



## Cabinet

Item  
**8(i)**

11<sup>th</sup> October 2023

<b>Report of</b>	<b>Section 151 Officer</b>	<b>Author</b>	<b>Andrew Small</b>
<b>Title</b>	<b>Mid-Year Capital Programme Update 2023/24</b>		
<b>Wards affected</b>	All Wards		

### 1. Executive Summary

- 1.1 Deviating from normal procedure, an updated Capital Programme for 2023/24 was not adopted alongside the General Fund Revenue budget in February 2023, given awareness of the increasing cost of financing and recognition of pressures on the revenue budget. A detailed review of the Capital Programme was requested to establish a more in-depth analysis of affordability.
- 1.2 Whilst the review continues, it is clear affordability of the Capital Programme should be considered alongside emerging General Fund revenue pressures in order that relative priorities can be understood, and decisions taken with appropriate knowledge of these.
- 1.3 For this reason, this report represents a limited review which only considers approval for new Capital Commitments which are either time critical or essentially previously approved and the removal of completed schemes with residual unspent allocations.
- 1.4 All other decision about inclusion and affordability of new Capital schemes will be deferred so that they can be assessed and developed as part of Budget Planning for 2024/25.
- 1.5 Decisions about increasing the size of the Capital Programme are reserved for Council and so recommendations from this report will need to be made to Council.

### 2 Recommended Decision

- 2.1 Cabinet is requested to Recommend to Council the inclusion of the schemes listed in Appendix B and C into the Approved Capital Programme and the removal of deleted schemes listed in Appendix D.

### 3 Reason for Recommended Decision

- 3.1 The Council's Financial Regulations state that Cabinet has delegated authority to vary the Capital Programme within the overall approved envelope but any additions which require an increase in the Capital Programme beyond this must be referred to Council for approval. Variations will not normally be sought except for reasons of operational necessity, legislative requirement or reasons of Health and Safety compliance. The delay to updating the Capital Programme in February 2023 has resulted in some services experiencing operational issues which threaten the continued smooth delivery of core services.

## 4 Alternative Options

- 4.1 All schemes proposed could be delayed until a formal Capital Programme revision in February 2024, but this would prevent or impact upon the delivery of some core services.

## 5 Background Information

- 5.1 The Capital Programme is in the process of being reviewed following recommendations from the Peer Review carried out by the LGA last year, and because of the Administration's and Governance and Audit Committee's concerns about wider budget pressures and affordability given likely increases in the costs of borrowing.
- 5.2 This review is following a parallel path and includes a reconciliation of Financing Costs against those provided for in the approved Budget for 2023/24. Members will be engaged as part of this review and the conclusion will be used to form the basis of developing an updated Capital Programme for 2024/25 and beyond.
- 5.3 Affordability is a key consideration and has been impacted over the previous 12 months by rising costs of delivery and higher borrowing costs. Funding pressures are also impacting on the General Fund Revenue Budget and incurring avoidable additional financing costs without a full understanding of these and the budgetary choices potentially facing the Council, that may be required in order to balance the budget, should be avoided without a complete picture available.
- 5.4 For this reason, the inclusion of other new schemes and a full update of the Capital Programme will be aligned to the consideration and revision of the Medium Term Financial Forecast (MTFF) following completion of the ongoing Capital Programme Review. The most recent full Capital Programme is attached to this report as **Appendix A**, to provide context.
- 5.5 However, there are some schemes which are urgent (for legislative or operational reasons) or already committed through other democratic processes and which therefore need to be formally included into the base Capital Programme so that spending can commence.
- 5.6 This paper presents only these schemes, with all others effectively deferred so that they can be considered as part of the budget development process.
- 5.7 **Appendix B** presents £3.206M of schemes which have already been given approval by Cabinet or other delegated democratic body for inclusion into the Approved Capital Programme.
- 5.8 The largest single inclusion is the Capital Cost associated with rolling out the chargeable Garden Waste collection arrangements (£1.655M) later this year. The spend was approved by Cabinet in July and will be funded through Borrowing. The associated repayment costs were factored into the Business Case considered by Cabinet.
- 5.9 The Anglican Chapel is one of a pair of Victorian Gothic Chapels, built in 1855 in Colchester Cemetery. From 1856 when the cemetery opened through to 2003, the chapel was regularly used for burial services. But in 2003 damage to the structure was identified which meant that the chapel was unsafe for access by the public. Burial services are no longer held there, and railings were erected around the chapel to prevent anyone getting hurt should there be a fall of stone or roof tile. Gradually the chapel fabric has slid even further into decline until now, when maintaining the fabric is at the crucial point. Without renovation now the chapel will decline beyond repair. Due to delays in

approving the Capital Programme urgent works with an estimated value of £270,000 have been commissioned to mitigate serious safety risks.

- 5.10 Hollytrees Museum (£500,000) relates to essential extensive repairs to prevent water ingress through the roof and a thorough review of the electrics, thereby preventing further deterioration and damage. The scheme is Grant match funded with the £228,000 successfully secured through grant and a residual borrowing requirement of £272,000.
- 5.11 Of the remaining scheme inclusions, £0.663M relates to S106 funded schemes and allocated in accordance with negotiated S106 agreements either to fund replacement of end-of-life play equipment or to meet Disability Discrimination Act (DDA) or access requirements. A further £0.100M is funded through Grants for Shop Front improvements under the Levelling Up Funding (LUF) scheme approved for this specific purpose. There are no direct revenue consequences associated with the funding of these schemes.
- 5.12 **Appendix C** presents a further of £2.992M of schemes not previously approved but which need urgent approval to allow commitments to be raised to meet operational or legislative obligations. Delaying approval until the full review of the Capital Programme, to be considered alongside the presentation of the budget, would impact upon the operational delivery. The request for permission to include these schemes now is driven by this consideration.
- 5.13 Of the £2.992M, £2.122M relates to scheduled replacement or acquisition of vehicles to ensure the continued delivery of Street Care and Safety and Recycling and Waste Services. The Council buys vehicles outright to deliver these services as this is financially more advantageous than leasing or contract hire. The financing costs of these vehicles is factored into the operational running costs of the service and as one set of vehicles reaches end of life they are replaced by new vehicles, with the financing costs only increasing by higher purchase costs due to inflation.
- 5.14 Of the remaining £870,000, the provision relates to the following schemes:
- 5.15 Castle Park Area Replacement (£700,000) - Replacement of play equipment due to end of life. The scheme is expected to be funded approximately 2/3rds by Section 106 and Revenue Contributions, with the remaining 1/3<sup>rd</sup> coming from Borrowing. The use of Section 106 is being reviewed to see if the proportion of S106 funding can be increased.
- 5.16 Middle Mill (£80,000) – A scheme of works to mitigate flood risk in upstream open spaces and housing.
- 5.17 Ferry Marsh (£46,000) - Extend outlet pipe to stop flooding and enable use of nature reserve.
- 5.18 Smart Locks (£44,000) - Automated locking and unlocking of Colchester City Council maintained toilet blocks. This project will allow the Council to automate the locking and unlocking of all 6 Public Toilet block locations: 3 in Castle Park, 1 in Highwoods Country park, 1 in Dedham and 1 at St Marys Car Park. The locks will be able to be managed remotely allowing wintering opening and fault management to be centrally managed. The chosen locks will allow any customers to exit a locked door via an easy to operate lever. Provision of automated locking has significant Environmental and Time saving benefits. To complete the project will require 24 locks and a replacement door for the middle Castle Park toilet block.
- 5.19 A review of completed schemes has also been undertaken so that the Capital Programme can be condensed, and underspent or unused capital allocations can be

removed, thereby reducing the funding requirement. This list of completed schemes is attached as Appendix D. The deletion of the schemes reduces the size of the capital programme by £221,000 and is reflected in the Appendix A.

## **6 Equality, Diversity and Human Rights implications**

6.1 None identified at this stage.

## **7 Strategic Plan References**

7.1 The Capital Programme will deliver the Council's strategic priorities as set out in the Strategic Plan 2023-26 and aid recovery in Colchester.

## **8 Financial implications**

8.1 These are set out within the report. Most revenue implications are mitigated either within approved Business Cases or through the use of monies given for the specific purpose under Section 106 obligations, or through Grant. Where the associated costs of schemes are not covered under these headings, they are only brought forward for approval at this point due to compelling operational, Health and Safety or Legislative requirements.

8.2 All other proposals have been deferred to be considered alongside the development of the budget so that relative prioritisation can be properly considered.

## **9 Health and Safety Implications**

9.1 These are covered within the report.

## **10 Risk Management Implications**

10.1 In Projects are monitored using Power Bi which is an interactive piece of software, part of the corporate suite of MS SharePoint functionality. Power Bi graphically depicts progress against Delivery, Time and Cost and must be measured against the Project Initiation Document (PID).

10.2 Project Progress Reports and Risk Registers use the Red/Amber/Green (RAG) status as a visual clue to performance. Its purpose is to demonstrate progress and make it clear when escalation is required. This is in accordance with Agile project management methodology which is the corporate approach used for delivering projects.

## **11 Environmental and Sustainability Implications**

11.1 In All budget measures are assessed for their likely environmental impact, reflecting the Council's commitment to be 'carbon neutral' by 2030. Environment and Climate Change is an essential cross-cutting theme in the Council's recovery planning, a core theme of the new Strategic Plan and a clear category of investment through the capital programme.

## **Background Papers**

None

# Appendix A - Capital Programme

Capital Programme - Qtr 1 June 2023-24 - Existing Projects							
Project Name	2022/23 Balances Rolled Forward	2023-24 Budget Allocation	2023-24 Budget (Updated)	Actuals to Q1	Remaining Budget	Forecast output for 2023-24	Variance (Forecast v Budget)
	£'s	£'s	£'s	£'s	£'s	£'s	£'s
<b>Corporate Services</b>							
Lending to new Council Housing Company	26,700,000	0	26,700,000	0	26,700,000	0	(26,700,000)
Equity Investment in CCHL	5,800,000	0	5,800,000	0	5,800,000	0	(5,800,000)
Facility Loan to CAEL	1,020,000	0	1,020,000	0	1,020,000	0	(1,020,000)
<b>Strategic Finance</b>	<b>33,520,000</b>	<b>0</b>	<b>33,520,000</b>	<b>0</b>	<b>33,520,000</b>	<b>0</b>	<b>(33,520,000)</b>
<b>Sub-Total</b>	<b>33,520,000</b>	<b>0</b>	<b>33,520,000</b>	<b>0</b>	<b>33,520,000</b>	<b>0</b>	<b>(33,520,000)</b>
<b>Economic Growth</b>							
CNG Wastewater Improvements Pumping Station	209,581	0	209,581	0	209,581	138,715	(70,867)
Digital Strategy - LFFN	(76,797)	0	(76,797)	3,795	(80,592)	0	76,797
CNGS - Detailed Planning	282,628	0	282,628	0	282,628	287,000	4,372
CNGS - The Walk	38,322	0	38,322	0	38,322	2,200	(36,122)
CNGS - Mains grid connection & Infrastructure	2,278,818	0	2,278,818	27,548	2,251,270	525,000	(1,753,818)
Rowan House Refurbishment	(1,495,065)	2,500,000	1,004,935	591,694	413,241	1,044,654	39,719
<b>Economic Growth</b>	<b>1,237,488</b>	<b>2,500,000</b>	<b>3,737,488</b>	<b>623,037</b>	<b>3,114,451</b>	<b>1,997,569</b>	<b>(1,739,919)</b>
Greenstead Land Acquisition	2,263,035	0	2,263,035	5,297	2,257,738	2,249,276	(13,759)
Balkerne Gate Phase 2	99,928	811,144	911,072	(19)	911,091	0	(911,072)
Holy Trinity Square	44,319	780,364	824,683	(21,085)	845,768	624,683	(200,000)
Kerbless and Green Streets	601,144	223,556	824,700	(29,980)	854,680	0	(824,700)
Holy Trinity Church	322,413	181,993	504,406	11,350	493,056	12,750	(491,656)
Jumbo	(12,532)	61,000	48,468	0	48,468	48,468	0
Essex County Hospital	0	0	0	0	0	0	0
TD Development work and fees	143,384	(143,384)	0	0	0	102,693	102,693
Improved Youth Provision (ECC)	1,226,460	20,325	1,246,785	1,290,186	(43,401)	1,290,186	43,401
HoG - Liveable Neighbourhood	(8,031)	150,000	141,969	0	141,969	150,000	8,031
5G	650,200	21,000	671,200	0	671,200	500,000	(171,200)
Town Centre to Greenstead and University Cycle Path	841,456	(532,710)	308,746	187,753	120,993	339,753	31,007
Multiuse Community Hub	(28,900)	5,864,481	5,835,581	6,800	5,828,781	123,356	(5,712,225)
St Nicholas Square	805,717	257,498	1,063,215	210,199	853,015	700,000	(363,215)
Grow-on - former Queen St Bus Depot	4,129,007	352,255	4,481,262	12,654	4,468,608	2,000,000	(2,481,262)
<b>Town Deal</b>	<b>11,077,599</b>	<b>8,047,522</b>	<b>19,125,121</b>	<b>1,673,155</b>	<b>17,451,966</b>	<b>8,141,165</b>	<b>(10,983,957)</b>
LUF - Britannia Yard	100,000	850,000	950,000	0	950,000	500,000	(450,000)
LUF - Vineyard Street	50,000	388,282	438,282	0	438,282	200,000	(238,282)
LUF - St Botolphs roundabout	100,000	2,000,000	2,100,000	0	2,100,000	100,000	(2,000,000)
<b>Levelling up</b>	<b>250,000</b>	<b>3,238,282</b>	<b>3,488,282</b>	<b>0</b>	<b>3,488,282</b>	<b>800,000</b>	<b>(2,688,282)</b>
<b>Sub-Total</b>	<b>12,565,087</b>	<b>13,785,804</b>	<b>26,350,891</b>	<b>2,296,192</b>	<b>24,054,699</b>	<b>10,938,734</b>	<b>(13,412,157)</b>
<b>Health Partnerships and Wellbeing</b>							
Cemetery Improvement works	776	0	776	776	(0)	0	(776)
<b>Bereavement Services</b>	<b>776</b>	<b>0</b>	<b>776</b>	<b>776</b>	<b>(0)</b>	<b>0</b>	<b>(776)</b>
Stanway Community Centre	169,130	16,700	185,830	178,037	7,792	224,483	38,653
Stanway Toucan Crossing	199,340	0	199,340	0	199,340	100,000	(99,340)
St Marks Community Centre/Mill Road Rugby Club	1,365,254	410,000	1,775,254	1,800	1,773,454	75,000	(1,700,254)
Collingwood Road Scout Hut	7,873	0	7,873	0	7,873	4,764	(3,108)
<b>Community &amp; Partnerships</b>	<b>1,741,596</b>	<b>426,700</b>	<b>2,168,296</b>	<b>179,837</b>	<b>1,988,459</b>	<b>404,247</b>	<b>(1,764,049)</b>
<b>Sub-Total</b>	<b>1,742,372</b>	<b>426,700</b>	<b>2,169,072</b>	<b>180,613</b>	<b>1,988,459</b>	<b>404,247</b>	<b>(1,764,823)</b>
<b>Museums, Culture and Tourism</b>							
Colchester Charter Hall - Security	16,889	0	16,889	0	16,889	16,889	0
<b>Visitor and Cultural Services</b>	<b>16,889</b>	<b>0</b>	<b>16,889</b>	<b>0</b>	<b>16,889</b>	<b>16,889</b>	<b>0</b>
<b>Sub-Total</b>	<b>16,889</b>	<b>0</b>	<b>16,889</b>	<b>0</b>	<b>16,889</b>	<b>16,889</b>	<b>0</b>
<b>Neighbourhood Services</b>							
Mobile Skate Park	2,829	0	2,829	3,337	(508)	3,337	508
Vineyard Car Park Lift Replacement	47,501	0	47,501	12,256	35,245	12,256	(35,245)
<b>Street Care &amp; Safety</b>	<b>50,330</b>	<b>0</b>	<b>50,330</b>	<b>15,593</b>	<b>34,737</b>	<b>15,593</b>	<b>(34,737)</b>
Shrub End Depot	959,469	0	959,469	(19,290)	978,759	959,469	0
Light Fleet Replacement	477,381	0	477,381	0	477,381	227,381	(250,000)
<b>Recycling &amp; Waste</b>	<b>1,436,850</b>	<b>0</b>	<b>1,436,850</b>	<b>(19,290)</b>	<b>1,456,140</b>	<b>1,186,850</b>	<b>(250,000)</b>
<b>Sub-Total</b>	<b>1,487,179</b>	<b>0</b>	<b>1,487,179</b>	<b>(3,696)</b>	<b>1,490,877</b>	<b>1,202,442</b>	<b>(288,337)</b>
<b>Sports and Leisure</b>							
CNGN - Sports Park	441,118	0	441,118	0	441,118	355,762	(85,356)
<b>Sports Park</b>	<b>441,118</b>	<b>0</b>	<b>441,118</b>	<b>0</b>	<b>441,118</b>	<b>355,762</b>	<b>(85,356)</b>
<b>Sub-Total</b>	<b>441,118</b>	<b>0</b>	<b>441,118</b>	<b>0</b>	<b>441,118</b>	<b>355,762</b>	<b>(85,356)</b>
<b>Strategic Housing (General Fund)</b>							
Private Sector Renewals - Loans and Grants	277,087	0	277,087	10,745	266,342	30,000	(247,087)
Mandatory Disabled Facilities Grants	4,250,923	1,452,105	5,703,028	242,977	5,460,051	1,100,000	(4,603,028)
<b>Healthy Homes</b>	<b>4,528,010</b>	<b>1,452,105</b>	<b>5,980,115</b>	<b>253,722</b>	<b>5,726,393</b>	<b>1,130,000</b>	<b>(4,850,115)</b>
Grants to Registered Providers	173,075	0	173,075	0	173,075	400,000	226,925
<b>Strategic Housing - General Fund</b>	<b>173,075</b>	<b>0</b>	<b>173,075</b>	<b>0</b>	<b>173,075</b>	<b>400,000</b>	<b>226,925</b>
<b>Sub-Total</b>	<b>4,701,085</b>	<b>1,452,105</b>	<b>6,153,190</b>	<b>253,722</b>	<b>5,899,468</b>	<b>1,530,000</b>	<b>(4,673,190)</b>
<b>Sustainability</b>							
Colchester Northern Gateway Heat Network	4,302,894	2,052,000	6,354,894	100	6,354,794	1,800,000	(4,554,894)
Micro Grid/Solar Farm	0	5,700,000	5,700,000	0	5,700,000	400,000	(5,300,000)
Sustainable Growth	375,813	0	375,813	109,317	266,496	103,799	(272,014)
<b>Climate Change &amp; Energy</b>	<b>4,678,707</b>	<b>7,752,000</b>	<b>12,430,707</b>	<b>109,417</b>	<b>12,321,290</b>	<b>2,303,799</b>	<b>(10,126,908)</b>
E Cargo	165,215	0	165,215	0	165,215	75,000	(90,215)
<b>Sustainable Travel</b>	<b>165,215</b>	<b>0</b>	<b>165,215</b>	<b>0</b>	<b>165,215</b>	<b>75,000</b>	<b>(90,215)</b>
Recreation Ground Old Heath	8,205	0	8,205	0	8,205	8,205	0
Garrison Gym Playground	305,500	0	305,500	0	305,500	305,500	0
Floating Pontoon Mersea	(20,980)	35,000	14,021	(18,442)	32,462	14,021	0
Fieldgate Quay	(143,531)	2,500,000	2,356,469	19,831	2,336,638	1,118,779	(1,237,690)
Great Tey Rec Playingfield S106	75,581	0	75,581	68,222	7,359	75,581	0
<b>Parks and Open Spaces</b>	<b>224,776</b>	<b>2,535,000</b>	<b>2,759,776</b>	<b>69,612</b>	<b>2,690,164</b>	<b>1,522,086</b>	<b>(1,237,690)</b>
<b>Sub-Total</b>	<b>5,068,698</b>	<b>10,287,000</b>	<b>15,355,698</b>	<b>179,029</b>	<b>15,176,670</b>	<b>3,900,884</b>	<b>(11,454,814)</b>
<b>TOTAL EXPENDITURE</b>	<b>59,542,428</b>	<b>25,951,609</b>	<b>85,494,037</b>	<b>2,905,858</b>	<b>82,588,180</b>	<b>18,348,959</b>	<b>(67,145,078)</b>
<b>Financed By:</b>							
Grants	18,189,296	11,564,551	29,753,847	2,045,853	27,707,994	12,183,705	(17,570,142)
S106	680,279	0	680,279	229,559	450,719	616,484	(63,795)
Capital Receipts	277,087	0	277,087	10,745	266,342	30,000	(247,087)
Revenue	190,740	0	190,740	0	190,740	272,911	82,172
Borrowing	40,205,027	14,387,058	54,592,085	619,700	53,972,385	5,245,858	(49,346,227)
<b>TOTAL FINANCING</b>	<b>59,542,428</b>	<b>25,951,609</b>	<b>85,494,037</b>	<b>2,905,858</b>	<b>82,588,180</b>	<b>18,348,959</b>	<b>(67,145,078)</b>



## Appendix C Capital Schemes

### New Proposed Schemes – Not Previously Approved

Project Name	Total Proposed Funding	How the Budget is funded					Forecast in 2023/24	Forecast in 2024/25	Forecast in 2025/26	Forecast in 2026/27
		Capital Receipts	Borrowing	Revenue	Grants	S106				
Middle Mill	80	0	80	0	0	0	80	0	0	0
Ferry Marsh	46	0	46	0	0	0	46	0	0	0
Smart Locks	44	0	44	0	0	0	44	0	0	0
Castle Park Area replacement	700	0	271	100	0	329	20	680	0	0
<b>Parks and Open Spaces</b>	<b>870</b>	<b>0</b>	<b>440</b>	<b>100</b>	<b>0</b>	<b>329</b>	<b>190</b>	<b>680</b>	<b>0</b>	<b>0</b>
<b>SUSTAINABILITY</b>	<b>870</b>	<b>0</b>	<b>440</b>	<b>100</b>	<b>0</b>	<b>329</b>	<b>190</b>	<b>680</b>	<b>0</b>	<b>0</b>
New sweeper	320	0	320	0	0	0	0	320	0	0
<b>Street Care &amp; Safety</b>	<b>320</b>	<b>0</b>	<b>320</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>320</b>	<b>0</b>	<b>0</b>
2 x 50.50 split RCVs	460	0	460	0	0	0	0	460	0	0
Bin Lift	912	0	912	0	0	0	0	316	480	115
Hard 2 reach	200	0	200	0	0	0	0	200	0	0
HGV Split triple lift - recycling	230	0	230	0	0	0	0	230	0	0
<b>Recycling &amp; Waste</b>	<b>1,802</b>	<b>0</b>	<b>1,802</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,206</b>	<b>480</b>	<b>115</b>
<b>NEIGHBOURHOOD SERVICES</b>	<b>2,122</b>	<b>0</b>	<b>2,122</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,526</b>	<b>480</b>	<b>115</b>
<b>TOTAL CAPITAL PROGRAMME - NEW - (NOT YET APPR)</b>	<b>2,992</b>	<b>0</b>	<b>2,562</b>	<b>100</b>	<b>0</b>	<b>329</b>	<b>190</b>	<b>2,206</b>	<b>480</b>	<b>115</b>

## Appendix C Capital Schemes

### Completed Schemes – Removed

Programme	Project
Capitalised Maintenance	Leisure World – Pool Filters
Capitalised Maintenance	Town Hall Fire Alarm System
Communities	St Botolph's Priory Lighting
Communities	Heritage Lighting
Communities	Replacement of Cremators
Communities	Mobile Skatepark
Communities	Mile End Sports Ground
Corporate & Improvement	Purchase of Properties for Temporary Accommodation
Corporate & Improvement	Leisure World – conversion of artificial pitch
Corporate & Improvement	Leisure World – Aqua Springs Refurbishment
Corporate & Improvement	CCTV Monitoring
Corporate & Improvement	Leisure World – Pool View
Corporate & Improvement	Leisure World – Health and Fitness Extension
Environment	LED Lighting in MSCP
Environment	Wivenhoe Adult Gym
Environment	Tiptree PC Stores and WC
Environment	Highwoods Country Park Visitors Centre
Environment	Rowan House EV Charging Points
Environment	Fleet Upgrade Caged Tipper
Environment	Northern Gateway Mile End Cricket Club
Place & Client	Heritage Fund Town Walls
Place & Client	Sheepen Road Phase Two
Place & Client	Moorings Utility Work
Place & Client	Creative Business Centre
Place & Client	Relocation of Museum Resource Centre22
Place & Client	Breakers Park
Place & Client	Pre-Development and Feasibility Fund
Place & Client	Northern Gateway North
Place & Client	Broad Lane Sports Ground Wivenhoe
Place & Client	East Colchester Enabling Fund works
Place & Client	Jacks - St Nicholas Street
Environment	St Johns Car Park
Environment	Food Waste Vehicles
Environment	Waste Fleet Vehicles
Environment	King George Basketball Court
Corporate & Improvement	Sport and Leisure Asset Review
Corporate & Improvement	Laptops
Communities	All St Church
Communities	Cemetery Improvements
Communities	Lion Walk Activity Centre
Communities	Oak Tree Community Centre Roof
Communities	West End Bowls Club
Communities	Floodlights Gilbred School
Communities	Castle Park Improvements
Communities	Old Heath Recreation Ground Improvements
Communities	Priory Street Mosque
Communities	St Botolph's Public Realm



Capitalised Maintenance	Leisure World – Access Control Gates
Capitalised Maintenance	Leisure World – Capital Maintenance Roof
Capitalised Maintenance	Town Hall Boilers