Success indicator	High Good

Action plan points

**Ann Wain and Jane Gardner to discuss this NI as per PSP meeting 30.7.09

Note

Revised definition by DEFRA received Jan 2009. Essex revised baselines & targets to be agreed with GO East by 16.3.2009

Lead Officer on PSP and their Organisation :

Priority 10.2 Local Indicator 10.1 : Progressing the Living Landscape vision - the number of Living Landscapes areas with a Management Vision

	2008/09		2009/10		2010/11		
Essex Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
2007/08							
8	9	9	25		41		
Colchester Baseline	Target	Actual	Target	Actual	Target	Actual	Outcome Achieved
2		2			5		

08/09 outturn report

How/who collects data:

Data collection interval:

Data collection date:

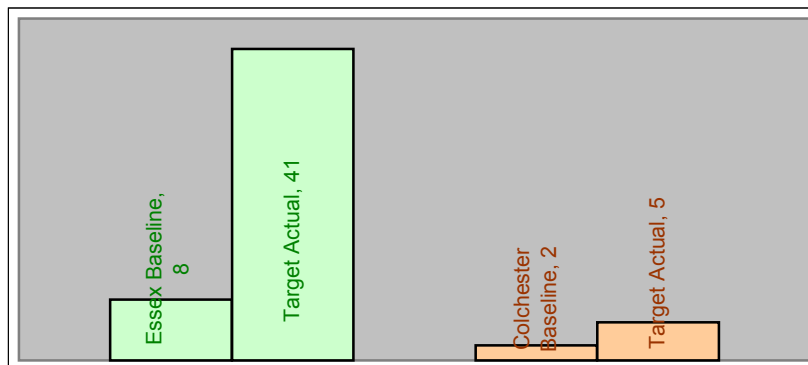
Liaison Officer:

Contact telephone number:

Target achievement indicator to date
Current performance:

AMBER

Latest direction of performance



Col. Baseline	2
Col. Outcome	
Success indicator	High Good

Action plan points

**LAA 1 "Reward" Priorities
Carried Forward to LAA 2 for 12
Months Until 2009**



LAA 2 - 4A (LAA1 Priority 4.1): Satisfaction with help received from Essex Social Services by people 65 and over using home care services provided through Social Care

Essex Baseline 2006	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
57.42%	59.85% Trajectory	62.28% Trajectory	64.73%	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
44.70%			62.30%	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	

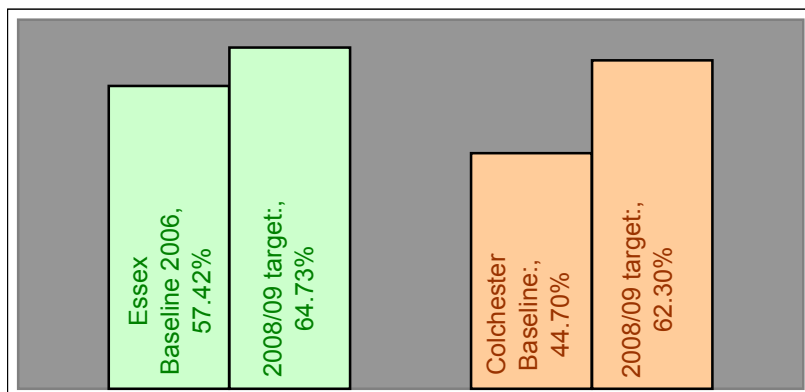
How/who collects data: County
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Nick Presmeg
 Contact telephone number:
nick.presmeg@essex.gov.uk

Target achievement indicator to date
 Current performance:



Latest direction of performance



Col. Baseline	44.70%
Col. Outcome	
Success indicator	High Good

Actions underway towards 2009 target

- * Customer Insight survey completed for the period March-April 2007countrywide with local implications for satisfaction level
- * Introductions of Individual Budgets (lbs) for 90% of service users from April 2008
- * Information sharing meeting with Commission for Social Care Inspection (CSCI) and ECC to determine local supply and home care contracting issues, quality and future development of service provision in Colchester

Issues arising around target

Note for LAA2

Leave action to ECC Social Services but include data updates in monitoring report

Lead Officer on PSP and their Organisation : N/A

LAA2 - 5A (LAA1 Priority 5.1i): Improve reliability on journey times for car users reliability index of 95% for inter urban routes

This relates to Chelmsford only but Colchester has recognised some areas where this can be improved locally

Essex Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
Multiple			5% reliability	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
N/A			N/A	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	
			N/A	

How/who collects data:

Data collection interval:

Data collection date:

Liaison Officer:

Contact telephone number:

Target achievement indicator to date N/A
Current performance: N/A

Latest direction of performance N/A

Actions underway towards 2009 target

- * Colchester Borough Council objective in strategic plan to tackle traffic congestion (with actions)
- * Colchester2020 theme for improvement around integrated transport system
- * A133 central corridor short and long term options out to public consultation in March 2007
- * Travel Plan club set up in 2004

Issues arising around target

- * No data currently available for Colchester. Data is being collated for routes to and from Chelmsford

Note for LAA2

This relates to Chelmsford only

Lead Officer on PSP and their Organisation : N/A

LAA2 - 5B (LAA1 Priority 5.1ii): Improve reliability on journey times for car users reliability index of 5% for radial routes

This relates to Chelmsford only but Colchester has recognised some areas where this can be improved locally

Essex Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
Radial in 92.51			85.72	
Radial out 55.79			54.95	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
N/A			N/A	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	
			N/A	

How/who collects data:

Data collection interval:

Data collection date:

Liaison Officer:

Contact telephone number:

Target achievement indicator to date N/A
Current performance: N/A

Latest direction of performance N/A

Actions underway towards 2009 target

- * Colchester Borough Council objective in strategic plan to tackle traffic congestion (with actions)
- * Colchester2020 theme for improvement around integrated transport system
- * A133 central corridor short and long term options out to public consultation in March 2007
- * Travel Plan club set up in 2004


Issues arising around target

- * No data currently available for Colchester. Data is being collated for routes to and from Chelmsford

Note for LAA2

This relates to Chelmsford only

Lead Officer on PSP and their Organisation : N/A

 LAA2 - 5C (LAA1 Priority 5.2i) : Improve reliability on journey times for car users. Reduce average time by 1% for inter urban routes

This relates to Chelmsford only but Colchester has recognised some areas where this can be improved locally

Essex Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
			1% reduction on baseline	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
N/A			N/A	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	
			N/A	

How/who collects data:

Data collection interval:

Data collection date:

Liaison Officer:

Contact telephone number:

Target achievement
indicator to date N/A
Current performance: N/A

Latest direction of
performance N/A

Actions underway towards 2009 target

- * Colchester2020 theme for improvement around integrated transport system
- * Colchester Borough Council objective in the strategic plan to tackle traffic congestion (with actions)

Issues arising around target

- * No data currently available for Colchester. Data is being collated for routes to and from Chelmsford

Note for LAA2

This relates to Chelmsford only

Lead Officer on PSP and their Organisation : N/A

LAA2 - 5D (LAA1 Priority 5.2ii): Improve reliability on journey times for car users. Reduce average time by 1% for radial routes

This relates to Chelmsford only but Colchester has recognised some areas where this can be improved locally

Essex Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
Radial in 48.61			48.12	
Radial out 38.12			37.74	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
N/A			N/A	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	
			N/A	

How/who collects data:

Data collection interval:

Data collection date:

Liaison Officer:

Contact telephone number:

Target achievement indicator to date N/A
Current performance: N/A

Latest direction of performance N/A

Actions underway towards 2009 target

- * Colchester2020 theme for improvement around integrated transport system
- * Colchester Borough Council objective in the strategic plan to tackle traffic congestion (with actions)

Issues arising around target

- * No data currently available for Colchester. Data is being collated for routes to and from Chelmsford

Note for LAA2

This relates to Chelmsford only



LAA2 - 8A (LAA1 Priority 8.1): Increase the percentage of young people leaving care who are in accommodation that meets their particular support needs to 55%

Essex Baseline:06/05	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
55.0%	Trajectory 55.00%	Trajectory 55.00%	55.5%	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
To be confirmed by County			To be confirmed by County	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	

How/who collects data: County
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Maureen Hanley
 Contact telephone number: 07786 125339
maureen.hanley@essex.gov.uk

Target achievement indicator to date
 Current performance:

AMBER

Latest direction of performance

Col. Baseline	
Col. Outcome	
Success indicator	High Good

Actions underway towards 2009 target

* Participation in the CYPSP to set service provision and to attract resources for unmet need

Issues arising around target

Note for LAA2

Not covered in LAA 2. we will need to continue action planning and monitoring



LAA2 - 10A (LAA1 Priority 10.1a): Reduction in the % of young people receiving a service from the Leaving and After Care Service who are misusing drugs and/or alcohol

Essex Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
29.0%	28.0%	26.0%	25.5%	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
Refer to Issues arising around target			To be set when baselines are known	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	

How/who collects data: Youth Offending Service

Liaison Officer: Maureen Hanley

Data collection interval:

Contact telephone number: 07786 125339

Data collection date:

maureen.hanley@essex.gov.uk

Target achievement indicator to date
Current performance:

AMBER

Latest direction of performance

Col. Baseline	
Col. Outcome	
Success indicator	Low Good

Actions underway towards 2009 target

- * The local Crime and Drug Reduction Strategy has been agreed
- * Attract funding to support the Colchester Drug Action Reference Group

Issues arising around target

* The numbers concerned with this target are very small. County are currently exploring the introduction of a more feasible measuring period of 3 months but to do this each case file would need to be looked at to determine where each service user spent more time - this is not clear cut and the likelihood will be that the numbers will still be too small to accurately formulate a baseline for Colchester

Note for LAA2

Not covered in LAA 2. we will need to continue action planning and monitoring

LAA2 - 10B (LAA1 Priority 10.1b): Reduction in the number of traders who are willing to supply alcohol to young people

Essex Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
37.0%	35.0%	25.0%	15.0%	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
19.5%			To be set when baselines are known	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	

How/who collects data: Trading Standards
 Data collection interval:
 Data collection date:

Liaison Officer: Tim Newcomb
 Contact telephone number: 01206 717627
tim.newcomb@essex.pnn.police.uk

Target achievement indicator to date
 Current performance:

AMBER

Latest direction of performance

Col. Baseline	19.5%
Col. Outcome	
Success indicator	Low Good

Actions underway towards 2009 target

- * The local Crime and Drug reduction Strategy has been agreed
- * Attract funding to support the Colchester Drug Action reference Group

Issues arising around target

Note for LAA2

Not covered in LAA 2. we will need to continue action planning and monitoring

LAA2 - 10C (LAA1 Priority 10.1c) : Reduction in the % of young people on the books of YOS who have re-offended with an offence relating to drugs and/or alcohol within 2 years of contact with YOS

Essex Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
9.29%			7.29%	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
Refer to Issues arising around target			To be set when baselines are known	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	

How/who collects data: Youth Offending Service
 Data collection interval:
 Data collection date:

Liaison Officer: Tim Newcomb
 Contact telephone number: 01206 717627
tim.newcomb@essex.pnn.police.uk

Target achievement indicator to date
 Current performance:

AMBER

Latest direction of performance

Col. Baseline	
Col. Outcome	
Success indicator	Low Good

Actions underway towards 2009 target

* The local Crime and Drug Reduction Strategy has been agreed
 Attract funding to support Colchester Drug Action reference group

Issues arising around target

* Data relating to this target is not currently available at a District or Borough level. The YOS will be exploring in early 2008 whether it is possible for this information to be disaggregated.

*** The ECC 'Briefing Books' state 'It is not appropriate to set targets against this data' ***

Note for LAA2

Not covered in LAA 2. we will need to continue action planning and monitoring



LAA2 - 12C (LAA1 Priority 12.1c) : Car travel Kg CO2 per capita

Essex Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
1632Kg	1537Kg	1514Kg	1490Kg	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
ECC to supply			To be set when baselines are known	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	

How/who collects data: District
 Data collection interval: Annual
 Data collection date:

Liaison Officer: Matthew Young
 Contact telephone number: 01206 282470
matthew.young@colchester.gov.uk

Target achievement indicator to date
 Current performance:

AMBER

Latest direction of performance

Col. Baseline	
Col. Outcome	
Success indicator	Low Good

Actions underway towards 2009 target

- * Travel Plan and Changing Travel behaviour - Colchester Travel Plan Club - 6 organisations with 10,000 employees
- * Park and Ride - working with ECC to deliver sites at earliest opportunity
- * A133 Central Corridor improvements - support changes to improve traffic flow and give buses priority across corridor Passenger Transport

Issues arising around target

Note for LAA2

Not covered in LAA 2. we will need to continue action planning and monitoring



LAA2 - 12E (LAA1 Priority 12.2b): Percentage of household waste recycled which is non biodegradable (BVPI 82b)

Essex Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
7.00%			10.00%	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
6.26%			To be set	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	

How/who collects data: District
Data collection interval: Annual
Data collection date:

Liaison Officer: Matthew Young
Contact telephone number: 01206 282470
matthew.young@colchester.gov.uk

Target achievement indicator to date **AMBER** Latest direction of performance
 Current performance: 7.35% (non audited figure 2006/07)

Col. Baseline	6.26%
Col. Outcome	
Success indicator	High Good

Actions underway towards 2009 target

* We deliver well already (30% household waste 2005/06 actual against LAA target of 35% for 2006/07 this includes civic amenity sites excluded from District figures)

Issues arising around target

Note for LAA2

Not covered in LAA 2. we will need to continue action planning and monitoring

LAA2 - 12G (LAA1 Priority 12.5b): Proportion of land within the targeted gateway area which falls below an acceptable level (grade B) of detritus litter. This is based Stanway and Harbour wards

Essex Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
35.00%			20.00%	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
25.00%			20.00%	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	

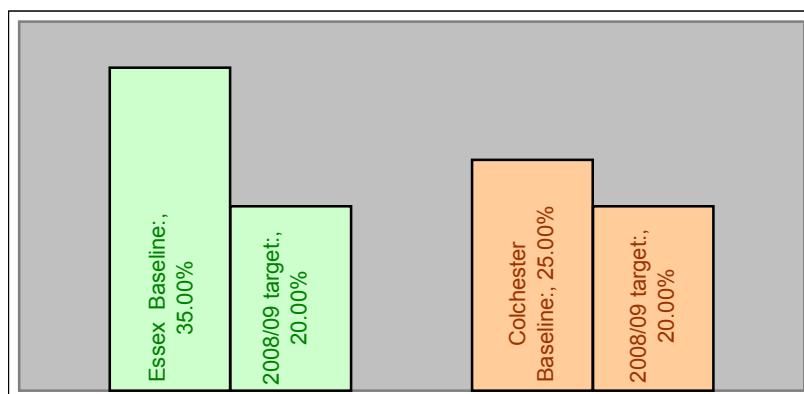
How/who collects data: District
Data collection interval: Annual
Data collection date:

Liaison Officer: Matthew Young
Contact telephone number: 01206 282470
matthew.young@colchester.gov.uk

Target achievement indicator to date
 Current performance: 16%

AMBER

Latest direction of performance



Col. Baseline	25.00%
Col. Outcome	
Success indicator	Low Good

Actions underway towards 2009 target

- * Formed a Sustainability Action Group to provide the best outcomes for the human and natural environments
- * Street care strategy and improvement plan agreed 11/7/2006
- * Reviewed Strategic Overview and Scrutiny panel 8/8/2006
- * Operational review undertaken with capital investment of £500,000 secured to update equipment and provide increased capacity
- * Two year action plan being prepared and will align available resources to the priorities identified in the strategy and improvement plan
- * Investment of £30,000 secured from ENCAMS to help deliver anti litter campaigns in 2007

Issues arising around target

Note for LAA2

Not covered in LAA 2. we will need to continue action planning and monitoring

LAA2 - 12H (LAA1 Priority 12.5c): Public satisfaction with quality of local environment around the Colchester gateway areas.

Essex Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
62.80%			71.00%	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
65.00%			68.00%	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	

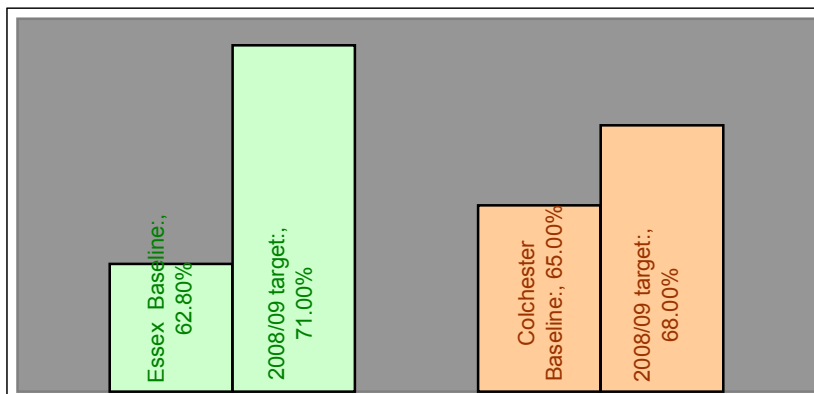
How/who collects data: District
Data collection interval:
Data collection date:

Liaison Officer: Matthew Young
Contact telephone number: 01206 282470
matthew.young@colchester.gov.uk

Target achievement indicator to date
 Current performance:

RED
 60%

Latest direction of performance



Col. Baseline	65.00%
Col. Outcome	
Success indicator	High Good

Actions underway towards 2009 target

- * Formed a Sustainability Action Group to provide the best outcomes for the human and natural environments
- * Street care strategy and improvement plan agreed 11/7/2006
- * Reviewed Strategic Overview and Scrutiny panel 8/8/2006
- * Operational review undertaken with capital investment of £500,000 secured to update equipment and provide increased capacity
- * Two year action plan being prepared and will align available resources to the priorities identified in the strategy and improvement plan
- * Investment of £30,000 secured from ENCAMS to help deliver anti litter campaigns in 2007
- * Colchester Park and Ride

Issues arising around target

Note for LAA2

Not covered in LAA 2. we will need to continue action planning and monitoring



LAA2 - 14a (LAA1 Priority 14.3B): Increase bus patronage

Essex Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
3.72million			4.15million	
Colchester Baseline:	2006/07 target:	2007/08 target:	2008/09 target:	Outcome Achieved
Not disaggregated into Districts			Not disaggregated into Districts	
Colchester Actual:	2006/07 actual:	2007/08 actual:	2008/09 actual:	

How/who collects data: County	Liaison Officer: Matthew Sterling
Data collection interval:	Contact telephone number: 01206 282577
Data collection date:	matthew.sterling@colchester.gov.uk
Target achievement indicator to date	Latest direction of performance
Current performance:	

GREEN

Col. Baseline	
Col. Outcome	
Success indicator	High Good

Actions underway towards 2009 target

- * BVPI survey to provide baseline
- * Travel Plan and travel co-ordinator in place

Issues arising around target

Note for LAA2

Leave action to ECC transport but include data updates in monitoring report. Figures not disaggregated into District level as per Richard Bailey (ECC)



Strategic Overview and Scrutiny Panel

Item
12

29 September 2009

Report of	Scrutiny Officer	Author	Robert Judd Tel. 282274
Title	Work Programme		
Wards affected	Not applicable		

This report sets out the current work programme for 2009/10

1. Action Required

- 1.1 The Panel is asked to consider and approve the 2009/10 work programme, that includes the addition of an extra meeting on Tuesday 13 October 2009.

2. Reason for Action

- 2.1 This function forms part of the Panel's Terms of Reference in the Constitution therefore there are no alternative options.

3. Reason for the request for an extra meeting

- 3.1 The Deputy Chairman, on advice from the Scrutiny Officer agreed that it would be sensible to request the panel to approve an extra meeting. At the last meeting the item on Colchester2020 was postponed. Following this, the Chairman of Colchester2020 confirmed he would be able to attend the next scheduled meeting. At this time the Executive Directors also agreed to the panel's request to report on two items, the 'Public Sector Partnership' and 'How the Council is responding to the economic downturn'.
- 3.2 With the review of the Planning Service already scheduled for the September meeting it was felt these reviews would be more meaningfully considered if allowed more time, and given the November meeting was already busy, splitting the reviews between two meetings, September and October, was the sensible option.

4. The role of the Strategic Overview and Scrutiny Panel

- 4.1 Overview and scrutiny needs to be member-led with member engagement that will include undertaking research when considering issues prior to panel meetings and preparing questions for witnesses being called. Likewise, senior officers will play their full part in supporting the scrutiny function in a positive and participative manner. By doing this a culture of positive and meaningful challenge can be created.

5. Standard References

- 5.1 There are no policy plan references or financial, human rights, community safety or health and safety implications in this matter.
- 5.2 The work of the Strategic Overview and Scrutiny Panel is a key function to ensure items within the programme are subject to full appraisal and in line with the aims of the strategic plan, and helps to check that risks are identified and challenged.

WORK PROGRAMME 2009/10

TBC - Colchester's future development and the Regional Plan Review (Executive Director I.Vipond)

16 June 2009

1. Pre Cabinet scrutiny of the Strategic Plan Action Plan + Nis and LAA targets
2. Urgency – Comment form for Nominated New Nuclear Power Station Sites (13-May-09)

14 July 2009 (Ian Vipond Lead Director)

1. Review of the Budget Strategy and Timetable (Head of Resource Management)
2. Clarification report on Affordable Housing – Head of Strategic Policy (SOSP minute6, 16 June)
3. Review of the Portfolio Holder for Communications, Customers and Leisure (last review 10-feb-09)

24 August 2009

1. Review of the Colchester2020 Partnership – item deferred until September.
2. Strategic review of CDRP (Head of Life Opportunities) (Crime and Disorder Committee)
3. Life Opportunities (Executive Director) (SOSP min.6 16June)
4. New build nuclear power station at Bradwell

29 September 2009

1. Review of the Colchester2020 Partnership – Chairman of Colchester2020 / CEO CBC to attend.
2. Public Service Partnership (Executive Director A. Wain)(Chair PSP unable to attend)

13 October 2009 additional meeting

1. Responding to the economic Downturn - presentation from Executive Director P. Donnelly.
2. Overview of Planning Service Review - Head of Service, Beverley Jones to attend.

November 2009

1. Street Care Strategy / Graffiti protocol (Head of Street Services)
2. Review of the Portfolio Holder for Street and Waste Services (last review 10-feb-09)
3. Climate Change and Carbon Management (update from review of 16-dec-08)
4. Overview of Housing Services Review – Head of Strategic Policy and Regeneration / Head of Life Opportunities (SOSP minute6, 16June)

9 December 2009

1. Review of the Budget – Strategic update (Head of Resource Management)
2. Half yearly report on Strategic Plan Action Plan + NIs and LAA targets
3. Review of the work of the Leader of the Council, Portfolio Holder for Strategy (last review 7-04-09)

5 January 2010

1. Greenways Care Home progress (ref. SOSP 10-Feb-09)
2. Review of the Portfolio Holder for Performance and Partnerships (last review 17-mar-09)
3. Strategic review of CYPSP (Head of Life Opportunities)

9 February 2010

1. Review of the Portfolio Holder for Neighbourhoods (last review 7-apr-09)
2. Review of the Portfolio Holder for Planning, Regeneration and Sustainability (last review 5-may-09)
3. Review of Colchester Community Stadium Company - Chief Executive, Chair David Murthwaite & Dir. Clive Gilham to attend (Part of Annual Governance Statement Action Plan)

30 March 2010

1. Review of the Portfolio Holder for Resources and Business (first year)
2. Review of the Portfolio Holder for Culture and Diversity (first year)

