Finance & Audit Scrutiny Panel

Grand Jury Room, Town Hall 19 August 2008 at 6:00pm

The Finance and Audit Scrutiny Panel deals with the review of service areas and associated budgets, and monitors the financial performance of the Council, and the operational performance of the Council. The panel scrutinises the Council's audit arrangements, including the annual audit letter and audit plans, and Portfolio Holder 'Service' decisions reviewed under the Call in procedure.

Information for Members of the Public

Access to information and meetings

You have the right to attend all meetings of the Council, its Committees and Cabinet. You also have the right to see the agenda, which is usually published 5 working days before the meeting, and minutes once they are published. Dates of the meetings are available at www.colchester.gov.uk or from Democratic Services.

Have Your Say!

The Council values contributions from members of the public. Under the Council's Have Your Say! policy you can ask questions or express a view to meetings, with the exception of Standards Committee meetings. If you wish to speak at a meeting or wish to find out more, please pick up the leaflet called "Have Your Say" at Council offices and at www.colchester.gov.uk.

Private Sessions

Occasionally meetings will need to discuss issues in private. This can only happen on a limited range of issues, which are set by law. When a committee does so, you will be asked to leave the meeting.

Mobile phones, pagers, cameras, audio recorders

Please ensure that all mobile phones and pagers are turned off before the meeting begins and note that photography or audio recording is not permitted.

Access

There is wheelchair access to the Town Hall from West Stockwell Street. There is an induction loop in all the meeting rooms. If you need help with reading or understanding this document please take it to Angel Court Council offices, High Street, Colchester or telephone (01206) 282222 or textphone 18001 followed by the full number that you wish to call, and we will try to provide a reading service, translation or other formats you may need.

Facilities

Toilets are located on the second floor of the Town Hall, access via the lift. A vending machine selling hot and cold drinks is located on the ground floor.

Evacuation Procedures

Evacuate the building using the nearest available exit. Make your way to the assembly area in the car park in St Runwald Street behind the Town Hall. Do not re-enter the building until the Town Hall staff advise you that it is safe to do so.

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www.colchester.gov.uk

Terms of Reference

Finance and Audit Scrutiny Panel

- To review all existing service plans and associated budget provisions against options for alternative levels of service provision and the corporate policies of the Council, and make recommendations to the Cabinet
- To have an overview of the Council's internal and external audit arrangements and in particular with regard to the annual audit plan, the audit work programme and progress reports, and to make recommendations to the Cabinet
- To monitor the operational and financial performance of the Council, and to make recommendations to the Cabinet in relation to operational performance, financial outturns, revenue and capital expenditure monitors
- To scrutinise the Audit Commission's annual audit letter
- To scrutinise progress made on best value action plans
- To scrutinise executive 'service' decisions made by Portfolio Holders and officers taking key decisions which have been made but not implemented referred to the Panel through the call-in procedure

The panel may a) confirm the decision, which may then be implemented immediately, b) refer the decision back to the decision taker for further consideration setting out in writing the nature of its concerns, or c) refer the matter to full Council in the event that the Panel considers the decision to be contrary to the Policy Framework of the Council or contrary to, or not wholly in accordance with the Budget.

FINANCE & AUDIT SCRUTINY PANEL

19 August 2008 at 6:00pm

Members

Chairman : Councillor Lissimore.

Deputy Chairman : Councillor Willetts.

Councillors Bentley, Bouckley, Goss, Harris, Maclean,

Manning, Offen, Oxford and Sykes.

Substitute Members : All members of the Council who are not Cabinet members or

members of this Panel.

Agenda - Part A

(open to the public including the media)

Members of the public may wish to note that Agenda items 1 to 5 are normally brief and items 6 to 9 are standard items for which there may be no business to consider.

Pages

1. Welcome and Announcements

- (a) The Chairman to welcome members of the public and Councillors and to remind all speakers of the requirement for microphones to be used at all times.
- (b) At the Chairman's discretion, to announce information on:
 - action in the event of an emergency;
 - mobile phones switched to off or to silent;
 - location of toilets;
 - introduction of members of the meeting.

2. Substitutions

Members may arrange for a substitute councillor to attend a meeting on their behalf, subject to prior notice being given. The attendance of substitute councillors must be recorded.

3. Urgent Items

To announce any items not on the agenda which the Chairman has agreed to consider because they are urgent and to give reasons for

the urgency.

4. Declarations of Interest

The Chairman to invite Councillors to declare individually any personal interests they may have in the items on the agenda.

If the personal interest arises because of a Councillor's membership of or position of control or management on:

- any body to which the Councillor has been appointed or nominated by the Council; or
- another public body

then the interest need only be declared if the Councillor intends to speak on that item.

If a Councillor declares a personal interest they must also consider whether they have a prejudicial interest. If they have a prejudicial interest they must leave the room for that item.

If a Councillor wishes to make representations on an item on which they have a prejudicial interest they may do so if members of the public are allowed to make representations. In such circumstances a Councillor must leave the room immediately once they have finished speaking.

An interest is considered to be prejudicial if a member of the public with knowledge of the relevant facts would reasonably regard it as so significant that it is likely to prejudice the Councillor's judgement of the public interest.

Councillors should consult paragraph 7 of the Meetings General Procedure Rules for further guidance.

5. Minutes 1 - 4

To confirm as a correct record the minutes of the meeting held on 29 July 2008.

6. Have Your Say!

- (a) The Chairman to invite members of the public to indicate if they wish to speak or present a petition at this meeting either on an item on the agenda or on a general matter not on this agenda. You should indicate your wish to speak at this point if your name has not been noted by Council staff.
- (b) The Chairman to invite contributions from members of the public who wish to Have Your Say! on a general matter not on this agenda.

7. Items requested by members of the Panel and other Members

- (a) To evaluate requests by members of the Panel for an item relevant to the Panel's functions to be considered.
- (b) To evaluate requests by other members of the Council for an item relevant to the Panel's functions to be considered.

8. Referred items under the Call in Procedure

To consider any Portfolio Holder decisions, taken under the Call in Procedure.

The panel may a) confirm the decision, which may then be implemented immediately, b) confirm the decision back to the decision taker for further consideration setting out in writing the nature of its concerns, or c) refer the matter to full Council in the event that the panel considers the decision to be contrary to the Policy Framework of the Council or contrary to, or not wholly in accordance with the Budget.

9. Decisions taken under special urgency provisions

To consider any Portfolio Holder decisions taken under the special urgency provisions.

10. Work Programme 2008-09

See report from the Scrutiny Officer

11. Financial Monitor - Period April - June 2008

5 - 16

See report from the Head of Resource Management

12. Capital Expenditure Monitor 2008-09

17 - 29

See report from the Head of Resource Management

13. Ethical Investments

30 - 36

See report from the Head of Resource Management

14. Exclusion of the public

In accordance with Section 100A(4) of the Local Government Act 1972 and in accordance with The Local Authorities (Executive Arrangements) (Access to Information) (England) Regulations 2000 (as amended) to exclude the public, including the press, from the meeting so that any items containing exempt information (for example confidential personal, financial or legal advice), in Part B of this agenda (printed on yellow paper) can be decided. (Exempt information is defined in Section 100I and Schedule 12A of the Local Government Act 1972).

FINANCE & AUDIT SCRUTINY PANEL 29 JULY 2008

Present: Councillor Sue Lissimore (Chairman)

Councillors Kevin Bentley, John Bouckley, Martin Goss,

Jackie Maclean, Jon Manning, Nigel Offen, Gerard Oxford, Laura Sykes and Dennis Willetts

Substitute Member: Councillor Dave Ford for Councillor Dave Harris

10. Minutes

The minutes of the meetings held on 30 June 2008 was confirmed as a correct record, subject to the following amendments. The resolution to minute 9. Early Cessation of Decent Homes and Housing Repairs Contract to read as follows;

RESOLVED that the panel agreed to request the Head of Strategic Policy and Regeneration to present to an agreed forthcoming meeting of the Finance and Audit Scrutiny Panel or a non public meeting in private session, the meeting and meeting date to be agreed by the panel, a report to review the Decent Homes and Housing Repairs Contract, including an investigation into how it went wrong and why there were limited financial controls in place, and the outstanding works, with an invitation to attend going to the Chairman of Colchester Borough Homes and current and previous Chief Executive's of Colchester Borough Homes.

11. Have Your Say!

Mrs Paula Whitney attended the meeting and addressed the panel.

Mindful of a Review of Recycling options appraisal to be undertaken by the Policy Review and Development Panel on 20 August 2008, Mrs Whitney asked that the panel seek financial clarification on the prices paid to the Council for recyclate. Mrs Whitney said a recent recyclable cost analysis provided at the beginning of this year indicated that the prices being paid to the Council were poor.

Mrs Whitney confirmed to the panel that the Essex Waste Strategy was approved, on a named voted, by Essex County Council on 15 July 2008, a strategy that supported a Mechanical Biological Treatment Plant (MBT), and would, over a period of 25-28 years cost Essex Council Tax payers £8,000 . Mrs Whitney said she hoped the current administration would continue to oppose this option, and strive to find innovative new ways of improving local recycling rates, such as more intensive kerbside collections.

Councillor Willetts requested that the panel received a value for money cost appraisal on the sale of recyclate (waste stream revenue).

Mr. Judd, Scrutiny Officer confirmed that Councillor Willetts request would be passed to the officers to feed into the report on the Review of Recycling, to be scrutinised by

this panel following the review by the Policy Review and Development Panel.

12. Items requested by members of the Panel and other Members

Councillor Maclean, in light of the recent decision by the Portfolio Holder for Resources and Business, on the Council's new Insurance arrangements, asked the Portfolio Holder to respond on whether he believed this would give the Council the best deal and value for money.

RESOLVED that the panel agreed to invite the Portfolio Holder for Resources and Business to respond to this request.

Councillor Sue Lissimore (in respect of being a former member of the Board of Colchester Borough Homes) declared a personal interest in the following item pursuant to the provisions of Meetings General Procedure Rule 7(3)

13. Work Programme 2008-09

Councillor Lissimore, whilst accepting that the 2nd, 3rd and 4th items listed as Outstanding items for future scrutiny (reference to Decent Homes Contract, Housing Repairs Contract and Housing Revenue Account) would come to the panel at a date beyond the meeting date of 19 August 2008, but a date to be agreed by the panel, requested that the first item, on the Interim Letter of Intent and the Addendum to the Management Agreement should be heard at the meeting of the 19 August 2008, with an invitation going to the Chairman and Chief Executive of Colchester Borough Homes.

Councillor Bentley, whilst supporting Councillor Lissimore's request to review the Interim Letter of Intent and the Addendum to the Management Agreement at the meeting of the 19 August 2008, said that the other items on the Decent Homes Contract, Housing Repairs Contract and Housing Revenue Account should come to the Panel before the September meeting. Councillor Bentley said that the Councillors have a duty to Colchester Borough Homes tenants to ensure this review is undertaken as soon as possible, and whilst accepting Councillor Oxford's point that the 16 September date seemed reasonable given the recent restructure and holiday period, requested that an extra meeting is arranged between the 19 August and 16 September to carry out this review.

Councillor Offen said that given the current state of the site for the new Visual Arts Facility, Firstsite Newsite, could the Panel review the financial arrangements, to include the changes to the contract, of Firstsite Newsite as a separate item at the meeting on 21 October 2008.

RESOLVED that the panel agreed:

- i) To an extra meeting in late August / early September, at a date to be confirmed, to review the outstanding items on the Decent Homes Contract, Housing Repairs Contract and Housing Revenue Account, plus the arrangements for continuing the existing Decent Homes Programme, and to request that the Chairman and Chief Executive of Colchester Borough Homes and Colchester Borough Council officers attend to present the evidence.
- ii) That a separate item on the Financial Arrangements for Firsite Newsite and including the changes to the contract is reviewed at the meeting on 21 October 2008.

14. 2007-08 Risk Management Summary

Ms. Hayley McGrath, Audit and Risk Manager presented the report on the 2007-08 Risk Management Summary, explaining that under the recently agreed reporting arrangements, the annual review of the Risk Management Strategy and the year end review of Risk Management would be reported to Cabinet and the Finance and Audit Scrutiny Panel.

Ms. McGrath confirmed that the risk process was thoroughly assessed during the year and concluded that the basic process for managing risk was sound there was a need to further develop the process and to fully implement the actions outlined in the strategy. Ms. McGrath confirmed that further development was now being addressed, that included the items listed in the Work Plan for 2008-09.

In response to Councillor Ford, Ms. McGrath said that member training and development required in reference to developing a risk register specifically for members would provide for daytime and evening slots.

Councillor Bentley voiced concern that the Chief Executive, whilst endorsing the Strategy, was not listed within the Ownership process. Councillor Offen endorsed Councillor Bentley's concern, saying he believed the strategy would not work without the Chief Executive championing ownership.

Councillor Goss asked whether, at each meeting, the panel could receive an update on the current five top risks, in addition to the quarterly Strategic Risk Register update. Councillor Goss said if risks are mitigated, they shouldn't necessarily appear monthly and this would thereby avoid diluting their importance.

Councillor Bentley concurred with Councillor Goss, suggesting a noted monthly item, early in the agenda, with the Portfolio Holder for Resources and Business in attendance to respond. In response Ms. McGrath agreed to provide a draft version of the top five risks to the October meeting.

In response to Councillor Willetts, Ms. McGrath said the level and detail of reporting risk is to some extent governed by budget provision and the type of affordable system used. Colchester's reports are simplified, but new reports will in table form identify the impact of risk and whether it is a high, medium or low risk.

RESOLVED that the panel:

- i) Noted the proposed risk management strategy for 2008-09, the risk management work undertaken in 2007-08 and the work plan for 2008-09.
- ii) Agreed that the Head of Resource Management would provide to a noted monthly item giving an update on the current five top risks, with the Portfolio Holder for Resources and Business invited to attend to respond, the first draft to be presented to the October meeting.

15. Annual Report on Treasury Management

Mr. Sean Plummer, Finance Manager, presented the Treasury Management – Annual Report 2007-08. He explained that in respect of the Council's 2007-08 debt and borrowing arrangements £3,500,000 of loans against an original borrowing requirement of £10,230,000 were raised and that a further £4,000,000 was arranged at the end of the financial year but was not received until after the year under review. In respect of the Council's internal investments an average rate of return of 5.89% had been achieved which was 0.31% higher than the comparative index. In conclusion, Mr. Plummer said that the Council's treasury management arrangements were supported by the provision of external treasury advice.

In response to Councillor Bentley, Mr. Plummer said the Council only make investments to banks, building society's and financial institutions, not in stocks and shares and therefore it was not realistically possible to know how specifically Council funds are used and therefore whether they are used for inappropriate ethical streams. Mr. Plummer confirmed the Council does have a policy on what or with whom they do and do not invest money, but this does not cover ethical considerations.

In response to Councillor Bouckley, Mr. Plummer said the Council's short term balances are retained within a lower rate holding account, and invested in what is referred to as High Interest for Short Term Investments, usually for overnight investments

Members congratulated officers on the report and excellent performance on treasury management.

RESOLVED that the Panel:

- i) Noted the activities and performance relating to Treasury Management in 2007-08.
- ii) Noted the performance of the Council's treasury management advisors
- iii) Requested that the Finance Manager prepare a note to the Panel on ethical investments, to include what other local authorities do and whether the Council should consider the formulation of a policy.



Finance and Audit Scrutiny Panel

Item **11**

30 June 2008

Report of Head of Resource Managment Author Steve Heath

282335

Title Financial Monitoring Report – April to June 2008

Wards affected

Not applicable

The Panel is invited to review the financial performance of all General Fund services and the Housing Revenue Account for the first three months of 2008/09

1. Action required

1.1 The panel is asked to note the financial performance of General Fund Services and the Housing Revenue Account (HRA) in the first quarter of 2008/09.

2. Reason for scrutiny

- 2.1 Monitoring of financial performance is important to ensure that:
 - Service expenditure remains within cash-limited budgets.
 - Potential variances at year-end are identified early so that remedial action can be taken to recover the position or 'recycle' any surplus budgets.
 - Performance targets are being met.
- 2.2 This report also gives the panel the opportunity to hold Service Managers and Portfolio Holders accountable for their budgets.

3. Background

- 3.1 This report reviews the Council's overall position based on profiled income and expenditure for the three months to 30 June 2008, and also shows an early projection of the outturn figures for the full year. All the information presented in respect of General Fund Services shows the position based on net 'direct costs'. The review of the Housing Revenue Account is different in that it shows all costs, both direct and indirect.
- 3.2 The projected outturn for the General Fund is currently a net underspend of £123k (2.7%). The position against profiled budgets to Period 3 shows a net underspend of £399k. The Housing Revenue Account is currently showing a projected net underspend of £207k, and an underspend of £378k against profile.
- 3.3 Explanation of the main variances is given below. The position to date is largely due to expenditure or income falling into different periods from the budget, accruals and other technical adjustments. The projected outturn for the year is mainly as a result of additional income and does not reflect reduced expenditure on Services.
- 3.4 Both Appendices A & B to the report include traffic light indicators. The thresholds are as follows:

Green – Variance less than £50k and 5% of budget Amber – Variance greater than £50k **OR** 5% of budget Red – Variance greate₅than £50k **AND** 5% of budget

4. General Fund – Position to 30 June 2008

- 4.1 **Appendix A** summarises the Council-wide position by expenditure group and by Service Group. The net position shows a variance against profiled budget for General Fund Services (excluding benefits) of £853k (favourable). This comprises total expenditure being £589k (4.1%) lower than expected, and additional income totalling £264k (4.33%). **Appendix B** provides a more detailed view, breaking this information down by individual Service Groups.
- 4.2 A number of factors have led to the above position against profiled budgets. The main variances are as follows (F=favourable; A=adverse):

 Expenditure
 - **Employees**. £58k (F), due to vacancies. However, the budget also includes a savings target of £515k relating to staff turnover.
 - Premises. £244k (F), mainly relating to repairs & maintenance, and utilities costs.
 - **Supplies & Services**. £107k (F), includes budget relating to grant income that may not be received, as well as a number of smaller variances.
 - Third Party Payments. £88k (F), relating to the timing of grant payments.
 - **Transfer Payments**. £108k (F), relating to concessionary fares bus tickets. *Income*
 - **Government Grant**. £203k (F), relating to Museums Hub grant income.
 - Other Grants & Reimbursements. £99k (F), includes income for the SOS bus and additional grant income, which are offset by outstanding debtor accruals for grant claims.
 - Customer & Client Receipts. £40k (A), Includes under recoveries against land charges, licensing, car parking and PCN income, which are reduced by over recoveries against Sport & Leisure, Court Fees and Land Rental.
- 4.3 Benefits payments are shown 'below the line' in **Appendix A** to avoid distorting the reported position for Service Groups. It is currently projected that this area will be on budget at year end, when the final subsidy claim is paid.
- 4.4 The adverse variance to date against Technical Items relates to the corporate savings targets totalling £860k that were built into the 2008/09 budget. Progress against these savings targets will be reported to the panel during the year. The 08/09 targets are as follows:
 - Support Services Review £48k. The majority of this target should be delivered through the full-year effect of process savings resulting from the E-Procurement project.
 - Procurement Savings £227k. This area is regularly reviewed and a number of further items have been identified. A £13k contribution has been made so far this financial year.
 - Salary Budgets £515k. This will be reviewed regularly by Heads of Service following the recent re-structure. A contribution of £11k has been made so far this financial year.
 - *Income Generation* £70k. This mainly relates to income from roundabout sponsorship.

5. Outturn Forecast / Risk Areas

5.1 It is difficult at this stage of the financial year to give an accurate outturn forecast based on actual expenditure and income as compared with profiled budgets. Detailed work is ongoing regarding salaries forecasting, as well as projecting the outturn position for all other significant budget areas. The following Service Groups are currently projecting variances at year-end:

- Environmental and Protective Services project an under recovery of income of £75k within Development Control. The main factor behind this variance is the downturn in the economy and in particular the construction industry.
- Life Opportunities is projected to be overspent by a net £75k at year-end. This relates to Bed and Breakfast costs and is due to the number of single person households running at an average of 20 compared to 12 assumed within the budget. Prevention work is being undertaken to provide alternative options to prevent single people having to go into B&B accommodation.
- Resource Management project an under recovery of £85k within Estates Management. This is because the lease of Plot 700 at the Business Park has fallen through, and the projected receipt will not now be received.
- Street Services is currently projected to be overspent by £42k at the year-end as a result of an unbudgeted rental charge for Butt Road car park.
- 5.2 The Central Loans and Investment Account (CLIA) comprises the Council's borrowing costs and investment income. The current forecast is that the net interest position will be circa £400k better than the budget. This forecast is primarily as a result of improved investment returns, partly caused by the on-going credit crunch factors, and also through securing low rate new borrowing. Forecasting net interest involves making a number of assumptions in respect of cashflow and interest rate projections and as such the overall forecast must be treated with caution at this stage in the year.
- 5.3 The 2008/09 Revenue Budget report that was approved by Council in February 2008 detailed potentially significant risk areas that had been identified during the budget process. In addition, Heads of Service have identified a number of both positive and negative risk areas. These take into account the actual expenditure and income position to 30 June 2008, known variances and forecast changes to 31 March 2009. The current position for the most significant areas is detailed in **Appendix C**. These are all being closely monitored.
- 5.4 Future monitoring statements to the Panel will provide more certainty as the year progresses. The next monitoring statement will be for the six months to 30 September 2008, and will be reported to the Panel on 18 November.

6. Housing Revenue Account

- 6.1 The Housing Revenue Account (HRA) is a complex account which is ring-fenced and affected by a number of variable factors. **Appendix D** shows that at the end of June 2008, the HRA is underspent by £378k compared to the budget for the same period. This is primarily due to lower expenditure on Repairs and Maintenance for the year to date and higher rental income than anticipated. However, it should be noted that it is anticipated the year to date underspend will reduce as the financial year progresses. The main factors contributing to the variance to date are detailed in the following paragraphs.
- 6.2 A significant amount of Repairs and Maintenance expenditure is responsive, therefore variations can occur throughout the year dependant on activity. Furthermore, a large part of the budget is for works to void properties. It should be noted that not all of the costs have been received relating to the service for the period April to June 2008. It is anticipated that these will continue to come through during Quarter 2, which will impact upon the reported under-spend to date.
- Rental income from dwellings is the major source of income to the HRA. During the budget setting process, assumptions are made on the number of reductions in the Housing stock through Right to Buy sales and the loss of rental income resulting from empty properties. These assumptions are prudent as any shortfall in income receivable during the year would have to be met from the HRA balance. There has been a reduction in the number of properties being sold over the last few years, which is a reflection of increasing house prices and affordability for tenants.

6.4 Any expenditure on the Housing Capital Programme (HIP) that exceeds the total resources available from the Major Repairs Allowance (MRA) for the year has to be met from the HRA in the form of a revenue contribution to capital (RCCO). As the actual financing requirement of the outturn capital programme is not known until the end of year position is established, it can have an impact on the HRA outturn that is difficult to forecast at this stage of the year.

7. Strategic Plan references

7.1 The priorities within the Strategic Plan are reflected in the Medium Term Financial Forecast. This makes assumptions regarding government grant and Council Tax income, and identifies where necessary savings will be found in order to achieve a balanced budget. The 2008/09 revenue budget was prepared in accordance with the Strategic Plan's priorities, in the context of the Council facing growing financial pressures. Budget monitoring enables the financial performance against these priorities to be assessed.

8. Financial implications

8.1 As set out above.

9. Risk management implications

9.1 Risk management is used throughout the budget cycle, and this is reflected in the strategic risk register. The 2008/09 revenue budget report that was approved by Council in February 2008 detailed a number of potentially significant risk areas that had been identified during the budget process. In addition, Heads of Service identify a number of both positive and negative risk areas during the year.

10. Other Standard References

10.1 Having considered consultation, publicity, equality, diversity and human rights, community safety, and health and safety implications, there are none that are significant to the matters in this report.

Background Papers

None

Key Risk Areas

Service / Item
Facilities There is a risk that the income for functions will be under recovered at the end of the year due to the lift project restricting access to some function areas. Ordnance Survey licences have been identified as a likely area of overspend this year. However, this has not yet been quantified. Environmental & Protective Services Planning income Extra income expected from Discharge of Conditions and Planning Fees are already well below the estimated budget. This also relies on buoyancy of housing market to sustain income levels. Building Control income Relies on housing market to sustain income levels. Life Opportunities Bed and Breakfast Given the constant pressure facing the use of B&B accommodation, this is an area that will need to be managed and monitored carefully to ensure that the year-end outtum is contained within the budget. Grounds Maintenance Calculation of contract variation index (GMR7) identifies increase in contract value of £88k in excess of anticipated figure. It is hoped that this will be managed within the service through discussion with contract or and lowering of the contract standard. Sport & Leisure Risk of energy bills increasing in the second part of the financial year. This depends on the rate achieved when the energy contract is renewed. Strategic Policy & Regeneration Coastal Initiatives Debtor for £27k remains outstanding from 2005/06. The parties involved are currently coming to an agreement about the repayment of this loan. Street Services Car Parking Income The revised fees and charges for Parking Services were implemented with effect from 1 June 2008. The effect of this change and the impact of the renaissance programme will continue to be monitored closely. PCN Income Risk that the revised charges for Penalty Charge Notices introduced by the Traffic Management Act may mean that income budgets will not be achieved as the face value of PCN's has been changed. The effect of the legislative change is being closely monitored. It is likely that the Counc
at the end of the year due to the lift project restricting access to some function areas. Ordnance Survey licences have been identified as a likely area of overspend this year. However, this has not yet been quantified. Environmental & Protective Services Planning income
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IT software licences Ordnance Survey licences have been identified as a likely area of overspend this year. However, this has not yet been quantified. Environmental & Protective Services Planning income Extra income expected from Discharge of Conditions and Planning Fees are already well below the estimated budget. This also relies on buoyancy of housing market to sustain income levels. Building Control income Relies on housing market to sustain income levels. Building Control income Relies on housing market to sustain income levels. Given the constant pressure facing the use of B&B accommodation, this is an area that will need to be managed and monitored carefully to ensure that the year-end outturn is contained within the budget. Grounds Maintenance Calculation of contract variation index (GM87) identifies increase in contract value of £88k in excess of anticipated figure. It is hoped that this will be managed within the service through discussion with contract value of £88k in excess of anticipated figure. It is hoped that this will be managed within the service through discussion with contract value of £88k in excess of anticipated figure. It is hoped that this will be managed within the service through discussion with contract value of £88k in excess of anticipated figure. It is hoped that this will be managed within the service through discussion with contract value of £8k in excess of anticipated figure. It is hoped that this will be managed within the service when the energy contract is renewed. Strategic Policy & Regeneration Coastal Initiatives Debtor for £27k remains outstanding from 2005/06. The parties involved are currently coming to an agreement about the repayment of this loan. Street Services Car Parking Income The revised fees and charges for Parking Services were implemented with effect from 1 June 2008. The effect of this change and the impact of the renaissance programme will continue to be monitored closely. PCN Income The revised fees and charges for Penalty Charge Notice
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the charges could be applied retrospectively (from 1 June 2006) at
100 1 6 5 1 6 5 1
an additional cost of approximately £78k.
Waste review Income of £100k from Essex County Council (ECC) to support
recycling trials, and additional income from recycling credits of
£172k was built into the 08/09 budget. There is a risk that the
income from ECC may no longer be forthcoming. Expenditure
totalling £192k was built into the budget as a result, which has now
been frozen. This leaves a figure of £80,000 which will need to be
20011 1102011. This loaved a ligare of 200,000 willon will flood to be
covered by an increase in recycling credits. However, initial figures

Budget Monitoring Summary -		Current Pe	Current Period - June 2008	82			Full Year Position	Position	
Period 3 2008/09		Budget to Period 3	Actual to Period 3	Variance (fav) / adv		Annual Budget	Projected Outturn	Variance (fav) / adv	Variance
Account Description	Note	£,000	£,000	£,000		000,3	€,000	000,3	%
By Subjective Group									
Employees		6,648	6,590		amber	27,623	27,623	•	•
Premises Related		3,120	2,876	(244)	red	8,646	8,783	137	1.58%
Transport Related		745	092	15	green	1,564	1,564	•	•
Supplies & Services		2,651	2,544	(101)	amber	9,942	9,942	•	•
Third Party Payments		641	223	(88)	red	2,066	2,066	•	•
Transfer Payments		665	557	(108)	red	2,760	2,760	1	1
Capital Fillancing Costs	I	C 74 475	0 000		amber	140	140	404	- 0000
Subtotal Expenditure	J	14,475	13,886	(283)	amper	52,747	52,884	137	0.26%
Government Grant		(227)	(430)	(203)	red	(1,620)	(1,620)	1	1
Other Grants & Reimbursements		(774)	(873)	(66)	red	(3,525)	(3,525)	•	•
Customer & Client Receipts		(5,052)	(5,012)	40	green	(19,351)	(19,211)	140	(0.72%)
Income-Interest		(2)	(4)	(3)	amber	(23)	(23)	•	•
Inter Account Transfers	ı	(46)	(45)		green	(1,069)	(1,069)		
Subtotal Income	ı	(6,100)	(6,364)	(264)	amber	(25,588)	(25,448)	140	(0.55%)
Total General Fund Services	\ \	8,375	7,522	(853)	red	27,159	27,436	277	1.02%
By Service Group									
Corporate & Democratic Core		85	62		amber	323	323	•	•
Executive Management Team		(86)	(119)		amper	626	959	•	ı
Corporate Management		2,031	1,987		green	6,550	6,550		
Customer Service Centre		283	592		amper	1,048	1,048	•	
Environmental & Protective Services		953	902		amber	2,539	2,614	75	2.95%
Life Opportunities		1,649	949	(200)	red	5,307	5,382	75	1.41%
Resource Management		936	595	(341)	red	4,532	4,617	82	1.88%
Strategic Policy & Regeneration		871	1,086	215	red	3,409	3,409	•	
Street Services	I	1,665	1,792	127	red	2,492	2,534	42	1.69%
Subtotal General Fund Services	∢	8,375	7,522	(853)	red	27,159	27,436	277	1.02%
Benefits - Payments and Subsidy	മ	(291)	12	303	red	(1,278)	(1,278)		
Corporate/Technical Items	ပ	(6,873)	(6,722)	151	amber	(21,244)	(21,644)	(400)	1.88%
TOTAL NET	Ш	1,211	812	(388)		4,637	4,514	(123)	
Housing Revenue Account	۵	#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!	#VALUE!

- Detailed notes relating to the performance of General Fund Services are included in the notes to Appendix B.
 B Variance relates to increasing caseload. This will be met by the half-year DWP subsidy.
 C Includes corporate savings targets and CLIA.
 D Variance to date includes an underspend on repairs and maintenance, and higher levels of rental income, which are reduced by additional legal and consultancy costs. Detailed notes are included in Appendix D.

	A										
Budget Monitoring Report for All Services - Period	ort tor Al	ı services	s - Period	1 3 2008/09							
Account Description	Note	ACDC £'000	AMGT £'000	CORM £'000	CUST £'000	ENPR £'000	LIFE £'000	RSMN £'000	SPRE £'000	STSE £'000	Total £'000
EXPENDITURE EMPLOYEES			C	010	, ,	, ,		1	ŗ	7	9
Profiled Budget to Date Actual to Date			208 209	678 657	245 237	1,3/5 1,348	1,264 1,248	7.75 7.56	543 536	1,561 1,599	6,648 6,590
Variance to Date	∢	•	~	(21)	(8)	(27)	(16)	(18)	(2)	38	(28)
		green	green	green	green	green	green	green	green	green	amper
Annual Budget			855	2,646	1,011	5,939	5,189	3,304	2,252	6,427	27,623
Projected Outturn		1	855	2,646	1,011	5,939	5,189	3,304	2,252	6,427	27,623
Variance		ı	1	1	1	ı	•	•	ı	ı	•
PREMISES											
Profiled Budget to Date			•	768	•	194	1,063	163	51	911	3,120
Actual to Date	ſ			746		167	944	145	- (863	2,876
Variance to Date	m	- 00010	- 00000	(22)	- 00000	(27)	(119)	(18)	(10)	(48)	(244)
		gicell	gical	gicell	gicell	allibei	700	alliboi	allibal	allibal	001
Annual Budget			1 1	1,519	~ ~	702	4,221	484	109	1,610	8,646
Variance				2 '	- ,	70.	95	; ;	3 '	42	137
TRANSPORT											
Profiled Budget to Date		•	7	∞ -	•	28	6	2	22	671	745
Actual to Date		ı	7	o ₹	•	25	~ (9 7	∞ ₹	703	760
variation to Date		green	green	amper	green	(5) amber	(z) amber	amber	(14) amber	green	green
Annual Budget	•		ဖ	33		107	33	18	89	1.278	1.564
Projected Outturn		•	9	33	•	107	33	18	88	1,278	1,564
Variance		ı	•	•	•			•		•	•
SUPPLIES & SERVICES Profiled Budget to Date		85	80	787	57	321	427	297	114	483	2,651
Actual to Date		62	28	761	47	323	427	281	135	420	2,544
Variance to Date	ပ	(23)	(22)	(26)	(10)	2	- 00020	(16)	21	(33)	(107)
		allibei	allibei	dieeil	allibei	dieell	dieeii	allibei	allibei	dilibei	allibei
Annual Budget Projected Outturn		323 323	601	3,202	95 95	1,260	1,596	928	733	1,204	9,942 9.942
Variance		•	•					•			•

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Budget Monitoring Report for All Services - Period 3 2008/09	rt for Al	l Services	s - Perioa	1 3 2008/0	6						
Account Description	Note	ACDC £'000	AMGT £'000	CORM £'000	CUST £'000	ENPR £'000	LIFE £'000	RSMN £'000	SPRE £'000	STSE £'000	Total £'000
THIRD PARTY Profiled Budget to Date Actual to Date	c			9 (T)		33	199		293 271	100 85	641 553 (88)
אמומוסס וס סמוס	-	green	green	amber	green	amber	amber	green	amber	amber (15)	red
Annual Budget Projected Outturn Variance				94 -		84 -	263 263 -	77 -	818	736 736 -	2,066 2,066 -
TRANSFER PAYMENTS Profiled Budget to Date Actual to Date Variance to Date	ш	green	green	green	green	green	green	665 557 (108)	green	green	665 557 (108)
Annual Budget Projected Outturn Variance					1 1 1		1 1 1	2,760 2,760 -		1 1 1	2,760 2,760 -
CAPITAL FINANCING Profiled Budget to Date Actual to Date Variance to Date	_	- - green	green	5 6 1 amber	- green	green	r - - green	- - green	- - green		5 6 1 amber
Annual Budget Projected Outturn Variance				ຸ ນນ			1 1 1	141 141		1 1 1	146 146 -
TOTAL EXPENDITURE Profiled Budget to Date Actual to Date Variance to Date	_	85 62 (23) amber	290 269 (21) amber	2,262 2,178 (84) amber	302 284 (18) amber	1,951 1,893 (58) amber	2,962 2,794 (168)	1,904 1,745 (159)	993 961 (32) green	3,726 3,700 (26) green	14,475 13,886 (589) amber
Annual Budget Projected Outturn Variance		323 323 -	1,462 1,462 -	7,499 7,499 -	1,107	8,092	11,302 11,397 95	7,706	4,001	11,255 11,297 42	52,747 52,884 137

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Budget Monitoring Report for All Services - Period	ort for Al	Il Services	s - Period	3 2008/09	6						
Account Description	Note	ACDC £'000	AMGT £'000	CORM £'000	CUST £'000	ENPR £'000	LIFE £'000	RSMN £'000	SPRE £'000	STSE £'000	Total £'000
INCOME GOVERNMENT GRANT Profiled Budget to Date Actual to Date Variance to Date	ш	green	green	green	green	- (197) (197)	(33) (38) (5) (5)	(194) (195) (1)	green	dreen	(227) (430) (203)
Annual Budget Projected Outturn Variance						(703) (703) -	(145) (145) -	(772) (772)			(1,620) (1,620) -
OTHER GRANTS Profiled Budget to Date Actual to Date Variance to Date	ဖ	green	(388) (388) -	green	(11) (11) -	(8) (29) (21) amber	(125) (420) (295)	(24) (24) -	(66) 171 237	(152) (172) (20) amber	(774) (873) (99)
Annual Budget Projected Outturn Variance			(501) (501)	(8) (8)	(43) (43)	(1,017)	(322) (322) -	(43) (43)	(248) (248)	(1,343) (1,343)	(3,525) (3,525) -
CUST & CLIENT RECPTS Profiled Budget to Date Actual to Date Variance to Date	Ξ	green	- - green	(231) (188) 43 amber	(8) (8) -	(990) (762) 228	(1,155) (1,387) (232) red	(750) (931) (181)	(55) (45) 10 amber	(1,863) (1,691) 172	(5,052) (5,012) 40 green
Annual Budget Projected Outturn Variance			(2)	(922) (922)	(16)	(3,833) (3,758) 75	(4,721) (4,741) (20)	(2,359) (2,274) 85	(340) (340)	(7,158) (7,158)	(19,351) (19,211) 140
INCOME-INTEREST Profiled Budget to Date Actual to Date Variance to Date		green	- - green	- (3) (3) amber	green	green	green		(1) (1) -	green	(1) (4) (3) amber
Annual Budget Projected Outturn Variance				(19)	1 1 1		1 1 1	1 1 1	(4) (7)	1 1 1	(23)

Budget Monitoring Report for All Services - Period 3 2008/09	Ser		- Period	3 2008/0	6					APPENDIA B	a V
,	Note	ACDC £'000	AMGT £'000	CORM £'000	CUST £'000	ENPR £'000	LIFE £'000	RSMN £'000	SPRE £'000	STSE £'000	Total £'000
		- green	- - - green	- - - green	- - green	green	green	green	green	(46) (45) 1 green	(46) (45) 1 green
							(807) (807)			(262) (262)	(1,069) (1,069) -
		- - green	(388) (388) - green	(231) (191) 40 amber	(19) (19) -	(998) (988) 10 green	(1,313) (1,845) (532) red	(968) (1,150) (182) red	(122) 125 247	(2,061) (1,908) 153	(6,100) (6,364) (264) amber
			(503) (503)	(949) (949) -	(59) (59)	(5,553) (5,478) 75	(5,995) (6,015) (20)	(3,174) (3,089) 85	(592) (592)	(8,763) (8,763)	(25,588) (25,448) 140
		85 62 (23) amber	(98) (119) (21) amber	2,031 1,987 (44) green	283 265 (18)	953 905 (48) amber	1,649 949 (700)	936 595 (341)	871 1,086 215	1,665 1,792 127	8,375 7,522 (853)
		323 323	959 959 -	6,550 6,550	1,048 1,048	2,539 2,614 75	5,307 5,382 75	4,532 4,617 85	3,409 3,409	2,492 2,534 42	27,159 27,436 277
ı											

Notes

Employees

A The variances are mainly due to vacancies, and the corporate savings target is excluded from the full year budget. Limited savings have been contributed in the year to date.

B The Life Opportunities variance is mainly on Sport & Leisure and relates underspends against R&M buildings & grounds, and energy and water costs. The Street Services variance is mainly due to underspends against premises running costs in Engineering & Street Care.

The projected overspend in Life Opportunities relates to bed and breakfast costs in Housing Needs & Options. The projected overspend in Street Services relates to rental charges likely to be incurred for Butt Road car park as a result of the land not having yet been transferred to CBC ownership.

Supplies & Services

C The Street Services variance relates to a current underspend against other general services in Street Cleansing (note: this partly relates to the budget funded by the Essex County Council pledge income that may not be forthcoming).

Third Party Payments

D The Life Opportunities variance mainly relates to the timing of expenditure for grants to voluntary organisations in Housing Needs and Options. The Strategic Policy & Regeneration variance mainly relates to the timing of expenditure relating to a grant to the Town Centre Management Company in Enterprise & Social Inclusion.

Transfer Payments

E The Resource Management variance relates to lower than budgeted expenditure to date on Concessionary Fares bus tickets.

Government Grant

F The Environmental & Protective Services variance relates to Museums Hub Grant income rolled forward from 2007/2008 and additional grant income received in 2008/2009. The current year budget for income and expenditure has yet to be increased accordingly.

Other Grants & Reimbursements

G The Life Opportunities variance relates to unbudgeted income relating to the SOS bus project in Community Support and grant income from Colchester PCT rolled forward from 2007/2008 in Sport & Leisure. Virements are needed to reflect the increased income and expenditure. The variance in Strategic Policy & Regeneration is due to accrual writebacks for grant claims made for Sail, North Sea Faring and B-Sure where income has not yet been received.

Customer & Client Receipts

recovery of income in Sport & Leisure. The Resource Management variance relates to an over recovery of Council Tax court fees in Local Taxation and an over recovery in rental H The Corporate Management variance mainly relates to an under recovery of Land Charges income. The Environmental & Protective Services variance is mainly attributable to an income for commercial premises and land rents in Estates. The Street Services variance relates to an under recovery of car parking and PCN income in Parking Services and an under recovery of income in Planning and Environmental Heath (in respect of Development Control and Licensing income). The Life Opportunities variance is due to an over under recovery of income in trade waste.

particular the construction industry. The projected over recovery in Life Opportunities relates to Homelessness Initiatives income. The projected under recovery in Resource Environmental & Protective Services project an under recovery of income of £75k at year end. The main factor behind this variance is the downturn in the economy and in Management relates to lease income which will no longer be forthcoming.

Budget Monitoring Report for HRA - Period 3 2008/09

		Curren	Current Period - June 2008	ne 2008			Full Yea	Full Year Position
June 2008 Account Description	Note	Profiled Budget to Period 3	Actual to Period 3	Variance (under) / over		Annual Budget £'000	Projected Outturn £'000	Variance (under) / over
HRA - Direct & Non-Direct								
EXPENDITURE								
Employees		#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!
Premises Related	⋖	#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!
Transport Related		#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!
Supplies & Services	В	#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!
Third Party Payments		#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!
Transfer Payments		#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!
Support Services		#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!
Capital Financing Costs		#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!
TOTAL EXPENDITURE		#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!
INCOME		L			7777	L		
Other Craft & Deimburgande		#VALUE:	# V A L O E :	#VALOE:	# # # # # # # #	#VALOE:	#VALUE!	#VALUE:
Customer & Client Beceints	ر	#VALOE: #VALUE!	#\ALOE:	#VALOE:	‡	#VALOE:	#VALOL: #VALUE!	#VALUE:
Income-Interest)	#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!
Inter Account Transfers		#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!
TOTAL INCOME		#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!
TOTAL NET - HRA		#VALUE!	#VALUE!	#VALUE!	#####	#VALUE!	#VALUE!	#VALUE!
					ı.			

Notes

- A There is an under-spend on Repairs and Maintenance. It should be noted that not all of the costs have been received relating to the service for the period April to June 2008. It is anticipated that these will continue to come through during Quarter 2, which will impact upon the reported under-spend to date.
- The overspend has been caused by Legal and Consultancy costs relating to the mediation process and the set-up of the interim repairs and maintenance arrangement. മ
- Year to date, there is increased income resulting from a lower level of Right To Buy sales and a lower level of income lost from empty properties than assumed within the budget. The budget assumes the same %age of rent lost through empty properties that the Government assume within the HRA Subsidy formula. ပ



Finance and Audit Scrutiny Panel

Report of Head of Resource Management

19 August 2008

Author Graham Coleman

282741

Item

Title Capital Expenditure Monitor 2008/09

Wards N/A

affected

This report details all capital expenditure during 2008/09 to June 2008

1. Decisions Required

1.1 To note the level of capital spending during 2008/09 and forecasts for future years.

2. Reasons for Decisions

- 2.1 Monitoring capital spending is important to ensure:-
 - Spending on projects is within agreed scheme budgets.
 - The overall programme is delivered within budget.
- 2.2 This report also gives the Panel the opportunity to hold Service Managers and Portfolio Holders accountable for their budgets.

3. Alternative Options

3.1 None are suggested.

4. Background

- 4.1 This report sets out details of spending for the financial year 2008/09 (April 2008 to June 2008) and revised forecasts for future years.
- 4.2 This report includes new capital funding and changes to the capital programme as revised by Cabinet on 12 March 2008, 21 May 2008 and 9 July 2008.
- 4.3 This report includes capital expenditure in respect of the Housing Investment Programme, including expenditure on the Council's housing stock.

5. 2008/09 Review

5.1 In the first 3 months of this year capital spending totalled £5.71 million. This represents 18.7% of the total programme. The programme includes a number of major schemes where spending is planned across more than one year. It should be noted that the total programme was not expected to be fully spent in 2008/09 and that spending is broadly in line with expectations.

5.2 In total, forecast spending for this year is £23.0 million. The remainder of the programme is planned for 2009/10 and future years. The table below sets this out by service area:-

Summary	Current Total Programme £'000	2008/09 Expenditure for year £'000	Expected Expenditure 2008/09 £'000	Expected Expenditure 2009/10 and Future years £'000
Corporate Management	2,807.2	143.1	2,639.7	167.5
EMT	273.0	12.4	173.0	100.0
Resource Management	1,501.4	186.6	1,474.4	27.0
Street Services	854.2	244.9	852.3	0.0
Environmental & Protective Services	323.2	0.9	293.2	30.0
Strategic Policy & Regeneration	15,648.1	4,163.6	12,545.8	3,102.3
Life Opportunities	2,613.2	256.6	1,616.7	996.5
Completed Schemes	15.0	16.9	16.9	0.0
Total – General Fund Services	24,035.3	5,025.0	19,612.0	4,423.3
Housing Revenue Account	4,964.4	627.0	2,673.4	2,291.0
Total Capital Programme	28,999.7	5,652.0	22,285.4	6,714.3
Housing Schemes Dependent on				
Specific Grants	1,537.5	54.8	720.0	817.5
Grand Total	30,537.2	5,706.8	23,005.4	7,531.8

- 5.3 Appendix A sets out details of spending and forecasts on all schemes. Comments are provided on the schemes progress and future forecasts. The schedule includes budgets for all approved and funded schemes and some existing projects that, whilst approved, are not yet available to spend until resources are secured to enable funding to be released. These amounts are shown in the unfunded columns and reflect the Capital Programme approved by Council on 20 February 2008, and revised on 12 March 2008, 21 May 2008, and 9 July 2008.
- 5.4 Since the last FASP meeting capital schemes have been reorganised within Appendix A to reflect the new council service structure.
- Appendix A does not include the most recently awarded Growth Point monies as funding agreements have yet to be signed. The Haven Gateway Partnership has attracted £16.3m of CLG funding over 3 years for capital schemes. Colchester Borough Council has been provisionally awarded circa £4.5m of this funding over three years. £1.5m has been confirmed for the first financial year 2008/09 with years 2 and 3 only provisional. Funding agreements are due imminently. Once these have been approved, up to £1.5m can be added to the Capital programme and will consist of the following:

	Confirmed, awaiting funding agreements	Provi	sional	
Project	2008/09	2009/10	2010/11	Total
	£'000	£'000	£'000	£'000
Colchester and Tendring Land Use Model	400			400
Town Centre Improvements (construction)	100	700		800
St Botolph's Public Realm (Phases)	400	300	300	1,000
Hythe Station Improvements	600			600
University BIC			1,000	1,000
Hythe Scrapyards remediation		500	200	700
Total	£1,500	£1,500	£1,500	£4,500

5.6 The following paragraphs provide comments on some of the major projects included in the capital programme. Further details on the progress of the schemes are provided in Appendix A.

Firstsite

This report and appendices reflect the current approved funding levels for this project. There have been a series of meetings with our project and cost managers and Rafael Viñoly Architects regarding how we move forward with the contractors, Banner Holdings. A meeting was held to put a proposal to Banner, so that all could agree the best way to resolve the construction problems as quickly as possible with the minimum cost. The offer would have seen work recommence in order to deliver an externally complete building before April next year, which could be done within the funding that we have available for this project. Unfortunately that offer has been rejected. The offer remains on the table but efforts are now being concentrated on exploring other options. There are likely to be cost implications of any delays, although the extent to which the Council will be liable is still to be determined. The project continues to be reviewed in conjunction with our funding partners. Once an agreed approach is determined the figures will be amended accordingly.

Community Stadium

Practical completion has taken place in respect of the Community Stadium building which was achieved on programme and the Football Club is now in occupation. Generally costs have been contained within 1% of the original tender but the Council has chosen to increase its investment by the addition of sustainability measures and improved public transport facilities. Overall costs have therefore increased. Cabinet approved the additional funding up to £410k in July 2008.

Decent Homes and Upgrades

This report and appendices reflect the current approved funding levels made available for the Housing Investment Programme (HIP), a major part of which relates to Decent Homes. In September 2003 the Council committed to achieving the Decent Homes standard in its homes by the end of December 2007. It is now accepted that this date will not be met, but the aim is to complete the programme before the 2010 deadline. The Council has directed CBH to review and determine the timescale and cost to complete the programme, and this is underway. Discussions have been held with the Portfolio Holders for Resources and Neighbourhoods to agree how the expenditure for 2008/09 can be used but acknowledging the fact that most of this programme is likely to fall into 2009/10 and part of 2010/11. Work this year will be limited and the focus will be on establishing the scope of the programme and identifying and appointing new contractors.

- 5.7 A number of schemes have been completed, and small under/overspends have been identified. These are detailed in Appendix A, but there is no net impact on the overall funding of the capital programme.
- 5.8 A review of the whole capital programme, including new resources, will be submitted to Cabinet on 10 September 2008.

6. Other Standard References

Having considered consultation, publicity, equality, diversity and human rights, community safety, health and safety and risk management implications, there are none that are significant to the matters in this report.

Background Papers

None

							Funded	p					Onfunded		
		New monies	nies										Programmed	nmed	
Service / Scheme	Total Funded Programme b/fwd as at 1 April 2008	СВС	External Funding	Total Programme	Total Funded Programme	Total Funded Spend Apr- Programme Jun 2008/09	60/80	09/10	10/11	Additional Funding Required	Total Unfunded	60/80	09/10	10/11	11/12
	000,3	000,3	€,000	000,3	000,3	000,3	000,3	000,3	000,3	000,3	000,3	000,3	000,3	000,3	€,000
SUMMARY															
Corporate Management	2,807.2	0.0	0.0	4,056.2	2,807.2	.2 143.1	2,639.7	167.5	0.0	0.0	1,249.0	1,249.0	0.0	0.0	0.0
EMT	273.0	0.0	0.0	323.0	273.0	.0 12.4	173.0	100.0	0.0	0.0	50.0	20.0	0.0	0.0	0.0
Resource Management	1,501.4	0.0	0.0	1,651.4	1,501.4	.4 186.6	1,474.4	27.0	0.0	0.0	150.0	100.0	20.0	0.0	0.0
Street Services	854.2	0.0	0.0	950.2	854.2	.2 244.9	852.3	0.0	0.0	(1.9)	96.0	0.0	76.0	20.0	0.0
Environmental & Protective Services	277.2	0.0	46.0	748.2	323.2	.2 0.9	293.2	30.0	0.0	0.0	425.0	325.0	100.0	0.0	0.0
Strategic Policy & Regeneration	15,531.8	15.0	101.3	16,343.1	15,648.1	.1 4,163.6	12,545.8	3,102.3	0.0	0.0	695.0	695.0	0.0	0.0	0.0
Life Opportunities	2,405.5	107.8	6.66	3,748.2	2,613.2	.2 256.6	1,616.7	996.5	0.0	0.0	1,135.0	135.0	500.0	500.0	0.0
Completed Schemes	8.4	(8.4)	15.0	15.0	15.0	.0 16.9	16.9	0.0	0.0	1.9	0.0	0.0	0.0	0.0	0.0
Total (all General Fund schemes)	23,658.7	114.4	262.2	27,835.3	24,035.3	.3 5,025.0	19,612.0	4,423.3	0.0	0.0	3,800.0	2,554.0	726.0	520.0	0.0
Housing Revenue Account	4,964.4	0.0	0.0	4,964.4	4,964.4	.4 627.0	2,673.4	2,291.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Capital Programme	28,623.1	114.4	262.2	32,799.7	28,999.7	.7 5,652.0	22,285.4	6,714.3	0.0	0.0	3,800.0	2,554.0	726.0	520.0	0.0
Housing Schemes Dependent on Grants	1,537.5	0.0	0.0	1,737.5	1,537.5	.5 54.8	720.0	817.5	0.0	0.0	200.0	0.0	200.0	0.0	0.0
Grand Total	30,160.6	114.4	262.2	34,537.2	30,537.2	.2 5,706.8	23,005.4	7,531.8	0.0	0.0	4,000.0	2,554.0	926.0	520.0	0.0

Reconciliation to previous FASP report	3,000
Programme reported to FASP 30 June 2008	60,566.5
Less:	
Capital Expenditure in 2007-2008	(30,405.9)
Add:	
S106 release - Mylands Halls Modernisation Project	15.0
Cabinet - July 2008	(9:29)
Adj to external funding King Edward Quay	46.3
S106 release July 2008 - East Bay Playground	41.3
S106 release July 2008 - Castle Park Improvements	2.3
Cabinet release 9 July 2008 - Life Chances	70.0
S106 funding for Tiptree Env Improvements	15.0
Developer contribution Vineyard Gate	92.0
Transfer from revenue for Opportunity Purchases	100.0
S106 release July 2008 - East Bay Open Space	41.3
English Heritage Grant Roman Walls	46.0
Current Funded Programme	30,537.2

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		11/12	000,3		0:0	0.0	0.0	0.0	0.0	0:0	0.0
	peur	10/11	000,3		0.0	0.0	0.0	0.0	0.0	0:0	0.0
Unfunded	Programmed	03/10	000,3		0.0	0.0	0.0	0.0	0.0	0:0	0.0
)		60/80	000.3		0:0	0.0	0.0	800.0	0.0	449.0	1,249.0
		Total Unfunded	000,3		0.0	0.0	0.0	800.0	0.0	449.0	1,249.0
					ant			for	demy ner d d out.	the the so	
		Comments			Prace 1 works to be handed over 31st July 2008. Phase 2 works which will deliver DDA compliant 0.0 access through the St Runwald Steet gravepard will be tendered in August 2008. Budget now includes balance of Town Hall Wiring protect which is inked to this scheme.	0.0 Budget committed - waiting on supplier to invoice.	0.0 Project was delayed, but now progressing. Remaining spend expected in 2008-09.	AD2005 Project is row complete. Server migration also completed. Unfunded scheme of £800k for \$0.0 future deskiop telreah, Awaiting capital release before progressing - subject to review of capital programme.	Programme continuing, major development work now completed between the CRM and the Academy Revenues & Benefits Speriers to improve ausoimer service and delectron is choose delevery. Enther work to build processes needs to be undertiden, thispation to Academy Housing to be reviewed to work to build processes needs to be undertiden, thispation to Academy Housing to be reviewed. When module available forms diware vendor and integration to GIS and LIPS work to be carried out. Budget has also been allocated to an upgrade and vintualisation of the main servers which are four years old and nearing earl of life.	New capital investment agreed by Cabinet. Of this EGOROk was released straight away in order that works could commends a principal to a partial or to be accessed to could commend a principal or professed seasible for the Notice of the Cabinet or Cabinet	
		Additional Funding Required	000,3		0	0	0	0	0.0	0	0.0
		10/11	000,3		0.0	0.0	0.0	0.0	0.0	0'0	0.0
p	Forecast 09/10				7.5	0.0	0.0	0.0	160.0	1,869.8	167.5
Papun 4			000,3		275.4	123.6	50.0	0.8	320.1		2,639.7
		Spend Apr- Jun 2008/09	000,3		37.7	30.2	0.0	0.0	39.4	35.8	143.1
		Total Funded Spend Apr-	000,3		282.9	123.6	50.0	0.8	480.1	1,869.8	2,807.2
		Status			H.	#	Ł	PF	Ħ	F	
		Total Programme	000,3		282.9	123.6	50.0	800.8	480.1	2,318.8	4,056.2
	se	External	000,3		0:0	0.0	0.0	0.0		0.0	0.0
	New monies	СВС	000,3		0.0	0.0	0.0	0.0	0.0	0.0	0.0
		Total Funded Programme b/fwd as at 1 April 2008	000.3		282.9	123.6	0'09	8.0	480.1	1,869.8	2,807.2
		Scheme Description			Access work to the Old Library/works to the Moot Hell Kilchen	Works to comply with Government's E-Gov agenda	Cleansing of LLPG database	To keep personal computer stock updated	Furtherance of electronic service facilities includes areas identified in business case for CSC	New capital investment	
		Service / Scheme		CORPORATE MANAGEMENT	Works to the Town Hall associated with the Business Plan	E-Government	GIS/Gazetteer	Personal Computer Upgrade (including Councillors Computers)	Electronic Service Delivery (Customer Service Centre)	ICT Strategy Development	TOTAL

Key to Status column:	
Fully Funded	FF
Partly Funded	ЬF
Unfunded	п

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		11/12	€,000		0.0	0.0				11/12	000,3		0.0	0.0	0.0	0.0	0.0
	mmed	10/11	€,000		0.0	0.0			nmed	10/11	000,3		0.0	0.0	0.0	0.0	0:0
Unfunded	Programmed	03/10	6,000		0.0	0.0		Unfunded	Programmed	08/10	000,3		0.0	0.0	50.0	0.0	0.0
		60/80	000,3		50.0	50.0				60/80	000.3		0.0	0.0	100.0	0.0	0.0
		Total Unfunded	€,000		50.0	50.0				Total Unfunded	000,3		0.0	0.0	150.0	0.0	0.0
		Comments			E100k has been allocated this year for Parish schemes and a meeting will be held in November 2008 to allocate this years funds. All other funds already committed to previous year projects. However, sending dependence on Parishes completing senders then claimfunds, another sprenditure will permit the following year. 2007/08 actual spend was slightly above forecast leaving E773 to be carried forward in committed projects. This added to the new £100k released in the budget results in £273 ket 1 April to be spent over the coming years.	0.0				Comments			The new debbrs system is now live and the transition between systems in the process of completion. Recurring balling went live in April. Works to integrate Leisure World and CBH debbrs to be undertaken.	The Town Hall it project commenced on site on 3rd April 2008. Thus far, the project is on programme and is expected to be efferenced within the overall budget of £1.4m. HMCS has contributed £20k or march the additional out of hours works costs. DCA works to all other operational buildings were completed in 2007/08.	This budget provision is currently being reviewed alongside the new 5 year Building Mainbriance Programme.	A provision approved by Cabrine on 14 March 2007 to provide for costs associated with sales of sites. Ord Layer Road disposal is Belly to require an extra ESGK for security costs.	Oppial receipt now received of which ESGx was earmarked for costs associated with the provision of time shop units which will provide the Council with a future revenue income stream. Report to Preficiel Holder for Resources and Regeneration in November 2006 refless. Filting-out expenditure are. Ikely, to be late in 2008/99.
		Additional Funding Required	000,3		0.0					Additional Funding Required	000,3		0.0	0.0			0.0
		10/11	000,3		0.0	100.0 0.0				10/11	000,3		0.0	0.0	0.0	0.0	0.0
pe	ast	09/10						pe	ast	0040	000,3		0.0	27.0	0.0	0.0	0.0
Fund	Forecas: 08/09				173.0	173.0		Funded	Forecast	60/80	£,000		5.9	1,387.1	0.0	40.0	41.4
		Spend Apr- Jun 2008/09	12.4							Spend Apr- Jun 2008/09	6,000		2.7	175.3	0.0	8.6	0.0
		Total Funded Programme	000,3		273.0	273.0				Total Funded Programme	000,3		5.9	1,414.1	0.0	40.0	414
		Status			F G					Status			Æ	Ħ	n	FF	H.
		Total Programme	€,000		323.0	323.0				Total Programme	£,000		5.9	1,414.1	150.0	40.0	4.14
	nies	External Funding	000,3		0.0	0.0]		nies	External Funding	000,3		0.0	0.0	0.0	0.0	0.0
	New monies	CBC	000,3		0.0	0.0	0.0		New monies	СВС	6,000		0.0	0.0	0.0	0.0	0.0
		Total Funded Programme b/fwd as at 1 April 2008	€,000		273.0	273.0				Total Funded Programme b/fwd as at 1 April 2008	£,000		5.9	1,414.1	0.0	40.0	4.14
		Scheme Description			Grants scheme to provide funding to Parishes in delivering projects in their areas					Scheme Description			Upgrade of Financial Systems	Works to civic buildings to comply with requirements of the Disability Discrimination Act (incl. Town Hall lift)	Required maintenance to civic buildings	Costs of securing capital receipts	Costs associated with provision of three commercial shop units
		Service / Scheme		EMT	Support for Parish Councils 1	TOTAL				Service / Scheme		RESOURCE MANAGEMENT	Financial Systems Migration Project	DDA Measures	Backlog Repairs	Site Disposal Costs	Moter Works Site

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		11/12	000,3		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	nmed	10/11	6,000		0.0	0.0	0.0	0.0	0.0	0.0	20.0	0.0	20.0
Unfunded	Programmed	03/10	000,3		0.0	0.0	0.0	0.0	0.0	0.0	76.0	0.0	76.0
		60/80	£,000		0.0	0.0	0:0	0.0	0:0	0.0	0.0	0.0	0.0
		Total Unfunded	6,000		0.0	0.0	0:0	0.0	0.0	0.0	0.96	0.0	96.0
		Comments			Refundshment complete at Libra Walk, including the creative convenience design, and final valuation confictates will be obe in August. The rest of the public conveniences programme is now being reviewed by the Porticio	0.0 Complete. Retention payment and final invoices awaited.	Redevelopment complete, includes installation of weighbridge, nesulfating resolution of surface water dramage seases in order to terrain complicit with Eu waste immagement foreice and restalistion of secure floreicht, Windels west infallity currently logger installation expected to provide the budget of secure floreicht, Windels west infallity currently logger installation et the Providing service in the Recogning service. The Providing Hobbit is asked for at eview of the coverage achieved by the Fall Recycling scheme. Further throps many interesting in paid is achieved by the Fall Recycling scheme. Further immost immost interest in total spend of available funds.	0.0 Trials will come forward in this financial year as part of the Waste to Resources Action Plan.	(1.8) Plant and equipment now procured and delivered. New sweeping routes now in place. Town centre sweepers now replaced and in operation. Project complete.	(0.1) Small fleet replacement programme completed from vehicle R & R fund - remaining replacement yehicles delivered. Project complete.	1st phase of CCTV upgrade completed March 07. Programme under review due to proposed move of CCTV moritoring centre.	Crach Street camen installation complete. Sheepen Road and Maldon Road completion due by July 00, 2005.	(6.1)
		Additional Funding Required	000,3))		0		0)		J	
		10/11	000,3		0.0	0.0	0'0	0.0	0.0	0.0	0'0	0:0	0.0
pe	ast 09/10				0.0	0.0	0.0	0.0	0'0	0.0	0'0	0.0	0.0
Funded	Forecas	60/80	000,3		582.7	43.7	49.6	33.7	32.5	23.3	53.8	33.0	852.3
		Spend Apr- Jun 2008/09	2008/09 2008/09		0.2	0.1	0.0	32.5	23.3	1.5	0.0	244.9	
		Total Funded Spend Apr-	000,3		582.7	43.7	49.6	33.7	34.3	23.4	53.8	33.0	854.2
Γ	_	Status			H.	Ŀ	lt.	ll ll	lt.	lt.	lt.	L.	
		Programme S £'000			582.7	43.7	49.6	33.7	34.3	23.4	149.8	33.0	950.2
	ies	External	000,3		0:0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	New monies	СВС	000,3		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
		Total Funded Programme b/fwd as at 1 April 2008	3,000		582.7	43.7	49.6	33.7	34.3	23.4	53.8	33.0	854.2
		Scheme Description			Toilet refurbishment works	Supply & installation of new pay on foot machines at St. Mary's, St. John's and Leisure World Car Parks	Inprovements to depot	General provision for recycling initiatives including green waste trials etc.	Investment in plant & equipment to support street care and street cleaning operations	Fleet replacement programme	Upgrade of equipment to digital format	Provision of CCTV facilities at sites including Crouch Street, Sheepen Road and Maldon Road	
		Service / Scheme		STREET SERVICES	Public Conveniences	Car Park Ticket Machines	Shrub End Yard Radevelopment (Grant from DEFRA) + Depot Improvements + Flat Recycling Scheme	Waste Diversion / Green Waste	Cleaner Streets - investment	Vehicle Replacement	CCTV -Transfer to Digital	CCTV - Section 106 Installations	TOTAL

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		11/12	3,000		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	nmed	10/11	000,3		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Unfunded	Programmed	03/10	3,000		100.0	0.0	0.0	0.0	0.0	0.0	0.0	100.0
		60/80	000,3		100.0	0.0	0.0	0.0	125.0	0.0	100.0	325.0
		Total Unfunded	6,000		200.0	0.0	0.0	0.0	125.0	0.0	100.0	425.0
		Comments			Following award of English Heritage Grant (E46k) towards work on the Roman Road section tender is 0.0 aumently being produced with expectation that work will commence by October 2008. Survey of Balkerne Hill streich has also been commissioned.	0.0 hnerpression and signing works in Castle Park now scheduled for 2008.09.	Ourenity no progress and scheme is currently being re-evaluated with potential reallocation, subject to Portroio Holder agreement, to another heritage project.	All major works completed and final small sum to be spent on additional fitting out with final resolution and closing of scheme expected in September.	Approach made to MoD to confirm proposed extension land is not available for residential development and therefore acquisition costs should be based on that information. Issue is being passed tolerent before Estimates and Galarden Procruted management team. The land remained counter to the Procruted transperient team. The land remained of the procrete procrete to the procrete procrete by Petron Estimates, it is believed the land is leased to a local farmer and appears to be managed" as set askie land.	Funding relates to design and other preliminary work only in order to submit heritage Lottery bidfull funding for implementation not yet secured. Work ongoing with Headland designs continuing to work by design processis and public consultations excess jets completed, Meeting has taken place with the full to update them not nutrient position and not seek guidance on bast approaches in relation to the developing funding bid. First Stage HLF bid expected to be delivered in early December 2008.	Work on developing a First stage Lottery Bid underway, Meeting has taken place with HLF to update by mem on causer position and to seek guitence notes approaches in neution to the developing them on causely by HF bid expected to be elemented. A full with VM yet fundor.	
		Additional Funding Required	6,000		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
		10/11	000,3		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
F	st	09/10	€,000		30.0	0.0	0.0	0.0	0.0	0.0	0.0	30.0
Funded	Forecast	60/80	€,000		118.4	50.0	20.0	10.8	0.0	94.0	0.0	293.2
		Spend Apr- Jun 2008/09	€,000		9.0	0.0	0.0	0.3	0.0	0.0	0.0	6.0
		Total Funded Spend Apr- Programme 2008/09	6,000		148.4	50.0	20.0	10.8	0.0	94.0	0'0	323.2
		Status			74	PF	PF	FF	Þ	PF.	D	
		Total Programme	000,3		348.4	90.0	20.0	10.8	125.0	94.0	100.0	748.2
	es	External	6,000		46.0	0:0	0.0	0.0	0.0	0.0	0.0	46.0
	New monies	СВС	6,000		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
		Total Funded Programme b/fwd as at 1 April 2008	€,000		102.4	50.0	20.0	10.8	0.0	94.0	0.0	277.2
	_	Scheme Description		OTECTIVE SERVICES	Heritage Fund used to enhance public spaces and historic sites, and protect key buildings	Heritage Fund used to enhance public spaces and historic sites, and protect key buildings	Heritage Fund used to enhance public spaces and historic sites, and protect key buildings	Purchase, fit-out and relocation to new store	Acquisition of land and provision of infrastructure to enable continuation of burial services	Visitor Centre for Roman Remains	Provision of match funding towards Lottery bid	
		Service / Scheme		ENVIRONMENTAL & PROTECTIVE SERVICES	Heritage Fund - ind. Roman Walls	Heritage Fund - Castle Park Interpretation	Heritage Fund - St Nicholas Square	Museum Store	Cemetery Extension (inc oonstruction costs)	Roman Circus - Interpretation/Visitor Centre	Contribution towards redevelopment of Castle Museum	TOTAL

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		11/12	€,000	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0:0	0:0	0.0	0.0	0.0	0.0	0.0
pomm		10/11	000,3	0.0	0.0	0:0	0:0	0.0	0.0	0.0	0:0	0.0	0.0	0.0	0:0	0.0	0.0
Unfunded	Program	03/10	£,000	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0:0	0.0	0.0
		60/80	000,3	0.0	0.0	0.0	0.0	0.0	0:0	0.0	0.0	545.0	0.0	150.0	0.0	0.0	695.0
		Total	000,3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	545.0	0.0	150.0	0.0	0.0	695.0
		Comments		Proposals for a temporary Park & Ride based upon the Community Stadium car park were being 0.0 examined by ECC officers. Cabinet in March 2008 had agreed to make £200k available for this purpose. Works on this have now ceased. Overall Park & Ride now subject to review.	0.0 No further spend antispated.	Practical Completion of building achieved 11th July on schedule and residual construction spend articipated by and September 2008. 3% mention to be released at the end of the defects period.	Preimmaries compileted with QLG funds. Cost plan review result now awaited, Market downtum may affect land sale of follow-on site. This may lead to delay in implementation.	The allocated funding for this work has not been fully utilised but is still needed to review to amengements arising from the Severalis Landowners Agreement, to prepare for the sale of the enabling land.	ESSK has been committed to fund works on the Public Realm at the Hythe Station, Balance of funding in 2008-09 for general East Cochester budget to be reviewed.	A design is currently being developed with Network Real. It is intended that the platform lengthering to work should be carried out concurrently with resignaling works provisionally planned for the period July to November 2008.	The E300K CLG grant, which it was not possible to claim by the deadline of March 2008, has been replaced by S106 furds and further work is now underway to complete this project.	Funding allocated to specific projects as follows: £170k Temporary Bus Station, £125k Vineyard Gane, £59k Chulud Dir, £75k MSDP, £100k public realm. Developers for both Cultural Quarter and Gane, £99k Chulud Dir, £75k Msd. All Alloca and keen to proceed. Report on Cultural Quarter Heads of Terms to be presented to Cabinet on 1 September 08e.	This scheme now led by CBC as project outputs will be social, economic ather than just of transport metales. Project Manager to be appointed September 2008. Short, medium and long terms projects to be identified.	0.0 Scheme not funded - subject to review.	Firstite is in the final phase of construction, with work remaining to complete on the envelope of the structure that is on the critical path, therefore affecting the ability to progress work on internal firstites. On the main contractor has not been able to resolve commercial sease with interlower subcontractors and therefore the project has been delayed for several months. This has led to a series of meetings between CBC and out project and cost managers with Banner Hadings to try to find a way floward. Often summ the district soft between the been registered and therefore CBC will now concentrate its efforts on	Relates to two schemas - Distillery Lane - contracts signed and work due for installation, delayed by 0.0 location and delivery problems but will proceed shortly (autom likely); Lordswood Road (Fortuna Park) which is a phased commission due to be implemented during September 2008.	0'
	Additional	Additional Funding Required	€,000				0.0	0.0	0.0	0.0	0.0	0.0	0.0				0.0
		10/11	000,3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	000	00	0.0	0:0	0:0	0.0	0.0
led	Forecast	09/10	000,3	0.0	0.0	440.0	2,660.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.1	3,102.3
Funded	Pore	60/80	€,000	125.0	10.0	4,030.0	0.0	53.9	277.1	1,000.0	592.8	1,085.5	160.0	0.0	5,163.7	47.8	12,545.8
	Snond Any	Spend Apr- Jun 2008/09	000,3	0.0	6.5	3,614.4	0.0	3.1	0.0	0:0	48.3	70.1	0.0	0.0	412.7	8.5	4,163.6
	Total Funded Programme		€,000	125.0	10.0	4,470.0	2,660.2	53.9	277.1	1,000.0	592.8	1,085.5	160.0	0.0	5,163.7	49.9	15,648.1
		Status	Ī	Æ	74	H	tt	Ľ.	Ŀ	FF	Ŀ	F G	±	n	H.	Ħ	Π
	Lete	Programme	000,3	125.0	10.0	4,470.0	2,660.2	53.9	277.1	1,000.0	592.8	1,630.5	160.0	150.0	5,163.7	49.9	16,343.1
		External Funding	000,3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	46.3	55.0	0.0	0.0	0.0	0.0	101.3
Nom mon	New monies	CB	000,3	(410.0)	15.0	410.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	15.0
-	Total Funded	Programme b/fwd as at 1 April 2008	£,000	535.0	(5.0)	4,060.0	2,660.2	53.9	277.1	1,000.0	546.5	1,030.5	160.0	0.0	5,163.7	49.9	15,531.8
		Scheme Description	NOIT	Costs of achieving a Colchester Park & Ride	Preliminary work on construction details, costs and business planning to progress the project.	Construction of new Community Stadium	Business Incubator Units in North Cochester	Predevelopment activity (such as specials it input on legal, highway and environmental issues) to facilitate the commencement of the development of Cuckoo Farm	A general provision for the cost of progressing elements of the regeneration of the area from master planning to matchfunding individual projects such as B-Sure	Lengthen the platforms at Hythe Station.	Transformation of Quay	Fund to progress elements within the St Botolphs regeneration area	Works to Historic Core Zone	Provision for maritime project works	New Visual Arts Facility	Provision of public artworks funded from Section 106 contributions	
		Service / Scheme	STRATEGIC POLICY & REGENERAL	Park & Ride	Community Stadium Predevelopment	Community Stadium - Build	B I C North	Cuckoo Farm – predevelopment costs	East Colchester, Hythe Regeneration	Hythe Station Refurbishment S106	King Edward Quay	St Botolpha Regeneration	Historic Town Centre Improvements	Maritime Projects	St Botolphs Regeneration - Firstste	Public Art - Section 106	TOTAL

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Capita

		11/12	€,000	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	mmed	10/11	000,3	0.0	0.0	0.0	0.0	900.0	0.0	0.0	0.0
Unfunded	Programmed	03/10	000,3	0.0	0.0	0.0	0.0	500.0	0.0	0.0	0.0
		60/80	000,3	0.0	135.0	0.0	0.0	0.0	0.0	0.0	0.0
		Total Unfunded	000,3	0.0	135.0	0.0	0.0	1,000.0	0.0	0.0	0.0
		Comments		The building is now completed. The remaining money in his budget will be used for the final no payments once the defects period is over. An inspection at the end of the defects period has taken place and builders are currently agreeing the final bill. We articipate this final payment will be made in 2008-00.	Figure 8.1 April. EZIX is rande up of E11K undergeard which was not used for Old Heath CC partition (this will not rove be spent this growth EXIX is supplication for such seeded by the Morkwick Methodology of the properties of the following present of the these to be spent in the nest furthous New mores expressed for the following presents of these to be spent in the nest furthous New mores and authority. Exit of the CAB more appearance is ZiX for the Solid	The work to improve the car park at the SI Anne's Community Centre has taken place and the payment made in July.	STO6 funds refereed in first phase = £3,960,32, \$106 funds released in 2nd phase = £2,026.87. A 0.00 third release of £1,821.29 was made in January 2008. Ramalining unreleased \$106 funds total £13,862.96.	Spend on this area of work is very much demand led. The process can be lengthly and carr of ten stratede two financial years because by but w must be available to the applicant for up to 12 months. We are allowed 6 months to determine any validation of the properties of the process can be significant proportion of work was not completed by the end of the financial year and there was a carpover to 20099. The process of allowing the completed by the end of the financial year and these was a carpover to 20099. The processor applicant for 20089 is aleasy 69% committed. This years budget has been reduced by 69%, in App. 2008, but the coverment changed the eighbling create to increase the mandatory maximum grant to 20000x. Also, there was a change to the means restrict requirement, more types of benefit papers of the processor applicants through in means testing create to increase the mandatory accessing speciment. The applicants through the means restrict experience of the comment of the processor applicants through the means restrict requirement. There by years of benefit approval the page of the processor and the same of the provide exist increased that by early Separathear 2008, well need to employ a variety district the samulony approval timescale. We are currently booking into other funding spiciors.	This scheme is linked to a United Solutions initiative to create a social meeting place on the Mg/woods estate: site row identified following consultation with young people and interested parties which caused considerable delay and is still not aufliciently resolved to allow installation works to take place.	External funding secured from Football Foundation (ESS,000) and UEFA Jubilee Funding (E10,000). On Enrollmention also agreed from Lee Chances programme, Planning consent in pilese. Work recommended in June 2009 and is on course for completion by the end of July, as planned. The project is also currently on budget.	Designs and layout being discussed with local resident representatives. Funding and provision of 00 additional complementary lacifies being explored by resident group. Work scheduled to take place in 2008:09.
		Additional Funding Required	000,3	0	0	0	0	0	0	0	0
		10/11	000,3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
þ	ast	09/10 0.0			20.0	0.0	0.0	561.5	0.0	0.0	0.0
Funded	Forecast	Evono Evono 0.0 28.3		29.3	97.0	29.9	0.2	550.0	19.0	90.4	75.0
				15.0	0.0	0.0	148.5	0.0	27.7	0.0	
		Total Funded Programme		29.3	117.0	29.9	0.2	1,111.5	19.0	90.4	75.0
Γ		Status	1	LL.	H d	LL.	L.	<u>г</u>	Ŀ	PF	lt.
		Total Programme St	000,3	29.3	252.0	29.9	0.2	2,111.	19.0	90.4	75.0
\Box	s	External Pr	000,3	0.0	15.0	0.0	0.0	0.0	0.0	0.0	0:0
	New monies	OB O	000,3	0.0	70.0	0.0	0.0	00	0.0	0.0	0.0
		Total Funded Programme b/fwd as at 1 April 2008	000,3	29.3	32.0	29.9	0.2	6,111,6	19.0	90.4	75.0
		Scheme Description		New community centre in Harwich Road	A general provision to enable the Council or support work in improving the famores auch as the provision of new community facilities	Car Park Improvements	Improvements incl. conversion of garage to storage, works to windows and doors and boiler replacement	Disabled Facility Grants	Social Meeting Place	Provision of multi use games area	Works to recreation ground
		Service / Scheme		Community Development - St Annes: Contribution towards community facility	Improving Life Chances	St Annes Community Centre - Section 106	Hythe Community Centre S106	Mandatory Disabled Facilities Grants	Highwoods Community Facilities	St Ames MUGA	Old Heath MUGA Installation & Landscape Improvements

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			New monies	nies					Forecas	st						Programmed	med	
Service / Scheme	Scheme Description	Total Funded Programme b/fwd as at 1 April 2008	СВС	External	Total Programme	Status	Total Funded Programme	0.0	0.0	0.0	0.0	Additional Funding Required	Comments	Total Unfunded	0.0	0.0	0.0	0.0
LIFE OPPORTUNITIES (2)		3,000	000,3	000,3	000,3	Ī	000,3	£,000	000,3	000,3	000,3	000,3		000,3	000,3	000,3	000,3	000,3
Open Space Land Acquisition/Opportunity Purchases	Fund for purchase of open space land and other opportunity purchases	53.0	100.0	0.0	153.0	lt.	153.0	0.0	153.0	0.0	0.0	0.0	Remaining funds (ESS), available for other open space acquisitions. £100k allocated from revenue befances to fund future opportunity purchases.	0.0	0.0	0.0	0.0	0.0
Castle Park - Playground Refurbishment	Refurbishment of Playground	110.0	0.0	0.0	110.0	±	110.0	0.0	110.0	0.0	0'0	0.0	Refutibilisment of existing by are also seleved endayed by Equip's Heritage content over the possible discutance of activation of an artist of the play area sharing sees it if every billy equipment is to be installed. This is in gate of the play area having been previously refurbished on its current sile. Further closures must alway appear a having been previously refurbished on its current sile. Further closures must be appear to prove a province and a sea to be first good at to up to reach a way forward. Scheme being drawn to that will provide greater fragglation between cale, new seating area and new play area site, impact of rursery site access road being considered.	0.0	0.0	0:0	0.0	0.0
Mersea Pontoon	Safety works to quay + replacement of Pontoon	75.5	(62.2)	0.0	13.3	ŧ	13.3	5.7	13.3	0.0	0.0	0.0	Floating pontoon installed and DEFRA grant received in 2008-2009. Minor safety works to be completed on the quay.	0.0	0.0	0.0	0.0	0.0
Distillery Lane Playground - Section 106	Δ.	35.0	0.0	0.0	35.0	FF	35.0	0.0	35.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	0.0
East Bay Playground - Section 106	Installation of local equipped play area in East Bay Recreation Ground	0.0	0.0	41.3	41.3	#	41.3	0.0	41.3	0.0	0.0	0.0 V	Work commenced on site July 2008 funded from Section 106 money specific to the project.	0.0	0.0	0.0	0.0	0.0
St Leonard's Church Wall	Repair & rebuild boundary walls to a closed churchyard	353.0	0.0	0.0	353.0	Ħ	353.0	18.3	33.0	320.0	0.0	0.0	Works being retendered - problems experienced obtaining faculty for discesse - work now due to be undertaken in Spring 2009.	0.0	0.0	0.0	0.0	0.0
Resource Centre - Highwoods Country Park S106	Provision of Resource Centre	104.2	0.0	0.0	104.2	PF	104.2	0.0	9.2	95.0	0.0	0.0	Initial design proposals arising from LACM initiative are not affordable and therefore new design solution being sought and/or additional funding sources.	0.0	0.0	0.0	0.0	0.0
Groundsmen's Building Castle Park S106	Improvements and building modifications to provide accommodation for Castle Park rangers and grounds maintenance contractors	45.6	0.0	0.0	45.6	Ħ	45.6	41.4	45.6	0.0	0.0	0.0 V	Works complete except for some snagging items - payments being made.	0.0	0.0	0.0	0.0	0.0
Mill Road Play Area/Youth Facility	Provision of Play Area and Youth Facilities	99.4	0.0	0.0	99.4	Ħ	99.4	0.0	99.4	0.0	0.0	0.0	Work commenced July 2008. Project being funded with assistance from Big Lottery Fund and Piaces for People Fund.	0.0	0.0	0.0	0.0	0.0
Highwoods Country Park Improvements - Section 106	Design and construct new car park, new landscaping and visitor information, repair main culvent	52.5	0.0	0.0	52.5	H.	52.5	0.0	52.5	0.0	0.0	0.0	New scheme for 2008/2008 being funded from section 106. Funding has been released.	0.0	0.0	0.0	0.0	0.0
East Bay Open Space Section 106	Works to improve site access and interpretation of the river and adjacent mill	0.0	0.0	41.3	41.3	Ŀ	41.3	0.0	41.3	0.0	0.0	0.0	Design work progressing to deliver site improvements and riverside footpath funded from specific Section 108 contribution.	0.0	0.0	0.0	0.0	0.0
Castle Park Improvements Section 106	Design work to create plans showing overall improvements to the park in a coordinated approach	0.0	0.0	2.3	2.3	PF	2.3	0.0	2.3	0.0	0.0	0.0 Ir	Money released from Section 106 to produce outline drawings for thegral approach to Castle Park improvements, subsequent consultation and costed grant application to Bg Lottery.	0.0	0.0	0.0	0.0	0.0
Town Centre Signs (Phase 2)	Extension of Town Centre signage scheme	0.06	0.0	0.0	0.06	n	0'06	0.0	0.08	0.0	0.0	0.0	Phase 2 works programmed for installation in 2008 following release of funding.	0.0	0.0	0.0	0.0	0.0
TOTAL		2,405.5	107.8	99.9	3,748.2	n	2,613.2	256.6	1,616.7	996.5	0.0	0.0		1,135.0	135.0	500.0	500.0	0.0

		11/12	000,3		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0:0	0.0
	mmed	10/11	€,000	ı	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Unfunded	Programmed	09/10	€,000		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
		60/80	€,000		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0:0	0.0	0.0	0.0	0.0
		Total Unfunded	€,000	Ī	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0:0	0.0	0.0	0.0	0.0	0.0
		Comments			(0.8) Works compilere. Credit relates to VAT adjument.	Late invoice received for final works. Small credit taken from this budget will be reinstated to cover this.	0.0 Works complete.	Works complete.	0.0 Works complete.	0.0 Works complete.	0.0 Scheme complete .	0.0 Works complete.	Scheme now closed.	Works complete.	0.0 Sale of Jarmin Road completed.	0.0 Scheme dosed.	
		Additional Funding Required	€,000		(0.8)	2.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.9
		10/11	000,3		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0'0	0.0	0:0	0.0
7	ıst	01/60	€,000		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Funded	Forecast	60/80	€,000		(0.8)	2.7	15.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	16.9
		Spend Apr- Jun 2008/09	000,3		(0.8)	2.7	15.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	16.9
		Total Funded Programme	000,3		0.0	(0.0)	15.0	0.0	0'0	0.0	(0.0)	(0.0)	0.0	0.0	0.0	0.0	15.0
Γ		Status			Ħ	Ħ	Ħ	Ħ	Ħ	£	Ħ	Ħ	Ħ	Ħ	£	Æ	
		Total Programme				(0.0)	15.0	0.0	0.0	0.0	(0.0)	(0.0)	0.0	0.0	0.0	0.0	15.0
	ies	External Funding	000,3		0.0	0.0	15.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	15.0
	New monies	СВС	€,000		0.3	(3.4)	0.0	(4.0)	(5.0)	(3.0)	9.0	(0.1)	(4.5)	(14.6)	32.2	(6.9)	(8.4)
		Total Funded Programme b/fwd as at 1 April 2008	£,000	NG)	(0.3)	3.4	0.0	4.0	9.0	3.0	(9.0)	0.1	4.5	14.6	(32.2)	6'9	8.4
		Scheme Description		COMPLETED SCHEMES (OR WHERE RETENTION ONLY OUTSTANDING)	Replacement of Atrium Roof	Upgrade to Air Conditioning System	Environmental works funded from Section 106 contribution	Works to car parks	Footway works funded from Section 278 agreement	VIC Refurbishment	Installation of all weather pitch & improvements to Pavilion	Installation of new bus shelter to serve Hythe Hill/Maudiyn Way (funded by S106 agreement)	English Heritage Grantscheme	Works to CSC offices	Costs associated with sale of Jarmin Road site	Projects linked to Youth Council	
		Service / Scheme		COMPLETED SCHEMES (OR WHE.	Angel Court Atrium Roof	Angel Court Air Conditioning	S106 Env Improvements, Church Rd, Tiptree	St Johns & St Mary's Car Parks - Anti-corrosion Deck Coatings	Footway - New Rd, Tiptree	Visitor information Centre - Refurbishment	Shrub End Sports Ground Project	Bus Shelter Hythe Hill	Heritage Econ Regen Scheme – Town Centre Queen St, East Bay & East St (HERS)	Customer Service Centre (Offices)	Jarmin Road - relocation / prelims.	Youth Parliament	TOTAL

Capital Programme 2008/09 - Appendix A (FASP 19 August 2008)

		11/12	000,3	0.0	0.0	0.0				
	peui	10/11	000,3	0:0	0:0	0.0				
Unfunded	Programmed	03/10	000,3	106.3	93.7	200.0				
_		60/80	000,3	0;0	0.0	0.0				
	Total	Unfunded	000,3	106.3	93.7	200.0				
		Comments		The experience forecast for 2009/10 includes the major part of the E297x monites released in March 2007 and E252x cented in March 2008 from the 2009 from the protoce decency in the private sector (stablect to a PH report). A small proportion of this budget has been committed in 2009/10 for fund a plot scheme which arise to increase the number of properties we are able to 2009/10 for fund a plot scheme which arise in closes the number of properties we are able to Q400 frow though our RSL partners for popels with desabilities. With Regular Market Engagement of RRSI punding number though the Housing Optication on a querient bluss was are seeking to against the funding where opportunities arise in order to increase design and quality standards and/or the number of units product. The control of RRSI Exist is not successful the money being withdrawn from a commitment and re-allocated at the next RME found.	Spend on this area of work is demand feet. The process can be lengthy and can often straddle two financial years. This is due to the fact that an approval notice is a legal contract and the money must financial years. This is due to the fact that an approval notice are affected to the sequence of the	0				
	Voriongo	Valialice	000,3	00	00	0.0				
		10/11	000,3	0.0	0.0	0.0				
Q	ast	01/60	000,3	498.2	319.3	817.5				
Funded	Forecast	60/80	000,3	420.0	300.0	720.0				
	Spend Apr-	2008/09	000,3	0.0	54.8	54.8				
	Fotal Funded	Programme	000,3	918.2	619.3	1,537.5				
	Status			<u>н</u>	H.					
	Total St Programme St		000,3	1,024.5	713.0	1,737.5				
		External Funding	000,3	0.0	0.0	0.0				
	New monies	cBC F	000,3	0.0	0.0	0.0				
	Total Funded Programme	b/fwd as at 1 April 2008	000,3	918.2	619.3	1,537.5				
	Solvens Personalistics	Tonding Peach		Support to affordable housing schemes	Loans and grants to private householders					
	Housing Schemes Dependent on	Specific Grants		Assistance to Registered Social	Physie Sector Renewals - Loans and Grants	TOTAL				

		11/12	300,3			0	0	0
	mmed	10/11	000,3		0.0	0:0	0.0	0.0
Unfunded	Programmed	03/10	£,000		0.0	0.0	0.0	0.0
		60/80	5,000		0.0	0.0	0.0	0.0
		Total	£,000		0.0	0.0	0.0	0.0
		Comments			In September 2003 the Cound committed to achieving the Decent Homes standard in its homes by the end of the country of the cou	The balance of the 2007/08 funding has been carried forward to cover the committed spend which will come through in 2008/09. The new 2008/08 funding of £71/k was available for allocation from April 0.0.2 2008. For ever applications for work under the Absts and Adaptations programme there is currently a 12-18. morth lead in time until funds are available. There is currently to expenditure in Quarter 1 of 120/8/09. Its pace have yet to request payment for works in 2008/09.	Main iems of pojected spend in 2008-09 are: remaining costs of Academy Contractor; Ant Social Behaviour capita module; Regional Choice Based Lettings software; IT link to Gotsbecks Road office; purchase of micofiche reader printer scanner; mobile feasibility atudy; implementation of NROSH; and implementation of ingres.	
		Additional Funding Required	€,000		0.0		0.0	0.0
		10/11	000,3		0.0	0.0	0.0	0.0
pe	ast	01/60	000,3		2,291.0	0.0	0.0	2,291.0
Funded	Forecast	60/80	£,000		1,500.0	801.8	371.6	2,673.4
		pend Apr- Jun 2008/09	000,3		573.4	0.0	53.6	627.0
		Total Funded Spend Apr- Programme 2008/09	000,3		3,791.0	801.8	371.6	4,964.4
		Status			Ŀ	#	Ħ	П
		Total Programme	€,000		3,791.0	801.8	371.6	4,964.4
L	Sa	External Funding	6,000		0.0	0.0	0.0	0.0
	New monies	СВС	000,3		0.0	0.0	0.0	0.0
		Total Funded Programme b/fwd as at 1 April 2008	5,000		3,791.0	801.8	371.6	4,964.4
		Scheme Description			Scheme to bing council housing stock up to Decent Homes standard together with other upgrade works	Improvements made to Council housing stock to meet specific tenants needs	Il Brisuo Housing II Systems	
		Service / Scheme		HOUSING REVENUE ACCOUNT	Decent Homes & Upgrades	Aids & Adaptations	Housing ICT	TOTAL

ote: The schemes above are funded from HRA resources only and therefore do not form part of the General Fund Capital Programm

COLCHESTER BOROUGH COUNCIL FINANCE AND AUDIT SCRUTINY PANEL 19 August 2008 at 6pm

Members

Chairman: Councillor Sue Lissimore Deputy Chairman: Councillor Dennis Willetts

Councillors Bentley, Bouckley, Goss, Harris, Maclean,

Manning, G. Oxford, Offen and Sykes

Substitute Members: All members of the Council who are not Cabinet members or

members of this Panel

SUPPLEMENTARY AGENDA - Part A

(open to the public including the media)

13. Treasury Management – Ethical Investments

See report from the Head of Resource Management (page).



Finance & Audit Scrutiny Panel

13

Item

19 August 2008

Report of Head of Resource Management

Author Sean Plummer

282347

Title

Treasury Management – Ethical Investments

Wards affected

Not applicable

This report concerns whether the Council should consider ethical issues as part of treasury management policies and procedures.

1. Decision Required

- 1.1 To consider whether in light of the information presented in this report that the Council should continue to not have an ethical policy for investment of surplus cash.
- 1.2 To recommend that this Panel reviews the Council's "lending list" prior to consideration of the approval of the Annual Treasury Management and Investment Strategy.

2. Reasons for Decision

- 2.1 At the last meeting of this Panel a review of the Council's treasury management activities was reported. The Panel asked that a note be prepared for the Panel on ethical investments, to include what other local authorities do and whether the Council should consider the formulation of a policy.
- 2.2 This note sets out a response to these questions and the issue of ethical investments and concludes that for the reasons stated within this report it would not be appropriate to have or apply an ethical policy in respect of our investments of surplus cash.
- 2.3 It is though proposed that as part of the process of agreeing the Council's Annual Treasury Management and Investment Strategy this Panel receives details of the Council's lending list to review and consider whether any organisations should be removed and this can in turn be considered by Cabinet and Full Council.

3. Alternative Options

3.1 This note sets out reasons why introducing a prescriptive ethical policy is not possible.

4. Supporting Information

- 4.1. We have consulted with our advisors on treasury management, Sector, and a copy of their and officers comments is attached at Appendix A. The key points to note from this are:-
 - We are not aware of other authorities who have a prescriptive ethical policy for the placing of surplus cash.

- Determining and being clear about what constitutes a prescriptive ethical investment can be subjective and as such could vary between authorities.
- Whilst it may be theoretically possible to identify a limited number of organisations that have an ethical policy that might match our ethical values there is the issue of lending between banks.
- If we were to use ethical factors in determining our investment policy it would be likely to mean a significantly reduced list of organisations that we were able to invest with. This could impact on our approach to managing risk through diversification of investments and use of credit ratings.
- An ethical policy would be likely to impact on our ability to achieve best value from our investments.
- 4.2. The Portfolio Holder for Resources has considered the Panel's question and the view by Sector and has endorsed our current approach. However, it is proposed that members of the Panel should have an opportunity to review the organisations who meet our policy criteria for investment, known as our "Lending List". This review would be based on any ethical issues the Panel may wish to raise.
- 4.3. Cabinet and Council agree the Annual Treasury Management Strategy and Annual Investment Strategy as part of the annual revenue budget proposals. This Panel already scrutinise the budget proposal at a meeting in January and it is proposed that a copy of the Council's lending list is provided to the Panel to consider and recommend to Cabinet whether there are organisations that should be removed from the list.

5. Proposals

- 5.1 Based on the issues raised within this report it is proposed that the Council continues to not have a prescriptive ethical policy in respect of investment of surplus cash.
- 5.2 This Panel should annually review the Council's lending list as part of the approval process for the Treasury Management Strategy and Investment strategy.

6. Financial implications

6.1 This report sets out that if an ethical policy was able to be introduced it would probably result in a reduced number of potential counterparties who the Council could invest with and as such we would expect that this would reduce investment returns and increase risk through reduced diversification.

7. Risk Management Implications

- 7.1. Risk Management is essential to effective treasury management. The Council's Treasury Management Statement contains a section on treasury Risk Management (TMP1).
- 7.2. TMP1 covers the following areas of risk all of which are considered as part of our treasury management activities:
 - Liquidity.
 - Interest rates.
 - Exchange rates.
 - Inflation.

- Credit and counterparty.
- Refinancing.
- Legal and regulatory.
- Fraud, error and corruption, and contingency management.
- Markets.
- 7.3. As this report sets out introducing an ethical policy would mean having to review our approach to these risks.

8. Other Standard References

8.1 There are no direct Strategic Plan, Consultation, Publicity, Human Rights, Community Safety, or Health and Safety implications as a result of this report.

Many local authorities with responsibilities for pension funds have considered the extent to which ethical investment criteria should influence the placement or withdrawal of investments and some authorities have adopted such investment criteria.

It is also becoming increasingly common for local authorities to question whether ethical criteria could be employed with reference to investing surplus cash balances of the authority itself. However, there are major difficulties with this and, as far as we, and our consultants are aware, no local authority has adopted an ethical investment policy for the placing of surplus cash. The main obstacles are the obligations on every local authority to: -

- a) Implement the CIPFA Code of Practice on Treasury Management
- b) Investment Guidance 2004 by the DCLG
- c) Achieve best value.

Ethical investment has potentially as many different definitions as the people who are concerned to ask the question. In other words, the first step in progressing an ethical investment policy is for an authority to provide a CLEAR definition of precisely what it is aiming at and the criteria by which the policy will be put into effect.

What Are Ethical Investments?

Ethical investment means placing funds and selecting investments in a manner that reflects an Authority's ethical values. Generally, two sets of criteria are drawn up – negative and positive values whereby investments are to be avoided or encouraged. Examples could therefore be:

Positive

Positive Environmental Policy Community Involvement Equal Opportunities

Negative

Pollution Convictions Poor Human Rights Record Nuclear Power

This is a contentious and subjective area as negative criteria for one authority may be positive for another. For example in an area where jobs and investment are dependant upon a military presence, or the existence of a nuclear power plant, it could be argued that these should be supported by the authority.

Ethical investments for local authority cash surpluses

The topic of ethical investment is very common in the field of pension funds where the fund manager has a very wide range of permitted investments e.g. domestic and international equities, bonds, corporate paper and property, derivatives, unlisted securities, currencies, unit trusts.

Since the advent of new government guidance on investing in 2004, local authorities have had scope to consider as wide a range of potential investments as they consider appropriate with the proper management of risk so as to ensure that council taxpayers do not suffer from adverse performance or actual losses of cash. The most commonly used form of investing is the placing of cash deposits with authorised institutions,

Practical problems to adopting an ethical investment policy for cash surpluses

1. Inter bank lending

It is theoretically possible for an authority to select approved counterparties to place cash deposits with which have a specific policy on ethical investments, assuming of course that both parties have similar views on what is ethically sound. However, it is common practice for banks with cash surpluses to lend to other banks with a cash requirement. Therefore although the authority has placed their funds with an institution that meets its requirements, it is perfectly possible that their funds are being used by another institution for activities that are not approved. Some banks do have policies that prohibit the direct lending of funds to companies and governments of dubious ethical nature yet inter-bank lending does occur and so funds may be utilised indirectly.

2. Diversification

There are very few banks which have a strong ethical stance, the Cooperative Bank being the main one. Would the Council consider it to be reasonable to have 100% of its risk exposure in the banking sector placed with just one counterparty? If it was, how would it reconcile this with observing the recommendations of the C.I.P.F.A. Code of Practice on Treasury Management (1996) to avoid over concentration of investments (page 38, para 4.5.1) and the general requirement of the Code to ensure proper management of risk by adopting suitable credit criteria to select counterparties with high creditworthiness? The DCLG's investment guidance 2004 also requires all specified investments to have high credit ratings and if an authority chooses to adopt investment opportunities which do not have high credit ratings, then these have to be classified as being non specified and their use justified in the annual treasury management strategy report.

3. Use of credit ratings

If the authority found that there are banks which were acceptable to its ethical investment policy, but had credit ratings which clearly warned that investments would not be financially secure if placed with them, which policy would take precedence?

4. Explaining losses on ethical investments to the public

If an ethical policy were to take precedence over the use of credit ratings to choose counterparties with the highest credit worthiness, and an ethical bank were to get into financial trouble which placed the investment at risk, how would the members explain their decision to adopt an ethical investment policy to council tax payers?

5. Best value

Councils are required to achieve best value and this is subject to inspection and CPA performance assessment. How would members justify a policy which took cash away from being placed with institutions offering higher rates of return than those available from 'ethical' counterparties?

6. Council tax

Would a majority of council tax payers support paying a higher council tax charge due to a poorer return on ethical investments, or a lower level of service if council tax cannot be raised above a set ceiling?

7. Legal Issues Concerned With Placing Ethical Investments

Every decision taken by a Council should comply with the Wednesbury Principles i.e. when making decisions, local authorities should do the following: -

- a) Have regard to all relevant matters which the authority is bound to consider.
- b) Exclude from its considerations matters which are irrelevant.

c) Not come to a decision that is "so unreasonable that no reasonable Authority could have ever come to it."

The Council therefore owes a duty to the taxpayer to deploy the financial resources available to it to the best advantage – a point made by Lord Diplock in the case of Bromley LBC v Greater London Council (1982). This clearly indicates an obligation to obtain the best possible financial return from investments which may be available, but offers the Council discretion to choose how those investments can be made. The authority clearly must not reach an investment decision so unreasonable that no reasonable authority could have made.