

Council Recovery Programme P&C Floor meeting 29 July

LGIU Principles for Recovery

- Build back better': increase resilience and address pre crisis structural weaknesses, particularly in relation to the economy
- Consider innovative and transformation development models
- Develop key role players and shared ownership
- Priorities should be aligned across agencies and funding streams
- The plan should allow for flexibility and evolution; be achievable and executed effectively
- Prioritisation: develop prioritisation criteria according to these principles.

These principles will be built into Recovery programme and subsequent Recovery plan.

Programme framework and governance

Sponsor - Ian Vipond

Owner - Mandy Jones

Programme Coordinator - Simon Thorp

Council

Sponsor – Dan Gascoyne

Owner – Richard Block

Advisors - Relevant
Managers

Project Manager

Economy

Sponsor - Ian Vipond

Owner - Mandy Jones

Advisors - Relevant
Managers

Project Manager

Community

Sponsor – Pam Donnelly

Owner - Lucie Breadman

Advisors - Relevant
managers

Project Manager

Customer

Sponsor – Pam Donnelly

Owner – Leonie Rathbone

Advisors -
Relevant managers

Project Manager

Finance - Owner – Paul Cook, **Advisors** – Relevant managers

Climate Change and Sustainability – **Owner:** Rory Doyle / Mandy Jones, **Advisors** - Group Managers

CBH and Housing – **Owners** Matthew Armstrong / Tina Hinson

CCHL / Amphora **Owner** Paul Smith

Governance arrangements

Political Function

Cabinet

Leadership Assembly - Recovery

SMT Function

SMT

Direction

Recovery Steering Group

Cells

Council

Community

Customer

Economy

Cell objectives

- **Economy:**
 - Colchester Borough becomes stronger post-Covid-19;
 - Opportunities are developed to ensure the new economy is greener and more inclusive;
 - The programme stimulates the local economy and markets;
 - The Town Centre becomes a more vibrant, resilient and adaptable place for people to visit.
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- **Community:**
 - Levels of inter-organisational collaboration and new working practices brought about by Covid-19 crisis are sustained;
 - Communities are strengthened to mitigate economic disruption, reduce isolation, and improve Health and Well Being;
 - Pre-existing inequalities within and between communities are reduced;
 - Increase in volunteering, civic engagement and building on the strengths within Communities.

Cell objectives (continued)

- **Customer:**

- Undertake a review of all customer access channels considering Covid-19;
- Keep customers updated with the resumption of council services;
- Support customers to ease financial pressures caused by Covid-19;
- Adopt new ways of working with customers.

- **Council:**

- Restart Council decision making and public participation in a digital environment;
- Restore and adapt Council services harnessing the positive changes made;
- Revise our finances to deliver a balanced budget and sustainable Medium Term Financial Forecast;
- Reset the Council's strategic priorities;
- Reimagine and reinvent our services to meet our priorities and budget.

Some examples – Economy Cell

- Reopening High Streets (Town Centre and other areas – BID and Town Centre Task Force). Including Safer Greener Healthier Transport measures by ECC.
- Restarting the Town Deal process and undertaking work to support a Town Investment Plan to account for recovery and enable long-term planning of skills, infrastructure and connectivity (October)
- Developing a business intelligence workstream to understand effects on Economy and Business
- Promoting the use of local suppliers and campaigns (Shop Local) through Our Colchester Business Improvement District and partners
- Helping kick start the economy through housebuilding / construction - reviewing procurement practices (supporting local suppliers), ensuring housebuilding projects are ready to tender and brought forward where appropriate and proactively identifying future developments and sources of finance.

Progress and next steps

- Approach, objectives and initial ideas to Cabinet 3 June (item 8iii p63)
- Alongside a report on response to Covid-19 and Budget report highlighting challenges
- Work in cells to prioritise and identify projects and activity associated with objectives (Recovery Plan)
- Scrutiny panel 18 August for pre-scrutiny (alongside Amphora and CBH Recovery) prior to Cabinet on 2 September alongside
- Internal comms to go out prior to Cabinet report (externally pre Cabinet)