APPENDIX B - Statutory Partner Updates

See Appendix A – Annual Partnership Plan, which outlines Safer Colchester Partnership community safety initiatives to date.

Colchester Borough Council

Key activity relating to Colchester Borough Council includes:

- CBC Community Response Team has continued to provide support and assistance to residents across the borough during the pandemic. They have continued to adapt and issue up-to-date guidance through a Community Support Pack.
- Successful partnership working between all agencies in response to the global COVID-19 pandemic and the recovery of businesses following national lockdown.
 Including Licencing Team and Town Marshalls who continue to work closely with Essex Police, Business Improvement District and Council Neighbourhood Teams.
- New Portfolio Holder for Communities Cllr Beverley Oxford.
- Covid Lateral Flow Test giveaways and Mobile Testing Units (for symptomatic residents) across the borough.
- Continued support for the Track and Trace process
- Comms support for range of community safety related events including ASB Awareness week, National Stalking Awareness week, Operation Henderson child exploitation campaign.

Priority One - Tackling organized crime, gangs & county lines with an emphasis on Drug Trafficking

Launch of new virtual crew programme

Priority Two - Driving down Anti-Social Behaviour and Violent Crime in public focusing on Hate Crime

- Town Centre Action Planning meetings have been held on a weekly basis to monitor and evaluate activity to support ASB enforcement, support for rough sleepers and has adapted to support covid guideline compliance.
- The continued employment by the local authority of a Covid Co-ordinator and Town Marshalls (previously called Covid Marshalls) to support public compliance with Government guidelines, as well as to assist in monitoring and reporting of ASB and drug/alcohol use. Further detail below.
- Training for Designated Safeguarding Officers and Town Marshalls Hate Crime Awareness Sessions, delivered by Essex Police Hate Crime Co-ordinator
- Fear of Crime survey July 2021 results currently being analysed
- Greenstead project to work with vulnerable children and young people until March 2022. Incorporates mini jobcentre with a focus on those aged 15-24, Sector based work academy programmes, Better Neighbourhood Project, Support for Colchester Academy.
- Setting up a Multi-agency Centre in Greenstead in conjunction with DWP and funded by Violence Vulnerability Unit.

Priority Three - Identifying & supporting the reporting of Hidden Harms with a proactive approach to those at risk of Domestic Abuse and Sexual Offences.

- Formation of the Colchester and Tendring Suicide Prevention Task and Finish Group to investigate, understand and address the significantly high suicide rates for Colchester.
- J9 Domestic Abuse Awareness workshop for Designated Safeguarding Officers
- Continued awareness raising of domestic abuse through partnership work with Next Chapter and sharing of social media campaigns.

- Extended the Together we Can project continue to support Recovery Refuge, Community based support and Resettlement programme, specialist support for CYP affected by domestic abuse, and review/implement new housing interventions.
- Looking into the new Domestic Abuse Bill which came into force in April 2021 and meeting our requirements under this legislation.
- Launch of new Safeguarding Training Plan for all staff, including new mandatory elements for all staff to complete Suicide Awareness and Prevent training. Also includes a new level 2 safeguarding course for frontline staff.

Covid Compliance/Marshalls

The contracted Covid Marshall working hours have been flexible over the last 6 months to adequately oversee the restrictions relevant at the time. Their work assists our partners, the police and Neighbourhood teams with issues within the town centre and Borough wide. They are used as eyes and ears to ensure restrictions are adhered to. Following the relaxation of restrictions, their focus includes anti-social behaviour and drugs and alcohol abuse.

The contract has improved communication between Police, Neighbourhood Wardens and CBC, sharing information and giving a joined-up approach to keeping the residents and business owners safe.

Complaints received by our Licensing Team via the Essex Police reporting website, are forwarded on to the Covid Co Ordinator to manage visits carried out by the marshals. The main offenders during restrictions being gyms, barbers and takeaways, either allowing people inside to train when premises should have been closed or not wearing the appropriate PPE.

Joint patrols with Police were made on Friday and Saturday nights. Visits to pubs or other premises where it was felt a police presence might be helpful, were made. On some weekends, partners joined up, Police, Environmental Health, Neighbourhood wardens and Marshals to make sure restrictions were being adhered to.

More recently, the marshals have been undertaking work to do with anti-social behaviour, and alcohol and drug abuse. Working alongside the Neighbourhood wardens, they report any offences to the relevant partner if action is required. One evening they discovered a distressed female standing precariously close to the edge at the top of a carpark, wanting to end her life. They were able to keep her calm, advise CCTV and police of the incident and worked with them to coax her down.

On night shifts (until 4am) they have been assisting the Police and the SOS bus staff with late night party goers who need assistance in one way or another.

Colchester Borough Homes

Priority One - Tackling organized crime, gangs & county lines with an emphasis on Drug Trafficking

- Throughout the pandemic CBH served CPW's CPN's and Partial and full closure orders to protect residents from drug related ASB and criminality
- Colchester Borough Homes have recently taken part in ASB awareness week promoting how residents can report ASB and drug activity
- We have identified hot spots and installed CCTV cameras and doorbells with cameras

Priority Two - Driving down Anti-Social Behaviour and Violent Crime in public, focusing on Hate Crime

- CBH recently published a Good Neighbour Guide to help promote good citizenship
- We have recently restarted our Make A Difference Day's that focus on particular arears and estates with high visibility and engagement.
- CBH funded a Box Smart scheme for younger people at risk of knife crime, this was shortlisted for a national award.
- Have published closure orders through the local press and social media to promote zero tolerance.
- Run the CBH Good Neighbour awards to celebrate those tenants who work positively in their communities and make a difference.
- Have recently started to use camera doorbells and cctv cameras in hot spot areas to drive down incidents.
- Hot spot area that received a lot of bad press- we have worked with the residents to install new lighting and fencing to secure the area and make our tenants feel safer
- Have started a social landlords ASB forum to share good practice and training. This
 does help in shared tenure communities.
- We have purchased the NoiseApp to enable tenants record incidents themselves.

Priority Three - Identifying & supporting the reporting of Hidden Harms with a proactive approach to those at risk of Domestic Abuse and Sexual Offences.

- CBH manage the sanctuary scheme on behalf of CBH
- CBH are currently working through the self-assessment for Domestic Abuse Housing Alliance Accreditation which promotes best practice when supporting and working with victims of DA.
- We have key DA officers within the organisation and promote this through our website
- All front-line staff have recently completed an annual DA eLearning module to refresh their knowledge and understanding.
- We have a Cause for Concern process for our repairs staff to report any concerns they have when visiting tenants' homes e.g., types of repairs that may flag DA.
- We complete direct lets for any tenants fleeing DA within our housing stock and support them throughout the move.

North East Essex – Clinical Commissioning Group (CCG)

August 2021:

- Ongoing work with ESNEFT at the Colchester Site to manage the return to normal demand for both emergency care and the increased activity needed to support elective recovery to reduce waiting times for procedures, making progress in reducing the numbers of those waiting the longest ie over a year for treatment and seeing improved waits for routine diagnostic tests locally.
- Ongoing work to Support the Residential care market to manage Covid outbreaks and support residents to remain well at home, via the jointly managed care home hub with ECC partners.
- Winter Messages key messages around keeping warm homes, exercise and supporting maintaining good mental health remain important for improving residents' wellbeing across NEE, and actions across partners are supporting this in both health and VCSE organisations.
- Covid immunisations roll out remains a key priority with planning happening for both Flu and Covid booster jabs across NEE. The flu campaign is expected to be larger than usual due to concerns over a potential increase in flu post the lockdowns last year.

- Demand/capacity planning for winter and Covid related cases is ongoing across all health providers and ECC adult social care teams.
- Work with Primary Care on maintaining primary care services that support health and wellbeing as well as mental health support – we anticipate increased demand for services to continue for support to both Adults and Children.

Essex County Fire and Rescue Service

Our community safety activities have returned to near normal levels with the relaxing of COVID restrictions.

In addition, we have carried out two safety campaigns in the Colchester and Tendring area.

- 1. Following the tragic fatal fire in a mobile home earlier this year we have visited every caravan/mobile home site in the area to check existing safety standards and offer advice and guidance to residents. This piece of work will be ongoing as we expect a large number of visitors to the area this year.
- 2. We have worked with other agencies to deliver water safety messages for both inland and coastal water. Again, this will be an ongoing project as the summer continues.

Our community safety team has also carried out a focussed piece of work on specific, identified areas of Clacton which has generated a significant number of Home Fire Safety visits in the area.

Essex Police - Chief Inspector 42001385 Rob Huddleston

A big focus since March is the emergence from lockdown and the roadmap to ensure community safety. Close partnership working has ensured that together we have been able to reopen the Town Centre and wider hospitality sector with minimal incidents.

On a rolling 12-month basis to the end of June we have recorded 7.8% less crime in the last 12 months (Force reduction is 4.3%)

- Violence with injury is down 7.1% (Force reduction is 4.3%)
- Robbery down 18% (Force reduction is 10.7%)
- Residential Burglary down 34.9% (Force reduction is 31.4%)
- Business and Community burglary down 28.6% (Force Reduction is 30.8%)
- Increase in stalking and harassment offences of 13.7% (Force increase is 18.1) investment in identification of offences and trust confidence of victims to come forward

We have 86 crimes per 1000 people this ranks us 6/12 DPA

- Harlow 115.7
- Southend 102.6
- Basildon 97.9
- Tendring 93.5
- Thurrock 90.2
- Colchester 86

Priority One - Tackling organized crime, gangs & county lines with an emphasis on Drug Trafficking

We have only this month taken out 2 County lines recovering large amounts of crack cocaine and heroin along with cash, most importantly we have seized the actual dealer line. Seeking to provide opportunity for addicts to gain support and help we are texting customers of the line details of Support available in our area such as Open Road Since March North Raptor have

Made 60 arrests
Charged and remanded 28 dealers
Seized over £12,000 of drugs
And seized 18 main lines
This is across Chelmsford, Braintree Uttlesford, Colchester and Tendring
In some cases, warrants have been executed as far afield as Croydon to take out those controlling the line.

CPT also focus on more local dealers and recently two warrants have resulted in arrests for supply of class A drugs, and Cannabis

A big focus for us is protecting the vulnerable and we have introduced safeguarding officers to our Raptor teams in order that we can protect those young people being exploited by ruthless gangs and drug dealers. We are also working to address addiction identifying support pathways for those who are left without access to drugs when we close a line down.

With the reduction in violence, we have reduced our incidents of stop search, we continue to use this as a tactic where appropriate however we are aware of the intrusive nature of this tactic, and it is important its use is intelligence led and proportionate.

Key is ensuring we are focused on those who carry weapons and that we ensure parity across communities. For the 12 months to date all non-white stops amounts to 13% with the 2011 census putting the population of non-white at just over 11% ten years ago I am comfortable that we are reflective of our overall community

Priority Two - Driving down Anti-Social Behaviour and Violent Crime in public, focusing on Hate Crime

In terms of ASB we have seen an increase in 26.2% - however this can in part be attributed to the fact that any COVID breaches reported were required to be recorded under ASB

Op Luscombe is again running post covid and we have seen noticeable reduction in the town centre of street begging

We continue to work with CBC and CBH to enforce CPN and CPW

Joint patrols continue across the town and our dedicated Town Team work until 0400 in the morning to ensure our NTE has a visible presence through the main opening hours.

Last week a male was convicted at court of 13 counts of criminal damage after spraying graffiti in the Town Centre and in addition to 200 hours of community service, he is now subject to a 2-year criminal behaviour order

Hate Crime see figures Appendix 1

We continue to see positive support from our HIRCs and it is clear that confidence to report has increased through the engagement work undertaken across our communities.

Priority Three - Identifying & supporting the reporting of Hidden Harms with a proactive approach to those at risk of Domestic Abuse and Sexual Offences.

Essex Police continue to work in partnership with the Southend Essex Thurrock Domestic Abuse Board (SETDAB) to ensure we provide support to vulnerable victims of Domestic Abuse.

In Colchester we have an established Domestic Abuse Investigation Team (DAIT) who provide safeguarding support and investigation to medium and high-risk victims. Our Domestic Abuse Problem Solving Team work with repeat victims and suspects engaging with a range of partners to provide support to both sides to reduce risk and prevent reoffending. Where we identify repeat standard risk DA these are also referred into the DAIT.

DA is a priority for Essex Police, and we work to ensure we respond as effectively as possible, it has been proven that the faster the response the more likely a victim is to engage and work with Police.

CPT work with partners such as Next Chapter to provide drop in coffee mornings, we work with the University and schools providing engagement on safe relationships, consent, and dangers of impairment.

Hate Crimes & Non-crime Hate Incidents								
Previous 12 Months	Current 12 Months	Difference +/-						
Hate Crimes								
365	471	+106						
Non-crime Hate Incidents								
56	84	+28						

Last 3 months compared with previous year – crime and non-crime									
	Previous 3 Months Current 3 Months Difference +/-								
Apr	23	48	+25						
May	23	46	+24						
Jun	43	71	+28						

Top five wards last 12 months									
Previous 12 Months Current 12 Months Difference +/									
Mile End	72	123	+51						
Castle	79	81	+2						
New Town	29	64	+35						
St Andrews	28	49	+21						
Shrub End	28	31	+3						

Type of Hate last 12 months						
Racial	382					
Religion – Christian	3					
Religion – Buddhist						
Religion – Hindu	1					
Religion – Jewish	2					
Religion – Muslim	11					
Religion – Sikh						
Religion – Other						
Religion No Religion						
Religion – Unknown						
Disability	76					
Sexual Orientation	58					

Transgender	25	
Other	1	

Victims last 12 months									
	Over 18	Under 18	Total						
Male	265	39	304						
Female	205	28	233						
Unknown	1		1						
Unspecified	5	3	8						
Total	476	70	546						

Victi	m by Self-Defined Ethnicity	
B2	African	56
A9	Any other Asian background	24
B9	Any other Black background	12
O9	Any other Ethnic group	8
M9	Any other mixed background	20
W9	Any other White background	25
02	Arab	
А3	Bangladeshi	4
B1	Caribbean	14
A4	Chinese	2
W3	Gypsy or Irish Traveller	
A1	Indian	4
NS	Not Stated	9
A2	Pakistani	11
М3	White and Asian	3
M2	White and Black African	4
M1	White and Black Caribbean	8
W1	White British	181
W2	White Irish	1
	Blank	164

Essex County Council Adult Social Care

Essex County Council – Social Care Response to **Covid-19 pandemic**

- Vaccinations ECC have continued to work closely with NHS colleagues, supporting the vaccination programme for all care homes, for both residents and staff, together with frontline social care staff.
- Care Home Hubs A multi-agency approach has been in place since to provide support to over 180 registered care settings across Essex. This continues to be successful meeting twice a week and has helped a number of providers with advice, support to reduce the risks identified with Covid as well as supporting with outbreak tracking, oversight and assurance.
- Discharge Pathways Adult Social Care, continues to work closely with NHS
 colleagues to safely discharge patients, back to the community. This focused
 work is to avoid people remaining in hospital longer than is required, to with

- ensuring sufficient capacity exists within the acute hospital setting. We have continued to look at ways of increasing capacity in order to safely manage people in their own homes.
- Mental Health Adult Social Care continues to see an increase in referrals because of the pandemic and this continues to be monitored. More funding is being sourced to work with individuals who could historically have fallen between services (see priority one below).
- Having made over £50m available, Essex County Council continues to provide significant financial support, through the Government funds allocated, to support care providers to continue to operate and support some of our most vulnerable residents.
- Infection Control and Testing Funds Essex County Council continues to administer the national ICF and testing funds which were extended through Summer, whilst we are still waiting to hear if these are extended into Winter. We continue to run our local Covid Resilience Fund for all care providers to support with further additional costs not covered by the ICF or should the ICF not be extended. This covers purchase of equipment for infection control, PPE costs, support for staff testing and additional work to support visiting in a safe way.

Priority One - Tackling organized crime, gangs & county lines with an emphasis on Drug Trafficking

Colleagues in Public Health have submitted a bid to **Full Circle Changing Futures** for funding to pilot a model supporting vulnerable adults with needs across a range of areas who are in contact with multiple agencies – Adult Social Care, Mental Health, Substance Misuse, Criminal Justice and Homelessness. We are currently modelling the workforce which will sit alongside the Mental Health and Wellbeing Service and work with partners to provide support to people who are known to be vulnerable within these areas of service.

Priority Two - Driving down Anti-Social Behaviour and Violent Crime in public, focusing on Hate Crime

Practitioners in Adult Social Care have had access to Police run 'Hate Crime Awareness' training sessions which have contributed to greater awareness and partnership working in this area.

Adult Social Care have a monthly Vulnerable Adults Networking Session (VANS) which launched in 2021. This forum allows for multi agency discussion between Adult Social Care, Phoenix Futures (criminal justice and substance misuse) and Mental Health colleagues.

Local Link Support is an early intervention and support pilot for people with a Learning Disability and autism. Workers attend community network meetings to support people who may have been victims of physical or sexual abuse.

Priority Three - Identifying & supporting the reporting of Hidden Harms with a proactive approach to those at risk of Domestic Abuse and Sexual Offences.

Through the Essex Safeguarding Adults Board over 220 people have completed a variety of courses promoting best practice in safeguarding throughout the workforce. Hidden Harm is an intrinsic part of the content in all courses.

Further E-Learning courses have been developed following 'Learning from Safeguarding Adult Reviews' and over 2200 people/partners have completed one of these modules in 2020/21.

The Southend, Essex and Thurrock Domestic Abuse Board (SETDAB) is made up of representatives from agencies and organisations working to join up and better facilitate Southend, Essex and Thurrock's vision to work together to enable everyone to live a life free

from all forms of domestic abuse. The Board is responsible for designing and implementing the Domestic Abuse Strategy across the region.

Alongside the Safeguarding Adult and Children's Boards SETDAB are collaborating to develop a Learning from Reviews Podcast which will focus on the theme of 'Think Family' that will be available for practitioners in the Autumn.

North Quadrant Children & Families Service, Essex County Council

Priority One - Tackling Gangs & County Lines, focussing on keeping drugs and weapons out of the Community.

The multi-agency Young People's MACE 1 meetings supported 112 young people experiencing high level CE risk during 20/21, planning bespoke interventions/disruption across the wider partnership to support young person.

The Bi-Monthly MACE 2 meeting, provides multiagency strategic oversight, focusing on developing quadrant-based knowledge, interventions focused on places and spaces, multiagency training and development to support the wider community.

The Risk in the Community Thinking Tool helps workers to think and respond differently, forming the basis for practice guidance, Hidden Harm Co-ordinator case discussion, and the development of the amended and reviewed CE Risk Record.

Essex Youth Offending Service have been developing the 'Lived Experiences' project for around 2 years. The aim of the project was to capture the life experiences of 10 young people (including young people from Colchester) who either are, or have been, supervised by the Youth Offending Service. The project sought to identify: -

- 'Gate -opening' and 'gate-closing' moments what helped/hindered their ability to remove themselves from gangs/county lines/serious youth violence.
- What do families/care givers feel their role was in the young person's journey, or could have been in this process?
- Professional anxieties that may have impacted on intervention delivered?
- What intervention has worked well to support young people to remove themselves from a negative lifestyle.

The development phase of the project is now nearing completion; we have a series of 4 completed workshops covering key areas (Lets start at the beginning, Relationships, The Bigger Picture, Missed Opportunities). These workshops are designed to share knowledge, experiences, theoretical perspectives and lessons learnt in order to assist professionals from a wide range of disciplines to increase their skill set.

Children at Risk of Exploitation (CARE) has been funded again through the Police Fire & Crime Commissioner for Essex and is set up to support children and young adults who have been or are at risk of being exploited, It is delivered through The Children Society and work with children, young people and adults aged 8-24 who are at risk of criminal or sexual exploitation.

The CARE service provides;

One-to-one therapeutic sessions — these sessions will assist with trauma. They are aimed at helping young people move forward, increase their emotional well-being and keep them safe.

Targeted group work sessions - this 8-week program is there for when more than one person is identified as being at risk of exploitation.

Parenting support (provided by Barnardo's) — this support is for parents or carers of young people. It teaches them how to provide a safe family environment.

Priority Two - Driving down Anti-Social Behaviour and Violent Crime in public places.

All victims of Youth crime from Court Orders to OOCD's are contacted by the Restorative Justice worker and offered Restorative Justice intervention. This can range from knowing what has happened to the young person who committed the crime, to a face to face meeting if agreed by the victim and young person.

The Restorative Justice worker will also work with the young people in relation to victim awareness work. With regard to drug matters/violent crimes this will include resources looking at the impact of drugs/weapons offences on the wider community and their family, not just the impact on the young person.

Priority Three - Increase confidence in identifying & reporting Hidden Harms.

The Hidden Harm Co-ordinators conduct a 3+ missing and high CE risk, case record review on a monthly basis as part of their monthly data review. They liaise with allocated Social Workers to develop understanding, intervention and explore additional support where appropriate. Those young people who go missing are supported through Choices targeted and intensive work.

The Hidden Harm Co-ordinators work alongside Essex Social Care Academy, building the knowledge and skill base of the workforce in relation to Hidden Harms, supported by 15 team-based CE Advisors who are placed across the children's social care workforce.

They produce and distribute a bi-monthly Hidden Harm Newsletter that outlines key work areas, highlights concern and provides support to access services. To subscribe please follow the link <u>Subscribe to this newsletter.</u>

Between April 2021 and June 2021, the Hidden Harm Co-ordinators completed 28 case discussions with North being the highest (10), (Mid (8), West (8), and South (2). The case discussions have included all areas of Hidden Harm.

On the 15 and 16 June 2021, the Hidden Harm Co-ordinator completed 2 training packages entitled "a Walk through Hidden Harm" which was supported by ESCB, and there were 24 attendees on both days.

The1st County Wide Honour Base Abuse case audit began in June 2021, looking at 33 Honour Base Abuse cases between the 2017– 2021. The case audits will be reviewing best practice, looking at gaps and identify training and development needs. The audit will be completed by August 2021 and the report will be disseminated later in the year.

The DA, FGM, and CE county wide advisors meeting, are held quarterly. The meetings look at current research, training, challenges in practice and disseminating information to the wider workforce. To date the advisors have received training on Conceive Control and new DA Bill.

The new Practice Guidance on FGM and CSE has been updated, and it is currently out for consultation.

The Probation Service



- > Unification of Probation Delivery.
- > The new Target Operating Model for Probation.
- > Future Developments for Local Partnerships.



Safer Colchester Partnership 14 September 2021



Probation Target Operating Model

- The Key Features



New regional probation leadership structures that enable greater local accountability, partnership working and delivery of services that more closely meet individuals' diverse needs.





Investment in our workforce to support continuous development attract and retain talent, create a diverse workforce, foster confident leaders and promote.





Modernisation of our estate and technology so that our physical spaces create positive working environments and we reduce duplication in our systems creating efficiencies and enabling better data recording and analysis to facilitate





Pre- Day 1 Day 1				Stabilisation			Transformation								
Oct 2020	Jan 2021	April 2021	July 2021	Oct 2021	San 2022	April 2022	Auly 2022	Oct 2022	Jan 2023	April 2023	July 2023	Oct 2023	Jan 2024	Apr 2024	Jul 2024



Vision and Design Principles

- The Target Operating Model [TOM] will establish a strengthened probation service that keeps the public safe, supports victims of crime and tackles the often-complex causes of offending. It will support the provision of a robust Criminal Justice System that commands public confidence.
- The model unifies probation delivery under a single organisation that draws on best practice and innovation from legacy community rehabilitation companies and legacy national probation service approaches.
- $\,\succ\,$ The new model is grounded in the overall HMPPS Business Strategy.
- Probation reform links with other developments in the Ministry of Justice and across government:
 - Community Sentence Treatment Requirements [CSTRs],
 - Offender Management in Custody (MiC)
 - Integrated Offender Management [IOM]
 - Homelessness Prevention [HPT & Vanguard]
 - Drug and Alcohol interventions
 - Alcohol Abstinence Monitoring & Electronic Monitoring
 - Complex NeedsProgrammes



Assess - Protect - Change

Probation Regional Reducing Reoffending & Social Inclusion Plans

The East of England will work to a 3 year "Regional Reducing Reoffending and Social Inclusion" plan. Core to this plan will be he addition of 'social inclusion' in its title, because we believe strongly that only by acknowledging the role of social inclusion and capital in reducing reo fending can we develop plans that will significantly change outcomes for offenders. The 3 year Regional Reducing Reoffending Plan will be made public for the first time, and will include sections on the 1-3 year regional differences and aspirations for courts, sentence delivery, victims, prisons. time, and will include sections on the

We are ambitious and willing to try new and different approaches — we recognise that working in the same ways we always have wil I not deliver further improvement on outcomes for our service users

The plans will set direction of travel/where we want to get to over the next 3 years, with a focus on shared outcomes with lo cal partners and identification of cocommissioning opportunities, helping shape future investment direction around which services are prioritised in each area

Priority Service User needs:

- Accommodation Substance Misuse
- Mental Health
- Multiple needs/severe disadvantage

Priority service user cohorts

- Women

- Young adults BAME Neurodiversity

- How do we know these are the right service users to focus on?
 What are the regional differences that make these a priority or a challenge?
 What does our core offer look like today?
- What would we like it to look like?

- What pilots and pathways are already in place?
 What funding are we expecting?
 Who are our key partners in working with these user groups?
 What are our unknowns?
- How do we currently work with partners?
- What would make our partnership working more effective [Local & Regional]? What would we like to commission? How do we test if those are the best things?



Preventing victims by changing lives



Dynamic Framework & Regional Outcomes Innovation Fund



- > A mechanism for providing rehabilitative interventions for criminogenic need not covered by core Probation delivery, e.g. Accredited Programmes.
- > Providers with specialist expertise in areas that impact on people committing crimes, e.g. alcohol, drugs, mental health.
- > Tailored to local need & available to those in custody and the community.
- Options for longer contracts for added consistency and reliability.
- > RPD also has a Regional Outcomes & Innovation Fund [ROIF] to purchase additional interventions based on service needs.